

CURRICULUM VITAE

John K. Christiansen

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Languages	Speaking	Understanding	Writing
Danish:	Native tongue	Native tongue	Native tongue
English	Fluent	Fluent	Fluent
German	Fair	Good	Some
Swedish and Norwegian	Some	Good	Some

Formal education

Ph.D. (Lic.merc) Copenhagen Business School - 1989
MS (Econ.) (Cand.merc) Copenhagen Business School - 1982
BA (HA) Copenhagen Business School - 1977

Academic recognitions and awards

- Honorary Professor, School of Business, University of Leicester, UK, May 2017.
- Invited as an expert to Peerwith, a customizable platform for author services that matches subject specialists with academics seeking support for their work, because of the quality in articles with Emerald. December 2016.
- Acknowledgment for significant paper at the 10th EIASM Colloquium on Organisational Change and Development. Change Management: Past Present and Future, Larnaca, September 2015.
- A paper (with Finn Borum) was selected as one of four "Classical Articles" for the past 20 years in Scandinavian Journal of Management and re-published with an update in September 2006.
- Received Best Paper Award (Runner Up Award) at the 13th International Product Development Management Conference, Milan, Italy, June 12-13, 2006 - for the paper: The Ignorance of Information at Gate Meetings.) Printed in Proceedings from the 13th International Product Development Management Conference, Milan, Italy, June 13-14, 2005. Vol. 3 (3) Page 1519 - 1536.
- CBS award for innovative teaching design and execution for the Master of Management Development (MMD) program at CBS, with adjunct professor Lars Ginnerup, psychologist, 2004.

- Research award from The Danish Confederation of Professional Associations - for book on research evaluation - 1994. 20.000 DKr.
- Special teaching-program development grants from the Dean at Copenhagen Business School in 1993, 1994 and 1997. Approx. 40.000 DKr.
- Tietgen-prize award spring 1985 from CBS. 10.000 DKr.

Academic grants and funding

- CoBuCo, Construction of Furniture Business Concepts with School of Management and the School of Design at Politecnico di Milano & the University of Vaasa, (2005-2006) (€ 15.000).
- Grant from CBS president for participation in Center for Innovation i Product Udvikling (CIPU) 2005-2006 (25.000).
- Grant from "Industriens Realkredifond (with CIP) 244.650 DKr - 2003-2005 - The agile project company project.
- Grant from Ministeriet for Videnskab, Teknologi og Udvikling (with CIP, Ålborg) 325.000 DKr - 2002 – 2004, project on management of innovation activities in SME's.
- One Ph.D scholarship on new approaches on implementation from Ringkøbing Amt (1,217 mill dkr.) and CBS (0,608 mill dkr.). (2003-2006). PhD Thesis submitted summer 2006.
- Two year project grant from Ministry of Science, Technology and Development (DK) of 325.000 DKr to participate in the network-research-project "The project competent company" (with AUC and SUD) (total grant 1.930.000 DKr). (2003-2005).
- Three-year part-time post-doc project with partners form technical universities and three production companies (2000-2002). Research on implementation and development of methodologies for implementation of management technologies in new forms of production (with Jan Mouritsen). Center for Industriel Anvendelse af Matematiske Modeller (CIAMM). Total budget approx. 32 mill DKr - CBS part 950.000 DKr - 2000-2002.
- Research grant from Copenhagen Business School - study on aspects of telework - 1996-97 (with Bente Elkjær, CBS). 50. 000 DKr. 1997.
- Research grant from the Danish Research Council for the Social Sciences and Danish Research Council for the Humanistic Sciences for a research project into "Research Evaluation" in Denmark - 1988-1992 - 1 mill DKr.
- Ph.D. scholarship for a Ph.D. student (Morten T. Vendelø) in three years - by ATV and CRI International A/S (1992-1995) Approx. 1 Mill DKr.
- Research grant from Copenhagen Business School - empirical study on implementation of management accounting systems - 1995-96. Approx. 50.000 DKr.

Formal positions

- Professor in Operations Management, Department of Operations Management, CBS, April 2009.
- Professor (MSO) at the Department of Operations Management, CBS, 2001
- Associate professor at the Department of Operations Management, CBS, 1998
- Associate professor at the Department of Informatics and Management Accounting, Copenhagen Business School –1989-1998
- Assistant professor at the Department of Informatics and Management Accounting, Copenhagen Business School – 1985-1989
- Senior Research Fellow at the Department of Informatics and Management Accounting, Copenhagen Business School – 1985
- Research Fellow at the Management Control Group, Copenhagen Business School – 1982-1985

- Full time employment as project manager on implementation and strategic planning of information resources in BC Inventar A/S: Budgeting, systems-analysis, systems testing and systems documentation, production-planning systems, integration of systems and planning of the future investments in information technology (hardware and software). 1979 – 1980
- Part time Accountant in patent office (Larsen & Birkeholm Patent Kontor A/S) –1974 – 1978

Various appointments and international placement

- Lectureship at the Austrian Business School (LIMAK, MBA Creative Process Leadership) - 2011 - 2013
- Appointed External Expert to The London School of Economics and Political Science Promotion Committee, Department of Accounting and Finance (2005 - 2014)
- Member of the Research Council for The Royal Danish School of Librarians (2000 - 2009). (Forskningsudvalget for Danmarks Biblioteksskole).
- External examiner at the Royal School of Library and Information Science (2009-2014)
- External examiner at The Royal Danish School of Librarians appointed by the Ministry of Culture (1995-2009)
- Member of committee on product development initiative in Denmark, Dansk Industri, 2000.
- Member of the board for European Association of Operations Management (EUROMA) - 2001-2005. Controller 2004-2005.
- Member of the Organizing Committee of the International Product Development Management Conference (IPDMC) (2004 -)
- Member of the board for Center for Innovation in Product Development (in DK) (CIPU) (2004 - 2008).
- Visiting Scholar at Scancor, Stanford University, USA – March – June 1996
- Visiting Scholar at Scancor, Stanford University, USA – July – Oct. 1994
- Visiting Scholar at Scancor, Stanford University, USA - July-Aug. 1993
- Visiting Scholar at Department of Information Systems, Stern School of Business, New York University - July- 1993.
- Visiting Professor at Department of Management Science and Information Systems, State University of New York at Albany, NY. – May – July 1993
- Visiting Scholar at Scancor, Stanford University USA, January – June 1991.
- Visiting Professor at Department of Management Science and Information Systems, State University of New York at Albany, NY. – June – July 1990
- Visiting Professor at Department of Management Science and Information Systems, State University of New York at Albany, NY. – June – Aug. 1989

Administrative positions

- Innovation cluster manager in the Competitiveness Platform at CBS - 2013-2014.
- Co-founder for Center for Advanced Studies in Project Management (CASPRO) at CBS, 2014.
- Program Director/Associate dean for Master of Management Development, CBS (2009-2014)
- Program initiator and coordinator for the Master in Corporate Performance, CBS, (2008-2009)
- Acting Head of the Department of Operations Management, Copenhagen Business School (September 2007 - August 2008)
- Head of the Ph.D. program “Technologies of Managing”, Department of Operations Management, CBS (2002 - 2007) (The programme produced 33 PhD's during that time).
- Member of the Senate for the Faculty of Economics and Business Administration at CBS (1999 -2001)

- Vice-Head of department of Operations Management (1998 -2001) and member of the board for the department (1998 -2001).
- Acting Head of Department of Operations Management, CBS – April – Aug. 1998.
- Initiator of Ph.D. school for the department of Operations Management, CBS, 2000.
- Head of the diploma program (HD) in Informatics and Management Accounting at CBS (1992-1998).
- Chairman for the working committee on the design of new educational premises for CBS (1994)
- Head of Department, Institute of Informatics and Management Accounting, Copenhagen Business School (1987 - 1988)
- Member of Board of the Copenhagen Business School (1990 - 1991).
- Member of Computer and Information-systems Committee for CBS (1989 - 1991).
- Member of board for the main library at Copenhagen Business School (1989 -1991).
- Member of the Committee for Coordination of part-time MBA programs at CBS (1990-1991).
- Responsible for implementation and computer facilities at the Department of Informatics and Management Accounting – 1988 – 1991

Personal Development Activities

- Mentor for CBS colleague in 2014- 2015
- Mentor for another CBS colleague in 2015 - 2016

Miscellaneous related to research and conferences

- Track-leader for track on management of innovation, product development and design at the NFF/Nordic Management Conference, Bodø, 2017.
- Reviewer for VINOVA research proposals, March 2016.
- Track-leader for track on management of innovation, product development and design at the NFF conference, CBS, 2015. Approx. 25 accepted papers for presentation,
- Chairman for the PhD workshop at the NFF conference in Copenhagen, 10-11-August 2015.
- Invited senior researcher to the Nordic Academy of Management PhD course: Contemporary Issues in Innovation and Entrepreneurship, at University of Iceland, April 13-17, 2015.
- Chair for PhD workshops at the Innovation and Product Development Management Conference (IPDMC) since 2008 (with professor Armand Hatchuel, Ecole de Mines, Paris)
- Keynote speaker at iDEMi 09, First International Conference on Integration of Design, Engineering and Management for innovation IDEMI09, Porto, Portugal, September 14-15, 2009.
- Chairman, with professor Armand Hatchuel, Ecole de Mines, Paris, for PhD workshop in Management of Product Development, at the IPDMC conference, Hamburg, June 27-28, 2008.
- Member of the Organizing Committee for the annual International Product Development Management Conference (IPDMC) (2004 -)
- Member of the special conference organizing committee for the annual International Product Development Management Conference (IPDMC) for the conference in Portugal 2007.
- Track leader (with Sten Jönsson, Göteborg) on the track "Management of Product Development" at the Nordic Management Conference in Århus, June 2005.
- Chairman for the 12th International Product Development Management Conference in Copenhagen, June 12-14, 2005.
- Member of the Organizing Committee for the 11th International Product Development Management Conference in Ireland, 2004
- Chairman for the track on "Management of Product Development" at the IFSAM conference in Gothenburg, Sweden, July 2004.

- ICIS doctoral workshop, 1989
- Perspectives on project management, one day at ATV PhD course (2000-2005).
- Doctoral workshop in technologies of management, CBS, 2001 (15 PhD students)
- Perspectives on Decision-making, one day at the PhD program at the Department of Organizational studies, CBS (20 PhD students) – 2008.
- Chairman, Doctoral workshop at the IPDMC conference in Hamburg, 2008 (22 students and international faculty with 6 professors) and in June 2009 in Twente, the Netherlands.
- Responsible Chairman for Doctoral workshops at the forthcoming IPDMC conference in 2010, Murcia, Spain, with Professor Armand Hatchuel, Paris Tech, Ecole de Mines.
- Chairman for the track on "Managing product development" at The 17th Nordic Conference on Business Studies in Reykjavik 14-16th August 2003 (with Steen Jönsson)
- Member of the Program Committee for the 9th European Conference in Operations Management, Denmark 2002.
- Member of the preliminary board for CIPU (Center for Innovation in Product Development (udvikling) (the former SYNOPSIS network among DK universities interested in Product Innovation: CBS, Ålborg University, Southern Denmark University, DTU and Copenhagen University (2005 - 2008)
- Scientific chair for the 13th Nordic Conference on Management Studies (Nordiska Företagsekonomiska Konferens) in Copenhagen August 1995
- Budget Chair for the Eleventh Annual International Conference on Information Systems (ICIS) in Copenhagen December 16-19, 1990.
- Participated in the Doctoral Consortium at the Annual International Conference on Information Systems (ICIS) in Minneapolis, Minnesota, 1988.
- Organizer of research seminars at Institute of Informatics and Management Accounting called PRIMA (Projects and Research in Informatics and Management Accounting) 1987 - 1990.
- Organizer of: "Seminar on a Sociological and Psychological view on Research Evaluation", Copenhagen, September 21-22, 1987.
- Initiator and organizer of research project "Effective Research" with professor Hanne Foss Hansen, Center for Public Organization and Management, CBS, 1989-1993.

Editor - editorial board memberships

- Guest editor for Special Issue for the CERN IdeaSquare Journal of Experimental Innovation, "Experiments in an Organisational Context" with J. Birkinshaw, P. Le Masson & S. J. Mäkinen, December 2017.
- Co-founder of the CERN IdeaSquare Journal of Experimental Innovation. A CERN Idea's publication. 2016 -->
- Editor of special issue of the Journal of Creativity and Innovation Management (CIM) from the International Product Development Management Conference, Copenhagen, 2005, (Vol. 16 Issue 2, Page 103-212) June 2007)
- Member of editorial board for *Journal of Information Technology & Politics*. Until 2006: Journal of E-Government. (2005-)
- Guest editor: International Journal of Operations and Production Management: New Challenges in operations management, Vol. 23, No. 10, 2003, pp. 1114- 1279. no 8, 2003. With Harry Boer, Jan Mouritsen and John Johansen.
- Guest editor: Integrated Manufacturing Systems, vol. 14, No. 8, 2003, special issue on: Inter-Organizational aspects of operations management, pp. 627-695. With Harry Boer, Jan Mouritsen and John Johansen).
- Økonomistyring og Informatik (2000 -)

Referee and reviews

- Regular reviewer for: Journal of Operations and Production Management; Journal of Product Innovation Management (JPIM); Journal of Creativity and Innovation Management (CIM); Annual Innovation and Product Development Management Conference (IPDMC) 2004 -.. ; Doctoral workshop at the IPDMC - 2007 -2017.
- Occasional reviewer for: Journal of Asian Business and Economic Studies, Journal of Management Studies, Management Decision; Academy of Management; Public Management Review; Journal of Information Technology & Politics, Scandinavian Journal of Management Studies, IFSAM/NFF conference in Göteborg, track on Management of Product development; Academy of Finland (project research proposals); Special Issue of International Journal of Operations and Production Management (2004) One world? One view of OM? The Challenges of Integrating Research & Practice; track on "Managing product development" at The 17th Nordic Conference on Business Studies in Reykjavik 14-16th August 2003;; Electronic Business in Small and Medium-Sized Enterprises: Frameworks, Issues and Implications (2003); Special issue of the Journal of Operations Management "Operations within Today's Demand Chain Management Framework" (2002); The European Accounting Review special section on "Management Control and New Information Technology" (2002); The Euroma 2002 Conference in Copenhagen "Operations Management in The New Economy", International Conference on Information Systems (ICIS) (1995-1999); Organization Studies; Science Studies; Liiketaloudellinen Aikakauskirja (The Finnish Journal of Business Economics); Hawaii International Conference on System Sciences; 13th Nordic Conference on Business Studies 1995; Scandinavian Journal of Management Studies; ECIS (European Conference on Information Systems); Member of Program committee for ECIS (European Conference on Information Systems) 1998 in France; Scientific chair for the 13th Nordic Conference on Business Studies in Copenhagen, 1995.

Professional Associations

- Member The Academy of Management (2010 -)
- Member of the Organizing Committee of the International Product Development Management Conference (IPDMC) (2004 -)
- Member of European Operations Management Association (EUROMA) (1998 - 2005)
- Member of Informs - Institute for Operations Research and the Management Sciences (2010-2013)
- Nordisk Företagekonomisk Forening (Nordic Management Association)
- Member of Danish Project Management Association and The working group on research in Project management (2013 - 2015)

Ph.D supervision

Morten Thanning Vendelø (Management of Technology Intensive Firms); Jens Kristian Elkjær Larsen (Process Management); Annie Bekke Kjær (Management of Development Activities); Claus Varnes (Management of Product Development); Morten Wellendorf (Post implementation of ICT: Creating learning spaces around ICT); Marta Gasparin (Management of design intensive products and processes); Adela Michea (Business Model Development, Sustainability and Sensemaking).

Assessment committees etc.

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- External Evaluation Cyprus, MBA and BA program, fall, 2018.

- Member of Panel for programme approval of four new programmes at Leicester University, spring 2017.
- Scientific expert for review of applications, Academy of Finland and the Research Council for Natural Sciences and Engineering, Finland, April 2008.
- External assessor for VINNOVA research program in Sweden, Open and distributed innovation processes - March-April 2008.
- Evaluator Norwegian Research Council – Models for Innovation (Dec. 2007).
- Appointed External Expert to The London School of Economics and Political Science, Promotion Committee in respect to proposals for the promotion of academic staff from within the Department of Accounting and Finance (2006-2007)
- External assessor for VINNOVA research program in Sweden, LEKA - Ledarskap, kreativitet och arbetsorganisation on Innovativa företag – ledning av produktinnovation spring 2007.
- Academy of Finland, Fall 2005 - one of 6 international members of the review panel on the Liike 2 Research Programme on Business Know-how (Liike 2)
- Member of internal evaluation group on "Informatics research" at CBS, 2003-04.

Full professorships assessments:

- Chairman, full professorship in Supply Chain Management, CBS. Aug. 2015.
- External assessor. Professorate - Innovation management, Stockholm School of Economics. Marts-April 2015.
- Member, Professorship in Integrative Innovation Management, University of Southern Denmark, 2013.
- Chairman, full professorship, Public Sector Accounting, Department of Accounting, CBS, September 2011.
- Chairman, MSO professorship, Performance Management, Operations Management, CBS, September 2011.
- Chairman full professorship, Management, CBS, OM/CVL, December-Jan. 2010/2011.
- Chairman full professorship, Information Systems Governance, CBS, spring 2008.
- Member of assessment committee for full professorship in Strategy, Technology, and Knowledge management, Copenhagen Business School (Fall 2006).
- Member of assessment committee for full professorship in Project Management, BI, Oslo, Norway (Fall 2006).
- Member of assessment committee for full professorship in Industrial Management, specialized in new product development, University of Vaasa, Finland (Fall 2006.)
- External assessor, promotion to professor, Vetenskapliga Nämnden (VN), School of Technology Management Chalmers, Göteborg, Sweden (Summer 2006)
- Chairman for committee for assessment of special (mso) professorship in Informatics and IT-Policy (CBS) (2003).
- External assessor, Lindéns Professur i företagsekonomi, Lunds University, Sweden (2004).

Assistant and associate positions assessment committees:

CBS, December 2007, Associate Professorship "In Information Systems Adoption; Technical University of Denmark: Associate professor on management of technology (spring 2007) & associate/associate professorship in Management of Sociotechnical Processes (innovation management and business processes) fall 2005. Royal School of Librarians in Denmark: 2 associate professorships fall 2005. Assistant professor in organization and management of IT, with a special view to innovation processes, CBS, 2004. Leadership in knowledge intensive companies, CBS, 2004. Associate professors in Organization and Management of IT, CBS, 2004. Informatics and Implementation, CBS 2002, Project Management, HHS (Denmark) 2002;

Informatics assistants/associate professorships at CBS 2000; Management of Technology (CBS) 2001, Evaluations of applicants for Ph.D. scholarships at Danish School of Librarians (2002, 2003, 2004).

Ph.D. assessment dissertations:

- External assessor PhD thesis evaluation, Lisbeth Brøde, 'Knowledge Communication in Development Projects' for assessment at University of Southern Denmark, September 2011.
- Chairman for evaluation of 73 PhD applications, Department of Operations Management, CBS, September 2011.
- Ph.D. assessment committee, Markus Hällgren, Avvikelsens Mekanismer. Observationer af projekt i praktiken, Umeå School of Business, Umeå University, March 2009.
- Chairman assessment committee, CBS: Karoline Bromose, Between Technological Turbulence and Operational Stability, Summer 2007.
- Chairman assessment committee, CBS: Susanne Justesen, Navigating the paradoxes of diversity in innovation practice, Summer 2007.
- Chairman assessment committee, CBS: Kåre Lines, Management Information Systems in Health Care. Politics and Dynamics of Legitimacy, Fall 2006.
- Chairman assessment committee, CBS: Eva Parum, Corporate Governance as strategic communication- and management tool, CBS, Spring 2006.
- Chairman assessment committee, CBS: Tina Brandt Husman: Organizational Capabilities, Competitive Advantage & Project-Based Organizations, CBS, Spring 2006.
- Chairman assessment committee, CBS: Helle Hein, Development of Dialogue in Healthcare organizations.
- Official External Opponent on PhD thesis: Engineering Emotion: Values as Means in Product Development, Mikael Wickelgren, The Business School at Gothenburg University, 16. December 2005.
- External member of Ph.D. assessment committee: Alliances for Innovation, Håkan Linnarsson, Friday 10 June, 2005 at Stockholm School of Economics.
- Chairman assessment committee, CBS: Allan Hansen, Technologies of Managing in New Product Development.
- Chairman assessment committee, CBS: Niels Dechow, ERP/SAP systems - theory and practice, CBS.
- Chairman assessment committee, CBS: Tamas Vamosi, Accounting in transition, CBS.

Assessor PhD seminars:

- PhD proposal, Operations Management, Harbor innovation and management, spring 2017.
- PhD final seminar, Peter Beyer, CBS, 2nd Generation Process Value Management, August 20, 2009.
- PhD final seminar, Daniel Olausson, Linköping University, Interplay between product development and production in high tech industries, 13-8-09.
- Assessor first year evaluation seminar, Ali Mosavi, SUD Department of Environmental and Business Economics, Esbjerg. Resource based portfolio management, March 2009.
- Assessor, final PhD seminar, Tina Brandt Husman, IVS, CBS, Organizational Capabilities, Competitive Advantage & Project-Based Organizations, 2004.
- PhD-Pre-defense seminar, CBS 2004, Collaboration in the creative industry through ad-hoc organizations. PhD-Pre-defense seminar, Innovation through Corporate Venturing CBS winter 2005, (Karoline Bromose).

Research interests

- Management of projects, product development and innovation portfolio
- Project management and temporary organizations
- Technologies of managing and decision making
- Design and implementation of socio-technical systems in complex organizational settings
- Ethnographic, longitudinal and case studies.

LIST OF PUBLICATIONS FOR JOHN K. CHRISTIANSEN

INTERNATIONAL PUBLICATIONS:

International Journals

1. Organizational experiments and the change of meaning. CERN IdeaSquare Journal of Experimental Innovation, Vol. 1, No. 2, 2017, 29-38.
2. How experiments in the fuzzy front end using prototyping generates new options. *CERN IdeaSquare Journal of Experimental Innovation*, 2017. 1(1), 35-41. DOI: <http://dx.doi.org/10.23726/cij.2017.463>.
3. Christiansen, J. K., & Gasparin, M. (2016). *Managing controversies in the fuzzy front end. Creativity and Innovation Management*. 25(4), pp. 500-14.
4. How Complaining Customers Make Companies Listen and Influence Product Development. *International Journal of Innovation Management*, Vol. 20. No. 1. January 2016. With Claus Varnes, Marta Gasparin and Ina Augustin.
5. Drivers of Changes in Product Development Rules: How Generations of Rules Changes Back and Forth. *European Journal of Innovation Management*, 2015, Vol. 18, No. 2, pp. 218-237.
6. Improving Design with Open Innovation. A Flexible Management Technology. *Research Technology Management*, March-April 2013, Volume 56, Number 2, March-April 2013, pp. 36-44. John K. Christiansen, Marta Gasparin, and Claus J. Varnes. Issue *Feature Article*.
7. What attracts decision makers' attention? Managerial allocation of time at new product development portfolio meetings. Eric Bentzen, John K. Christiansen & Claus Varnes (2011). *Management Decision*, Vol. 49, No. 3, pp. 330-349.
8. Living twice: How a product goes through multiple life cycles. Christiansen, J.K., Varnes, C.J., Gasparin, M., Storm-Nielsen, D., and Vinther, E.J. (2010). *Journal of Product Innovation Management*, 27(6), 797-827.
9. John K. Christiansen, Claus J. Varnes, Birgitte Hollensen and Birgitte C. Blomberg. Co-Constructing the Brand and the Product, *International Journal of Innovation Management*, June 2009, Vol. 13 No. 3, 319-348.
10. Christiansen, John K. & Varnes, Claus J. (2009). Formal rules in product development: Sensemaking of structured approaches. *Journal of Product Innovation Management*. Vol. 26, No. 5, pp. 502-519.
11. Christiansen, John K. & Varnes, Claus J. (2008). From Models to Practice: Decision-Making at Portfolio Meetings. *International Journal of Quality and Reliability Management*, Vol. 25 No. 1, pp. 87-101.
12. Christiansen, J. K & Varnes, C. J. (2007) Making Decisions on Innovation: Meetings or Networks? *Journal of Creativity and Innovation Management*, 16:3, pages 282-298.

13. Borum, F. & Christiansen, J. K. (2006a). Actors and Structure: What Makes Implementation Happen? *Scandinavian Journal of Management*, Volume 22, Issue 3, pages 213-237. (Published in special issue of the journal with four "classical articles" from the past 20 years).
14. Borum, F. & Christiansen, J. K. (2006b). Revisiting the implementation metaphor – a comment on "Actors and structure in IS Projects: What makes implementation happen?" *Scandinavian Journal of Management*, Volume 22, Issue 3, page 238-242.
15. Competence strategies in organizing product development, *Creativity and Innovation Management* Vol. 14, Number 4, 2005, page 384- 392, 2005. With Allan Hansen, Claus Varnes and Juliana Husuan Mikkola.
16. The Role of Reputation Building in R&D Project Cooperation, *Corporate Reputation Review* Vol. 5, no. 4, Winter 2003, pp. 304-329. (With Morten Vendelø).
17. Implementing Budgetary Control in the Performing Arts: Games in the Organizational Theater. *Management Accounting Research* (1997), Vol. 8, page. 405-438. With Peter Skærbæk.
18. Understanding IS implementation by Estimating Power of Subunits. *European Journal of Information Systems*, 1996 - 5, page. 222-232. With Angèle Cavaye.
19. Actors and Structure: What Makes Implementation Happen? *Scandinavian Journal of Management*, Vol. 9, No. 1, page 5-28, 1993. (With Finn Borum).

Chapters in international books

1. Rockwool – R&D ‘Out of Control. Case in: *Innovation Management: Effective strategy and implementation* by Keith Goffin and Rick Mitchell. Rick Mitchell. London: Palgrave Macmillan 2017, p. 310-311.
2. The Ambidextrous Scholar? Christiansen, John. K. 2011. In: *Executives and Technology: Essays in Honor of Christer Karlsson*. Åhlström, P. (red.). Brussel: European Institute for Advanced Studies in Management p. 27-32.
3. Christiansen, J.K., Varnes, C.J., Hollesen, B., and Blomberg, B.C. (2010). Co-Constructing the brand and the product. In: *Gaining momentum*. Joe Tidd (Ed.), London, UK, Imperial College Press, page 157-194.
4. Christiansen, John K., Lefevre, Anne Sofie, Varnes, Claus J. & Wolf, Astrid S. (2008). How Market Perceptions Influence Knowledge Strategies on User Involvement. Chapter 13 in: Karin Tollin & Antonella Caru (eds.): *Strategic Market Creation: A New Perspective on Marketing and Innovation Management*, John Wiley & Sons, Chippenham, Wiltshire. pp. 285-312.
5. Christiansen, John K. & Varnes, Claus J. (2008). Management of innovation and product development: A linear perspective versus a process perspective. Chapter 4 in: K. Tollin & A. Caru (eds.): *Strategic Market Creation: A New Perspective on Marketing and Innovation Management*, John Wiley & Sons, Chippenham, Wiltshire. pp. 71-96, 2008.
6. Christiansen, John K. & Michael Quale (2004). Business Issues in The 21st Century: An empirical study of e-commerce adoption in UK & Denmark SME's, in: *Electronic Business in Small and Medium-Sized Enterprises: Frameworks, Issues and Implications*, edited by Nabeel A. Y. Al-Qirim, Idea Publishing, Hershey, PA, USA, pp. 53-68.
7. Management Information Systems, Computer Technology and Management Accounting. (With Jan Mouritsen) Chapter 10 in: David Ashton, Trevor Hopper, and Robert W. Scapens, (eds.): *Issues in Management Accounting*. 2nd ed. London: Hertfordshire, 1995, page 215-231.

Books and miscellaneous.

8. Editorial in *Creativity and Innovations Management*, 16:2, June 2007, pp. 103-105. (With Claus Varnes and Petra de Weerd-Nederhof).
9. Guest editor - *Creativity and Innovation Management* special issue from the 12th International Product Development Management Conference, published as Volume 16:2 June 2007, pp. 103-212). (With Claus Varnes).

10. Editor: Operations Management and the New Economy. Vol. 1 and Vol. 2. Proceedings of the 9th international EUROMA conference, Copenhagen 2-4 June 2002 - 866 pages. (With Harry Boer).
11. Guest editor (with Boer, Johansen and Mouritsen): *International Journal of Operations and Production Management*: (special issue) New Challenges in operations management, Vol. 23, No. 10, 2003, pp. 1114- 1279.
12. Guest editor (with Boer, Johansen and Mouritsen): *Integrated Manufacturing Systems*, Vol. 14, No. 8, 2003, special issue on: Inter-Organizational aspects of operations management, pp. 627-695.

Work in press

13. Waiting for reviewers comments/acceptance.....

Work in review

14. Designing an innovative company: Sensegiving and sensemaking of an organizational experiment. Paper submitted September 2018.

Work in progress

15. The open-innovation nonagon: A Framework for Open Innovation Assessment and Development. With Marta Gasparin.
16. Improving usefulness of information systems with Action Research: Observations from a study with three examples. With Morten Wellendorf. To be revised for journal fall 2018
17. Organizational Development: Learning from the Ambiguous Past to improve project management. With Jan Mouritsen. Needs revision.
18. Review of research on meetings. To be submitted fall, 2018
19. Portfolio management meetings: context, criteria and conversations. Up for revision 2018
20. John K. Christiansen. Perspektiver og paradigmer i projektledelse. Book project in progress. Fall.
21. Fuzzy Front End and ambiguity. In progress with Marta Gasparin, Leicester University.
22. The fabrication of a failure: Performance auditing of a large public ICT-project. (Construction of appropriate criteria for evaluation of public funded IT-projects: The case of the Danish Auditing Office (Rigsrevisionen) and the VUE project.) (2. version)
23. Ambiguity and choice in implementation of management control systems. Paper in development
24. Identifikation af informationsbehov for valg mellem løsninger i et produktionssystem: Socio-teknisk analyse af en transportafdeling. Report from the CIAMM project to be transformed into journal article.

Reviewed Conference Papers

25. Improving the usefulness of information systems with Action Research: Observations from a study with three examples. With Morten Wellendorf. Presented at the EURAM 2018 conference in Iceland, June 2018.
26. Designing an innovative company: Sensegiving and sensemaking of an organizational experiment. Paper presented the 25th IPDMC conference in Porto, June 2018.
27. How Punctuation Facilitates Reflection and Decisions in The Fuzzy Front End of Radical Innovation. Paper presented the 25th IPDMC conference in Porto, June 2018. William Green, John Christiansen and Marta Gasparin.
28. A socio-technical mapping and analysis of dominant design materialization. Presentation at Academy of Management (AOM), Atlanta, TIM division, August 2017.
29. Experiments as punctuation devices in the FFE. Presented at the Innovation and Product Development Management Conference, Iceland, June 2017. ISSN 1998-7374.

30. A review of research on conversations. Accepted for the NFF/Nordic Management Conference, Bodø, August, 2017.
31. The Ambiguity of the Past: How Different Perceptions of The Past Produces Different Views on Organizational Development Activities. Submitted to and presented at 11th Colloquium on organizational change & development September 9, 2016 - Sep 10, 2016, Vienna, Austria.
32. Dealing with ambiguity in the fuzzy-front-end of innovation with experiments. Paper proposal submitted for the 4S and EASST conference, Barcelona, Aug.-Sep. 2016.
33. Uncertainty and Ambiguity in the Fuzzy-Front-End. Paper presented at IPDMC 2016, Glasgow, June 2016. ISSN 1998-7374. With Marta Gasparin.
34. How perceptions of competitiveness influence decision-making criteria and organizational actions? With Claus Varnes and Arissa Shollo. Accepted for presentation at IPDMC 2016, Glasgow, June.
35. Organizational Development: Learning from The Ambiguous Past to improve project management. Presented at the 10th EIASM Colloquium on Organisational Change and Development. Change Management: Past Present and Future. Larnaca (Cyprus): September 11-12, 2015. With Jan Mouritsen. 25 pages.
36. A review of research on conversations at management meetings. Paper presented at the NFF conference in Copenhagen, August 12-14, 2015. With Claus Varnes. 16 pages.
37. The role of Designers in competing with design. Paper presented at the International Competitiveness Management Conference, Copenhagen Business School, January 19-20, 2015. With Marta Gasparin.
38. How Managers Can Benefit from Multiple Perspectives on Design Management. Paper presented at The 21st International Annual EurOMA Conference 2014, Palermo, Italy.
39. External Regulation and Innovativeness: A Case Study of the Role of Legislation and Innovation Performance. The 21st International Product Development Management Conference: Innovation Through Engineering, Business & Design. ed. / Ann Ledwith; Regina McNally. Brussel : European Institute for Advanced Studies in Management, 2014. p. 247-248 (EIASM Conference Proceedings Series). With: Varnes, Claus; Bentzen, Eric.
40. Uncovering Design Processes: A Fragile Network of Human and Non-Human Actors, 21st International Product Development Management Conference: Innovation Through Engineering, Business & Design. ed. / Ann Ledwith; Regina McNally. Brussel : European Institute for Advanced Studies in Management, 2014, Limerick, Ireland.
41. How Front End Processes are Interlocking Socio-Technical Elements in Black-Boxes. The 21st International Product Development Management Conference: Innovation Through Engineering, Business & Design. ed. / Ann Ledwith; Regina McNally. Brussel : European Institute for Advanced Studies in Management, 2014. p. 53-54 (EIASM Conference Proceedings Series). With Gasparin, Marta; Varnes, Claus .
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43. Users in Persistent Action: The Case of the 1,5l "Urge" Beverage. 19th International Product Development Management Conference, Manchester, June 18-19, *EIASM Conference proceedings on CD: ISSN: 1998-7374*. John K. Christiansen, Marta Gasparin, and Claus J. Varnes, with Ina Kathrina Augustin. 22 pages.
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46. Learning from the past to Improve Innovation: The Ambiguity Of The Past. John K. Christiansen and Jan Mouritsen. Paper presented at 2nd Advanced Kite Workshop Linköping, Sweden, 24-25 May 2010, Knowledge Integration And Innovation.
47. Tipping Points In Action: The Flux Of Business Models, John K. Christiansen and Claus J. Varnes with Rikke Bakkejord. Conference proceedings from 17th International Product Development Conference IPDMC 2010 Murcia, Spain, June 12-15, 2010.
48. John K. Christiansen, Claus J. Varnes, Marta Gasparin, Diana Storm-Nielsen and Erik Johnsen Winter, You live at least twice: Re-construction of a life cycle. International Product Development Management Conference (IPDMC), Twente, June 2009.
49. John K. Christiansen & Morten Wellendorf, Innovating From the Inside: Exploring improvement projects in the public sector. Paper presented at 13th annual conference of The International Research Society for Public Management (IRSPM), 6-8 April 2009 at CBS, Copenhagen.
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53. What is a business model? November 2007 (with Rikke Bakkejord and Claus Varnes). Presented at DK conference in Århus, December 2007. Det Danske Ledelsesakademi.
54. Is red, green? (With Claus Varnes). Proceedings from 14th International Product Development Management Conference, Porto, Portugal, June 2007 (page 263-274.).
55. The Ignorance of Information at Gate Meetings. (With Claus Varnes) Proceedings from the 13th International Product development Management Conference, Milan, Italy, June 13-14, 2006. Vol. 3 (3) Page 1519-1536.
56. The absence of decisions at gate meetings: Where are the decisions taken? Proceedings from the 12th International Product development Management Conference, Copenhagen, Denmark, June 13-14, 2005. Vol. 1 (3) Page 279-294. With Claus Varnes.
57. Calculative and appropriate decisions: How decisions happen at gate meetings. Proceedings from the 12th International Product development Management Conference, Copenhagen, Denmark, June 13-14, 2005. Vol. 1 (3) Page 295-310. With Claus Varnes.
58. Performing competence strategies in product development processes – management intervention and organizational structure, John K. Christiansen, Claus Varnes and Allan Hansen, NFF 2005 - The 18th Scandinavian Academy of Management Meeting, Århus, 18-20 August 2005.
59. Management of Innovation and Improvement: Portfolio Management Approaches and their Application. Presented at: International Federation of Scholarly Associations of Management VII World Congress, SAM/IFSAM, Gothenburg, June-July, 2004. Full paper included on conference CD and abstract book. With Stephan C. Nielsen.

60. The Role Of Competencies in Organizing For Product Development: The Case Of Disintegration And Integration. 11th International Product Development Management Conference, Dublin, Ireland, June, 2004, in Preprints from the conference, p. 283-298.
61. Perspectives and models on management of development activities. From portfolio approaches to process models? The 17th Nordic Conference on Business Studies in Reykjavik 14-16th August 2003. With Stephan Castelanni Nielsen and Martin Blædel.
62. Learning from old projects: Developing a framework for evaluating projects through Action Research. EUROMA-POMS joint conference, Como, Italy, 16-18 June 2003. Printed in proceedings from the conference p. 737-746. With Morten Wellendorph, Jan Mouritsen, og Hanne Vesth.
63. Employing a Resource Based View In New Product Development Management - Re-Organizing The New Product Development Process, 10th International Product Development Management Conference, Brussels, Belgium, June 9-11, 2003, Printed in: Preprints from the conference page 191-204. With Allan Hansen, Claus Varnes and Annie Bekke Kjær.
64. The role of structured methods in NPD processes: Facilitator or bureaucratic impediment? Proceedings from 9th International Product Development Conference, Sophia Antipolis, France, 2002, pp. 175-189. With Claus Varnes.
65. Business Issues In The 21st Century: An Empirical Study of SME's in UK & Denmark. Paper presented at: European Operations Management Association 9th International Conference: Operations Management and the New Economy, Copenhagen June 2-4, 2002. With Michael Quale.
66. Exploration and Exploitation in New Product Development: On The Contours of Continuous improvement in innovation (with Annie Bekke Kjær, and Jan Mouritsen) Paper included in proceedings from: CI 2000: From Improvement to innovation, 18 - 19 September 2000 Aalborg, Denmark. ISBN 87-89867-77-7 (pp. 55 - 64).
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70. The Role of Reputation Building in International R&D Project Cooperation (with Morten T. Vendelø, CBS). Paper presented at The 2nd International Conference on Corporate Reputation, Identity and Competitiveness, Amsterdam, The Netherlands, January 15-17, 1998. 12 pages
71. Partnerships in Competitive Contexts: Measurement of benefits from international IT projects (with Morten Thanning Vendelø, CBS). Presented at The Second Working Conference of IFIP WG 8.6 on Difussion, Transfer and Implementation of Information Technology, 22nd - 25th June 1997. Ambleside, Lake Windemere, U. K.
72. How do we implement change: Reinventing or tinkering the factory? Perspectives on Transition and Transfer of IT evaluated from a learning perspective. In: Proceedings from Workshop On Solving Transfer And Implementation Problems, IFIP WG 8.6, April 15, 1996, Larkspur, Marin County, California (eds.: Lawrence Lien and Priscilla Fowler).
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75. An Analysis of Evaluations of Research in the Nordic Countries. (With L. Christiansen). Paper transmitted by the Government of Denmark, and presented for United Nations Senior Advisers to EEC governments on science and technology, at the "Seminar on Evaluation in the Management of R&D" Madrid, Spain, 3 to 7 April 1989

Conference Papers and Working Papers

76. The fabrication of a failure: Performance auditing of a large public ICT-project. Prepared for: Workshop on social and institutional perspectives on Performance Auditing, 17-18 November 2005, Schæffergården, Copenhagen.
77. Reflections on Possible Project Management Structures for Russian Construction Companies - Working Papers from Operations Management, Januar 2001, Copenhagen. (with Tahir Galperin)
78. Complexities of Learning in Methods for Information Systems Design. Presented at the Scancor seminar, May 1, 1996, Stanford University, Ca.
79. Application of Financial Software Packages (with Peter Skærbæk and Jens Aaris Thisted). Presented at The 19th Annual Congress of the European Accounting Association, Bergen, May 1996, 12 pages.
80. Implementation And Perversion of a Project Management System. A Learning Perspective. Paper presented at the IRNOP conference on Temporary organizations and Project Management. Lycksele, Lapland, Sweden - March 22-25, 1994.
81. Changes in subunit power affecting IS implementation. (With Angèle L. M. Cavaye, Delft University of Technology). Working paper, Department of Informatics and Management Accounting, Copenhagen Business School, August 1994. ISSN 0903-6571 94/5
82. Perversion and Implementation of Accounting Systems. Paper presented at the 13th. Annual congress of the European Accounting Association, in Budapest, Hungary, April 18-20, 1990.
83. Organizational Learning, Change and Implementation of Management Systems: Therapies and Perversions: Presented at the 15th Annual Stanford Conference on Organizations at Asilomar: Does Organization Add Value?. April 19 - 21 1991.
84. Accounting Systems in a Loosely Coupled Perspective. Working paper presented at "Research Symposium on the Case Method in Accounting Research," University of Rhode Island, USA, August 3-4, 1989. 5 pages.
85. Evaluations in the Nordic Countries Work in progress report in: R&D Evaluation newsletter, 89,3. EEC and CPE. ISSN 0964-9130.
86. Evaluation of Research Projects and Programs in a Sociological Perspective, paper presented as invited speaker for the Commission of the European Community (EEC), Directorate General XII, December 1988. 11 pages.
87. Evaluations of Science, With Special Reference to the Humanities and Social Sciences. Paper presented on: The 14th. Nordic Sociological Congress, Tammerfors, Finland, August, 21-23, 1987.
88. Evaluations of Evaluations. With Special Reference to the Humanities and Social Sciences. Paper presented on: Seminar on a Sociological and Psychological view on Research Evaluation, Copenhagen, September 21-22, 1987.
89. Project Management Systems - Power and Organizational Culture. An attempt at explaining the roles played by project management systems in an organization. Paper presented on: Workshop

on Conflicting Pressures for Accounting Change, European Institute for Advanced Studies in Management, December 17 - 18, 1984.

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90. Proceedings of the 13th Nordic Conference on Business Studies. Volume I and II. August 14-16 1995, Copenhagen Business School, Denmark. (With Jan Mouritsen, P. Neergaard and B. H. Jepsen). København, 1995 page 1- 420 and page. 421-806.
91. Forskningsevaluering - i teori og praksis. Illustreret ved to casestudier af forskningsmiljøer på danske universiteter. (Med Hanne Foss Hansen). Samfundslitteratur, København, April 1993 (250 pages).
92. Privatisering. Private versus public arrangements. (With F. Poufeldt) Civiløkonomernes Forlag, København, 1984.

Articles in Scandinavian Journals

93. Dessimation to new Danish on-line management journal - sometime spring 2016
94. Mindre virksomheders udbytte og strategisk orientering med e-business (with Michael Quale) Ledelse og Erhvervsøkonomi, Vol. 70, no. 1, Marts 2006 - page 16-27.
95. Samspil mellem virksomheder og forskning gennem aktionsforskning - Vidensproduktion i mode 2. (With Morten Wellendorph and Hanne Vesth.) Ledelse og Erhvervsøkonomi, Vol. 68, 3:2004, p. 193-206.
96. Implementering af økonomistyring og forskellige rationaler. Økonomistyring og Informatik, Vol. 10, 94/95, nr. 6, page 381-387.
97. Projekter, usikkerhed, risiko og valg af styringsværktøjer: Økonomistyring og Informatik, 9. Årgang, 1993/1994 nr. 1.
98. Projektorganisering som hindring for fremdrift: Projekter er skøbelige netværk. Økonomistyring og Informatik, Vol. 5, Spring 1990.
99. Styring af virksomhedens informationsressourcer: En kritisk analyse af en ny intellektuel teknologi. (with Jan Mouritsen) Økonomistyring og Informatik, Vol. 5, Summer 1990.
100. Implementering af innovationer i et magtperspektiv. Økonomistyring og Informatik, Vol. 4, number 5, March-April 1989.
101. Anvendelse af gruppebeslutningsstøtte systemer i et organisatorisk perspektiv. (With Lars Ginnerup and M. Hinca.) Økonomistyring og Informatik, May 1986.

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102. Projektorganisering som en hindring for fremdrift: Projekter er skrøbelige netværk. Christiansen, J. K. 2011 Projektstyringens problemer og værktøjer: Fra kaos til resultat. Melander, P. (red.). 4. udg. København : Djøf /Jurist- og Økonomforbundet s. 271-293.
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106. Ledelse af udviklingsporteføljer. (With Stephan Castellani Nielsen og Claus Varnes) Kapitel 3. Trykt i: Hans Mikkelsen (red.) Ledelse af projektmylderet - om virksomhedslederes håndtering af udviklingsaktiviteter. Børsens Forlag, 2005. pp. 67-98.
107. Anvendelse af styrings- og informationssystemer (With Stephan Castellani Nielsen). Kapitel 8. Trykt i: Hans Mikkelsen (red.) Ledelse af projektmylderet - om virksomhedslederes håndtering af udviklingsaktiviteter. Børsens Forlag, 2005. pp. 199-220
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110. Evne til perspektivering - en kernekompetence. Sådan får vi musik i projektet. Håndbog fra Symposierne Projektledelse '99. Foreningen for Dansk Projektledelse. København 1999. ISBN 87-985726-4-4. Page 325 - 334.
111. Personalestrategier for håndtering af IT-udfordringer. (with Kim V. Andersen og Niels-Bjørn Andersen). Kapitel 3 i: Informationsteknologi, organisation og forandring - den offentlige sektor under forvandling. DJØF. København, 1999, p.p. 57 – 76.
112. Projektstyringssystemer. Kapitel 13 i Håndbog i Økonomistyring) (ed. by Jan Mouritsen, CBS). Foreningen af Yngre Revisorer, København, 1998 (page 335 - 354).
113. Projektledelse som tolkningsproces. Perspektiver og paradigmer i projektledelse.) Inlæg på Symposierne for Dansk Projektledelse, 5.6. november og 1.-2. december 1997. Håndbog fra Symposierne Projektledelse '97, (ed. Morten Fangel) Hillerød, 1997, page. 243 - 248.
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115. Økonomistyring og organisationsteori. Chapter 4 in Management Accounting, by P. Melander, J. Christiansen, A. Gjerdrum and J. Meyer. Virksomhedens kapacitetsstyring, Børsens Forlag, København, 1984. (page 91-116).
116. Styring af personaleressourcerne. Chapter 9 in: Management Accounting, by P. Melander, J. Christiansen, A. Gjerdrum and J. Meyer. Virksomhedens kapacitetsstyring, Børsens Forlag, København, 1984. (page 243-276).

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117. Styring og organisering af projekt-, produkt og IT-udvikling: Udviklinger og perspektiver. Working paper fra Institut for Produktion og Erhvervsøkonomi, Juli 2001.
118. Analyse af context for anvendelse af matematiske modeller på Lindø (OSS): Sammenhæng mellem teknologi, problemstilling og organisation. (with Morten Brandt-Pedersen). Working

- papers from Institut for Produktion og Erhvervsøkonomi (Operations Management), Handelshøjskolen i København, 2000.
119. John K. Christiansen & Bente Elkjær (1997). Telearbejde. Dimensioner, fokusområder, ledelsesformer og organisatorisk læring. Institut for Informatik og Økonomistyring, Handelshøjskolen i København, maj 1997. ISSN 0903-6571-97/3. 75 pages.
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 121. Får danske virksomheder noget ud af EF-projekter? (An evaluation of Danish projects in the European Community ESPRIT-programme). Working papers in Informatics and Management Accounting, København Business School, September 1991.
 122. Ph.D thesis, Implementering og Pervertering af Projektstyringssystemer. Copenhagen Business School, Working papers from Department of Informatics and Management Accounting, December 1988, 456 pages,
 123. Implementering i et makro-perspektiv. Working paper, Department of Informatics and Management Accounting, Copenhagen Business School, working papers, August, 1988.
 124. Projektstyringssystemer – magt og organisationskultur. Thesis given Tietgen-prize award spring 1985. Projektstyringssystemer - magt og organisations-kultur. Copenhagen Business School. (102 pages)
 125. Den Trojanske hest, gidsel, eller ? A study of an external interest group and its influence on the Design and Implementation of a Public Accounting System. Research paper from The Management Accounting Group, Copenhagen Business School, Denmark. Research project financed by a grant from the Danish Social Science Research Council. København, 1984.

ESSAYS AND MISCELANOUS

126. Christiansen, John; Gasparin, Marta & Claus Varnes. / Case 12: Design framing. Samfundsrelevant forskning på CBS: 14 selected cases. Frederiksberg : CBS: Copenhagen Business School, 2014. p. 40-41.
127. Ledere bekymret for lav sikkerhed (omkring IT), Børsen, 30-9-2003.
128. HHK vært for stor nordisk konference (With Peter Neergaard and Jan Mouritsen). Kræmmerhuset, Nr. 9, nov., 1995, 6 pages
129. A day in the future in the new Business School . (En dag i fremtiden for Lars og Lone). Reporting from working group on the future layout of educational premises at Copenhagen Business School. "Kræmmerhuset" September 1994.
130. Which part of the chain is the most important? (Hvilket led i kæden er det vigtigste?). Commentary on governmental report on industrial structure in Denmark and R&D policy. Kommentar og anmeldelse i Kræmmerhuset, Copenhagen Business School Newsletter, November 1992.
131. Canned Management. Essay on the uncritical belief in the MBA-educations as solution in Danish newspaper "Information" July 22 1991 . Ledelse på dåse. Kommentar i Information 22. juli 1991.
132. How Useful Can Social Science Be? (In Danish) Hvor brugbar kan Samfundsvidenskaberne blive? Anmeldelse i "Samfundsvidenskaberne" fra SSF. Review article in publication from Danish Social Science Council, November 1988.

COMMISSIONED REPORTS

133. Evaluation of Innovation Process. Prepared and presented for Borealis IP steering meeting, , Mechelen, November 18, 2004, and for Borealis Innovation Management team December 2004 Lyngby. With Claus Varnes. 47 pages.

EXAMPLES INDUSTRY COOPERATION AND PRESENTATIONS

- Interaction with numerous companies for the past years in multiple industries e.g. within the medico, medical devices, sound, vision and electronics industry.
- Recent trends in project and portfolio management. Presentation for network meeting on business development in Oticon 27th April 2015.
- Speech for the Strategic Network for Danish IT-managers - CIO's - at Stay - Copenhagen 7 September 2011. How to get influential at top-business level: Structure or processes?
- Strategy and Portfolio Management - VL 72 seminar at CBS 21 January 2011.
- Implementation of the Open Innovation approach – Novo Nordisk 2009-2010.
- Dialogue and interaction with companies:
 - Understanding the performance of a new management concept for product development (open innovation). Project with two companies within the bio-medical sector (2009 - --)
 - Sparring with VP: Management technologies and organizational structure of IT-services and development activities (IT driven company – 2006-2007)
 - Sparring with VP: Management of innovation and management technologies to support radical, open international innovation processes (Leading firm in health care 2007–2008).
- What is quality of Leadership and how does it relate to different perceptions on what constitutes an organization? Workshop conference at Center for Leadership, 14-10-2010.
- Moderator for: Oracle - Hyperion Performance Management & Business Intelligence Forum 18. Sept. 2007, Copenhagen.
- Present Challenges for Management of IT and projects: Dansk Dataforening, 2006.
- EFFEKTIV MARKETING. How to measure and evaluate marketing efforts? One day conference (8-9-2005) with more than 200 marketing managers (med Dansk Marketing Forum) 8 industry presentations and 3 academic presentations from CBS. More than 20 leading DK companies has entered a network cooperation with CBS.
- Mirakler - De skabes i samspil! Heldags-seminar og konference med ca 150 deltagere på CBS - den 10. maj 2004, med indlæg af bla. fire tidligere ledende medarbejdere fra B&O: Økonomi- og Koncernchef Povl Ulrik Skifter, Designeren Jacob Jensen, Produktions- og produktudviklingschef Bent Møller Pedersen samt Marketingdirektør Keld Esmark.
- 2 indlæg for DANSK IT netværk om forandringsprojekter - 26-1-2005: Ledelsesopgaver ved forandringsprojekter samt: Modstand mod forandring - et det så slemt?
- Indlæg på workshop om muligheder og udfordringer med porteføljestyling og -ledelse for danske virksomheder - 13-12-2004 - Trinity - Fredericia, samt på CBS November 2004.
- Viborg Amt - Udfordringer og muligheder ved implementering af EPJ-systemer - 2003.
- Dansk Dataforening - special interest group in IT and management - talk - 2003.
- Consultant on organizational change and design in a software product development department within a large telecommunication company (2001).
- Benchmarking and performance evaluation, presentation for the Board of Finance Credit International (November 2000).
- How to organize cross-country projects for software development? Presentation for UNIBANK/Nordea - 2001.
- New perspectives on project management. Presentation for Nykredit software development department, 2000.
- Evaluation of management technologies, presentations at DJØF and Roskilde Amtsråd (2000).
- Center for Industrial Application of Mathematical Models (CIAMM) with Teknologisk Institut, DTU, AUC and Odense Staalskibsværft, B&O and Åge Østergaard (2000 - 2003).

- Research project with Ericsson Mobile Communications Systems, Kista, Sweden on management of product development with PhD student Annie Bekke Kjær (2000 - 2002)
- Research project with Bang & Olufsen (B&O) on evaluation of three production-management projects with research assistant Hanne Westh Nicolajsen (2000 - 2002)
- Appointed by Danish Confederation of Industrial Companies (Dansk Industri) to working group on the establishment of a new Center for Product Development in Denmark (2000)
- Cooperation with Danish Confederation of Industrial Companies (Dansk Industri) on conducting a survey on new product development management in Denmark (2000 -2001).
- Selected presentations in 1999: The Annual Conference of the Danish Project Management Conferation; The conference: Digitale Diamanter in Copenhagen, the Nordic Conference on Business Studies in Finland and participated in the ATV PhD programme on project management.
- External reviewer on EEC projects 1996-1998
- Consultant for Danish Ministry of Social Affairs, The Refugee aid and Labor Management Department in project creation, organization and project management, 1997.
- Talk at Danish Project Management Association seminar, 1997.
- Talk for Rigsrevisionen (Danish State Auditors) on new methods for measurement of productivity and effectiveness (November 1996)
- Seminar for HK (Danish officeworkers union) on implementation processes - fall 1995.
- Seminars and courses in Project-management and Organization for Dansk Magisterforening (Union of Danish Masters of Art) since 1989 and other private and public organizations.
- Presentation of research project "Project Effective Research" for the Canadian Research Council, Ottawa, Canada, June 1990.
- Consultant for US based company on Danish localization of software (1996)
- Evaluator on EEC project to develop information system for business studies etc. (1996-97)
- Talk on "Executive Information Systems: Gossip and Data" for Danish Computer Society conference on Executive Information Systems, May 1993.
- Visiting Professor at Department of Management Science and Information Systems, State University of New York, Albany, June - August 1989 and June-July 1990. Development of a curriculum for a new master course: "Management of the Information Resource: An International and Organizational Perspective." The stay in 1990 included advising Ph.D-students and teaching the developed MBA course.
- Two-day "Start-up project seminar" for Danish Railways computer project (DSB). September 29-30 1988.
- Lecturers of course on Management information systems in a sociological perspective, at Department of Economics, Copenhagen University, in fall 1987.
- Talk for Danish Computer Society (Dansk Dataforening) September 1990 on "Implementation of Office Systems in different organizational perspectives."
- Talk for Danish Computer Society on: Implementation of Project Management in loosely coupled organizations, November 1987. Development of a case for Danish Computer Society, November 1987.
- Talk for Danish Society for Construction Companies: Implementation of Management Accounting Systems and Information Systems in a cultural perspective. 1988
- Assessment and MBO as part of organizational development. Two talks given at School for Higher Education of Nurses, Hillerød, Denmark. 1989.
- Design and Implementation of Management Accounting Systems. Talks given for Accounting Consultants at Danish Farmers University. 1987-88.
- Systems-design and Systems-analysis teaching for The Office Personnel Union (HK), Denmark. 1981-82

- Planning of - and participation in 5 week study tour to Peoples Republic of China and one week in Hong Kong and one week in Thailand, as part of MS-program in economics of developing countries (November-December 1979).
- Chairman of the board for a group of 34 flat-owners who established a "share-holder" owned community around 9 old houses (17.th -18.th century) in Copenhagen in 1982-1990
- Chairman of the board for a small Danish design company, which since 1986 has been operating as a workshop for a group of designers. 1986-1997.

Curriculum development

- Revision of Executive Master program. Introduction of new elements and requirements in the MMD - Master in Management Development as part of new Study Regulations (Studieordning) that paved the way for the final accreditation of MMD by Ace Denmark in 2014.
- Serious Play - teaching with Lego bricks - project at CBS with Claus Varnes, Fall 2010.
- Program initiator and designer of a new Executive master program at CBS: Master of Corporate Performance. 2008-2009. Planned to start in fall 2010. Passed the Danish national accreditation evaluations in the summer 2009 without critical remarks.
- Module on "Management of projects and innovation" as part of the MSc program at CBS run in Herning (2002 - 2009)
- Designed Minor program at CBS with Claus Varnes: "Management of Innovation and Operations" (MIO) comprising of 3 courses, with approximately 60 students (2007 -)
- CBS summer school course in Management of product development (with Claus Varnes) designed in 2003 - for international master students. Did run in 2004-2007.
- CBS sommer skole (intensive week course) designed fall 2004 with Claus Varnes and Christer Karlsson. Course in 2005 and 2006 with app. 20 participants each year.
- CBS modules on innovation management at the Executive master program - with Christer Karlsson and Juliana Hsun Mikkola - fall 2004.
- Developed a module on Performance Management in Health Care organizations, with Peter Skærbæk, for the Master of Health Management program at CBS. Started in 2005 - .
- Development of a proposal for a Ph.D. school for the department of Operations Management, CBS to start in 2001.
- Responsible (with cand. psyk.. Lars Ginnerup) for part of the curriculum development for the new Master of Management Development at CBS (module on management information systems) (2001 -)
- Has developed curriculums on a number of topics: Project management, behavioral accounting, organizational theory, organizational development, strategic use of information technology, information technology and accounting, informatics (Business implications, systems analysis, design, and technology) in the Diploma program (HD)
- Program manager of the part time diploma program in Informatics and Management Accounting at CBS (HD-IØ) with an enrollment of approximately 200 students in the two year program. Did initiate and successfully start a number of development activities related to the program: Evaluation program, Alumni association, development activities for improvement of link with industry (workshops spring 1996) and new structure of programmed (effective fall 1997), administrative improvement, redesign of public relations material, home-page design, use of e-mail in program, workshops on future program with teachers and industry in November 1996, etc. The new design was based on the action learning concept and includes new courses, progression in courses, larger projects for

students and it to be supported by innovations in methods for teaching (e.g. team teaching), education of teachers and teaching in empirical methods for students. (1992 – 1998)

- Implemented a teaching evaluation program in 1996 for the part time diploma-program in Informatics and Management Accounting, including all courses for more than 200 students each semester and evaluation by former students and industry.

Teaching

- Interested in new teaching forms e.g. Action Learning, project-based teaching, case-based teaching and in program-, and curriculum-development.
- Experience with management of programs and internal and external faculty.
- Study program manager for 5 years of the Master Program in Management Development (MMD), at CBS. Active in program adjustments and the first and the final accreditation process.
- Prior head of HD-program, PhD-program and responsible for courses with other teachers.
- From 2002 (and before that also) my teaching at CBS exceeded the obligatory number of delivered hours with between 300-600 hours each year.
- Teaching experience from undergraduate, graduate and Ph.D. courses.

Teaching on the master level (MSc) has included topics such as:

- Management of innovation, product development and projects
- Management & Information Systems in Organizations
- Implementation
- Critical view on Strategic use of IT
- Organizational Theory, Perspectives and Decision making
- Organizational development and change
- Performance management in a Sociological and Organizational Perspective.

Teaching has included teaching in international programs in English, e.g.:

- For BA students: Organizational aspects of management accounting, Strategy and as advisor on BA projects.
- The SCM program with a module on management of innovation and product development (2002 -). Each year with between 65-100 students.
- Three courses as visiting professor at Department of Management Science and Information Systems, State University of New York at Albany, NY. Teaching courses in the MBA program New York MBA program (1990-1992). With app. 35 students each year.
- Development and teaching a CEMS skill course at Vysoká Škola Ekonomická V Praze, University of Economics, Prague, 14 April 2003 and 18-19 April on project management (also in 2002 and 2004).

Executive master & specialized master curriculum development and teaching

- Organizational perspectives on Management Information and Management Accounting Systems, SUNYA (1999-2001).
- Management Information Systems at Master in Management Development, CBS, with virtual teaching and virtual exams, CBS ((2001 -) .
- Innovation Management, Full time and part time MBA course, CBS
- Organizational perspectives on performance management, Master of Health Management, CBS (2005 -) .

- Implementation of performance systems, Master of Public Management, CBS

Advisor on Ph.D, master and bachelor projects, including course projects, semester projects and thesis work. More than 200 master thesis's.