

# THOMAS ROSLYNG OLESEN

## Copenhagen Business School

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## EDUCATION

2016-2020 Assistant Professorship Teaching Program, Copenhagen Business School  
2009-2012 PhD in History, University of Southern Denmark  
2003-2006 MA (Cand. Mag.) in History, University of Copenhagen  
2000-2003 BA in History, University of Copenhagen

## ACADEMIC EMPLOYMENT

July 2023- present	Senior consultant at Department of Strategy and Innovation, Copenhagen Business School. Head of the Maritime Research Alliance
July 2020- present	External lecturer at Department of Strategy and Innovation, Copenhagen Business School.
July 2020- June 2023	Special consultant at Department of Strategy and Innovation, Copenhagen Business School. Project Manager of the Maritime Research Alliance.
July 2018-July 2020	Assistant Professor at Department of Strategy and Innovation, Copenhagen Business School
May 2016-June 2018	Assistant Professor at Department of Innovation and Organizational Economics, Copenhagen Business School
May 2014-April 2016	Postdoc at Department of Innovation and Organizational Economics, Copenhagen Business School
September 2012-March 2014	Curator at Roskilde Museum
July 2012-September 2012	Research Assistant at Department of History, University of Southern Denmark
January 2011-June 2011	Guest researcher at Paul Bairoch Institute of Economic History, Department of Economics, University of Geneva
June 2009-May 2012	PhD fellow at Department of History, University of Southern Denmark
February 2007-May 2009	Curator at Limfjordsmuseet
January 2004 – January 2006	Research Assistant at Department of Scandinavian Studies, University College London

## PEER REVIEWED PUBLICATIONS

Holm, J. R., Østergaard, C. R., & Olesen, T. R. (2017): Destruction and Reallocation of Skills Following Large Company Closures. *Journal of Regional Science*. Vol. 57, No. 2, 2017, p. 245-265.

Olesen, T.R., Poulsen, R.T. (2017): En krise med muligheder? Kreativ destruktion i dansk værftsindustri 1980-2013. *Økonomi & Politik*. Vol. 90. no. 2, p. 59-70.

Olesen, T. R. (2016): *Da værfterne lukkede. Transformationen af den danske værftsindustri 1975-2015*, Syddansk Universitetsforlag, Odense, 375 p.

Olesen, T. R. (2013): From Shipbuilding to alternative maritime industry – the closure of Danyard Frederikshavn in 1999, *Erhvervshistorisk Årbog*, vol. 62, No. 2, p. 78-96

Olesen, T. R. (2012): Lukningen af Nakskov Skibsværft A/S i 1986, *Erhvervshistorisk Årbog*, vol. 61, no. 2, p. 1-30

Olesen, T.R. (2012): *Fugl Føniks? Transformationen af den danske værftsindustri 1975-2012*, PhD thesis from University of Southern Denmark, Institute of History, 318 p.

## PAPERS

Olesen, T.R. & Nowinska A. (2023): "Push-induced spin-offs: understanding Heterogeneity and Industry Impact", the 27th McGill Conference in International Entrepreneurship, 31 August 2023, Linnaeus University, Kalmar, Sweden.

Olesen, T.R. & Nowinska A. (2021): *Survival, performance and heterogeneity of push-induced corporate spin-offs*, paper presented at DRUID 2021, Copenhagen Business School, Copenhagen.

Olesen, T.R. & Nowinska A. (2021): *Survival and performance of strategic restructuring spin-offs and necessity spin-offs*. Paper presented at the Academy of Management Annual Conference. Online.

Olesen, T.R. & Nowinska A. (2021): *Survival and performance of strategic restructuring spin-offs*, Paper presented at the Editors day: Workshop on publishing in top business and management journals. Aalborg University Business School.

Olesen, T.R. (2019): *Transforming and industry in decline: Industrial renewal processes in Danish Shipbuilding 1975-2015*, Paper presented at the EBHA Annual Congress 2019, August 29-31, Rotterdam, The Netherlands.

Olesen, T.R. (2018): *Creative destruction or just destruction? The transformation of Danish shipbuilding 1980-2013*. Paper presented at the Causes and consequences of the decline of West European Shipbuilding seminar, November 14, Erasmus University, Rotterdam, The Netherlands,

Holm, J. R., Østergaard, C. R., & Olesen, T. R. (2014): *Destruction and Reallocation of Skills Following Large Company Exit*, Paper presented at the DRUID Society Conference 2014, June 16-18, CBS, Copenhagen,

Holm, J. R., Østergaard, C. R., & Olesen, T. R. (2012): *Post exit knowledge diffusion in the aftermath of the Danish shipyards; and the lack of it*. Paper presented at the Governance of a Complex World Conference 2012, November 1-3, University of Nice Sophia Antipolis, Nice, France,

## REPORTS

Olesen, T.R. (2016): *Offshore Supply Industry Dynamics. Business Strategies in the Offshore Supply Industry*, CBS Maritime Report, Copenhagen Business School, 40 p.

Olesen, T.R. (2015): *Value Creation in the Maritime Chain of Transportation. The role of carriers, ports and third parties in liner and bulk shipping*, CBS Maritime Report, Copenhagen Business School, 37 p.

Olesen, T.R. (2015): *Offshore Supply Industry Dynamics. The main drivers in the energy sector and the value chain characteristics for offshore oil and gas and offshore wind*, CBS Maritime Report, Copenhagen Business School, 46 p.

## PUBLICATIONS IN EDITED BOOKS

Dahl, M.S., Kringelum, L.B., Nowinska, A. & Olesen, T.R. (2023): Trans-fur-able resources? Strategic responses to a crisis in the Danish mink-related ecosystem. *Reconfiguration of Business Models and Ecosystems. Decoupling and resilience*, Marinov, S.T. & Marinov, M.A. (ed.), Routledge, p. 294-314.

Olesen, T.R., Lund, P. & Kragh J.V. (2016): Planer og udbygninger. *Sct. Hans 1816-2016*, Kragh, J.V. & Møllerhøj, J. (ed.), Region Hovedstadens Psykiatri & Psykiatrisk Center Sct. Hans, p. 53-69

Olesen, T.R., Lund, P. & Kragh J.V. (2016): Øst og Vest. *Sct. Hans 1816-2016*, Kragh, J.V. & Møllerhøj, J. (ed.), Region Hovedstadens Psykiatri & Psykiatrisk Center Sct. Hans, p. 41-52

Olesen, T.R., Lund, P. & Kragh J.V. (2016): København i Roskilde. *Sct. Hans 1816-2016*, Kragh, J.V. & Møllerhøj, J. (ed.), Region Hovedstadens Psykiatri & Psykiatrisk Center Sct. Hans, p. 25-40

Olesen, T. (2010): Erhvervsfiskeriet på Limfjorden, *Fiskeriet der forsvandt – eksempler fra et dansk fiskerierhverv i opbrud 1990-2008*, Fiskeri- og Søfartsmuseets Forlag, Esbjerg, 2010, p. 99-128

Olesen, T. (2009): Løgstør Grunde, Frederik den VII's Kanal og Løgstør Rende. *Fra Løgstør til Thyborøn - den regulerede Limfjord*, Ringskou C. et al. (ed.), Limfjordsmuseernes Samvirke, p.15-38

Olesen, T. & Ringskou, C. (2009): Åben, lukket og åben – Limfjorden i 1000 år. *Fra Løgstør til Thyborøn - den regulerede Limfjord*, Ringskou, C. et al. (ed.), Limfjordsmuseernes Samvirke, p.9-14

Olesen, T. (2008): Muslinge- og østersfiskeri på Limfjorden 1990-2007. *Muslinger og mennesker – arbejde og fest ved Limfjorden*, udgivet af Limfjordsmuseernes Samvirke

Olesen, T. (2008): "Linemuslinganlæg på Limfjorden" i: *Muslinger og mennesker – arbejde og fest ved Limfjorden*, udgivet af Limfjordsmuseernes Samvirke

## OTHER PUBLICATIONS

Olesen, T.R. & Lund, P. (2014): "Sct. Hans Hospital 1816-2013. En introduktion til hospitalets historie med fokus på bygningsmassen". *ROMU 2013. Årsskrift fra Roskilde Museum*, Roskilde Museums Forlag, p. 55-88

Olesen, T.R. & Tønnesen, E. (2014): "Roskilde Gasværk gennem 150 år". *ROMU 2013, Årsskrift fra Roskilde Museum*, Roskilde Museums Forlag, p. 89-110

Olesen, T. (2007): Frederik den VII's Kanal ved Løgstør. *Vejhistorie*, no. 14, p. 13-17

Olesen, T. og Seerup, J. (2005): Belejring og Bombardement – da Napoleonskrigene for alvor nåede København, *Magtspillet – Danmark og Napoleon*, The Royal Library

## CONFERENCE PRESENTATIONS (SELECTED)

- |                   |  |
|-------------------|--|
| 4 March 2023      | "Da værfterne lukkede", presentation at Kulturværftet, Elsinore  |
| 15 September 2022 | "Entrepreneurship and innovation in the Blue Denmark", TechBBQ, Copenhagen   |
| 6 October 2022    | Organizer and conferencier of the Maritime Research Alliance conference: <i>Maritime Education and future competencies in shipping</i> , Danish Shipping, Copenhagen |
| 26 April 2022     | "Predictions for the future of Maritime" (with Matthew Spaniol), World Maritime Technology Conference 2022, Copenhagen.  |
| 23 March 2022     | "Studier af værftsindustrien – en kritisk vurdering", Verftshistorie: forskningsstatus og musealisering, Workshop at Bergens Sjøfartsmuseum, Bergen, Norway.         |

- 9 December 2021 Organizer and conferencier of the Maritime Research Alliance conference: *Plotting the course: maritime industry-research collaboration*, Lauritzen Bulkers, Copenhagen.
- 1 December 2021 Organizer of the *Maritime Green transformation and digitalization* session (with Line Reinhardt), Digital Tech Summit 2021, Copenhagen.
- 30 November 2021 "Digitalisering af havnene – er der et uudnyttet potentiale", Digital Tech Summit 2021, Copenhagen.
- 30 November 2021 "Regulering som en innovative drivkraft", Digital Tech Summit 2021, Copenhagen.
- 20 October 2021 "Survival, performance and heterogeneity of push-induced corporate spin-offs" (with Agnieszka Nowinska). DRUID 2021, Copenhagen Business School, Copenhagen.
- 2 August 2021 "Survival and performance of strategic restructuring spin-offs and necessity spin-offs" (with Agnieszka Nowinska). Academy of Management Annual Conference. Online.
- 11 March 2021 "Survival and performance of strategic restructuring spin-offs" (with Agnieszka Nowinska). Editors day: Workshop on publishing in top business and management journals. Aalborg University Business School.
- 6 November 2020 "Anvendt forskning og forsknings samarbejde mellem forsknings og uddannelsesinstitutioner og virksomheder", at the *Anvendt forskning i den danske maritime sektor – betydning for virksomheder* webinar, organized by the industry organization Danish Maritime.
- 29-31 August 2019 "Transforming and industry in decline: Industrial renewal processes in Danish Shipbuilding 1975-2015", Paper presented at the EBHA Annual Congress 2019, , Rotterdam, The Netherlands.
- 5 December 2018 "Drivers of Organizational Innovation in the Maritime Industry – the Role of Parent and Subsidiary Managers in Multinational Firms", at the *CBS Maritime Looking Ahead Conference*, at CBS, Copenhagen.
- 14 November 2018 "Creative destruction or just destruction? The transformation of Danish shipbuilding 1980-2013". Presentation at the *Causes and consequences of the decline of West European Shipbuilding seminar*, Erasmus University, Rotterdam, The Netherlands.
- 25 October 2017 "Da værfterne lukkede", presentation at Ingeniørforeningen IDA, Copenhagen
- 21 June 2016 "Designing and developing transnational cooperation platforms for blue growth", presentation at the *DG MARE Workshop on strategic cooperation on Blue Growth in the North Sea*, The Hague, The Netherlands
- 28 April 2016 "Da værfterne lukkede", presentation at the *General Assembly of the Maritime Museum of Denmark Support Group*, Helsingør
- 31 March 2016 Organizer of the *Maritime Technology and Business Development Conference* at CBS, Copenhagen
- 31 March 2016 "Innovation in the Maritime Industry – challenges and opportunities from a research perspective", presentation at the *Maritime Technology and Business Development Conference* at CBS, Copenhagen
- 20 May 2015 "Fra værftsnation til maritim nation", presentation at the *Danish Maritime Annual Meeting 2015*, Jørlunde

## PEER REVIEW EXPERIENCE

Reviewer at International Journal of Logistics Management  
Reviewer at Gransk - Forskning i Nordsjællands kulturhistorie

## TEACHING EXPERIENCE

Fall 2023	Strategy and Regulation in International Shipping, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.9 of 5.0)
Fall 2022	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 5.0 of 5.0)
Fall 2021	Developments in International Shipping, cand. merc. elective at the Minor in Maritime Business, Copenhagen Business School (teacher and course coordinator) (evaluation: 5.0 of 5.0)
Fall 2021	Logistics Clusters at the Global Supply Chain & Logistics Management program, Copenhagen Business School (teacher) (evaluation: 4.9 of 5.0)
Fall 2021	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 5.0 of 5.0)
Fall 2020	Developments in International Shipping, cand. merc. elective at the Minor in Maritime Business, Copenhagen Business School (teacher and course coordinator) (evaluation: 5.0 of 5.0)
Fall 2020	Logistics Clusters at the Global Supply Chain & Logistics Management program, Copenhagen Business School (teacher) (evaluation: 4.1 of 5.0)
Fall 2020	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.9 of 5.0)
Fall 2019	Developments in International Shipping, cand. merc. elective at the Minor in Maritime Business, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.9 of 5.0)
Fall 2019	Logistics Clusters at the Global Supply Chain & Logistics Management program, Copenhagen Business School (teacher) (evaluation: 4.4 of 5.0)
Fall 2019	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.6 of 5.0)
Fall 2018	Developments in International Shipping, cand. merc. elective at the Minor in Maritime Business, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.8 of 5.0)
Fall 2018	Logistics Clusters at the Global Supply Chain & Logistics Management program, Copenhagen Business School (teacher) (evaluation: 4.5 of 5.0)
Fall 2018	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.9 of 5.0)
Fall 2017	Logistics Clusters at the Global Supply Chain & Logistics Management program, Copenhagen Business School (teacher) (evaluation: 4.0 of 5.0)
Fall 2017	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.8 of 5.0)
Fall 2016	Logistics Clusters at the Global Supply Chain & Logistics Management program, Copenhagen Business School (teacher) (evaluation: 4.4 of 5.0)
Fall 2016	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.7 of 5.0)
Fall 2015	Creating and Capturing Value in Global Maritime Markets, cand. merc. elective course, Copenhagen Business School (teacher and course coordinator) (evaluation: 4.8 of 5.0)

Fall 2015	Markets, Regulation and Security in the Maritime Sector, BSc elective course, Copenhagen Business School (teacher) (evaluation: 3.9 of 5.0)
Spring 2010	Historie og Samfundsvidenskab, BA History course, University of Southern Denmark (teacher and course coordinator)
Fall 2009	Historiebrug og Historieformidling, BA History course, University of Southern Denmark (teacher and course coordinator)

## **MEDIA APPEARANCES (SELECTED)**

13 November 2023	"Nye forskningsområder bliver mere relevante for den maritime branche", at <i>Maritime Direct</i>
8 December 2022	"Alliance har skabt one-stop-shop for viden I Det Blå Danmark", at <i>søfart.dk</i>
6 October 2022	"Fremtidens skibsuddannelser til debat", in <i>Fiskeritidende</i>
12 Juli 2019	"Sådan slap de maritime underleverandører fri af værfternes skygge", at <i>jernindustri.dk</i>
11 Juli 2019	"Sådan slap de maritime underleverandører fri af værfternes skygge", at <i>Søfart.dk</i>
24 Juni 2019	"Fra underleverandør til maritim topindustri, in <i>Søfart</i>
18 December 2018	"Fremtidens udstyr hviler på stolte traditioner, in <i>Søfart</i>
8 December 2016	"Årets bedste ledelsesbøger 2016", in <i>Børsen</i>
17 October 2016	"Mærsk i stormvejr efter afsløringer" - TV interview at DR1 TV-Avisen, 18:30 (the 18.30 News at the Danish National Television)
17 October 2016	"Skrotsag skader Mærskes image" - interview at DR P1 Radioavisen 18:00 (the 18.30 News at the Danish National Radio Program 1)
17 October 2016	"Mærsk-skibe: Skrottes på farlige strande" - TV interview at DR1 TV-Avisen 17:50 (the 17.50 News at the Danish National Television)
15 September 2016	"Skibsværfter lukkede – nye muligheder opstod", in <i>Børsen</i>
2 May 2016	"Værftsdød gav liv til maritim industri", in <i>Maritime Danmark</i> , (18) no. 5
21 February 2016	"Læren fra de nordjyske værfter", in <i>Nordjyske Stiftstidende</i>
21 February 2016	"Da værfterne lukkede", in <i>Nordjyske Stiftstidende</i>
29 December 2015	"Værftslukning gik kun skidt i Nakskov", in <i>Folketidende</i>
21 May 2015	"Støt stigende medlemsantal giver Danske Maritime en større stemme, in <i>Søfart</i>
9 September 2014	"Ph.d.: Leverandører har tilpasset sig hurtigt", in <i>Shippingwatch</i>
30 December 2013	"Nakskov kæmper for at komme videre", in <i>Politiken</i>
27 December 2013	Radio interview at <i>P4 Nordjylland</i>
27 December 2013	"Værftslukninger skaber nye firmaer", in <i>Politiken</i>
9 November 2012	"Succes for nye maritime virksomheder", in <i>Søfart</i>
17 February 2012	"Omstillingen af dansk maritime industri", Radio interview at DR P1 <i>Orientering</i>