

CBS Public-Private Platform

Quarterly newsletter
ISSUE 3 Fall 2012



Welcome to the CBS Public Private Platform!

In this quarterly newsletter we aim to keep you up to date with our ongoing activities, and to encourage you to get involved in our work.

The summer has definitely come to an end and the fall and the platforms third quarter seems to bring more activity than ever before. Several interesting international profiles will visit the platform and different workshops and seminars will take place facilitated by the platform.

In this fall 2012 newsletter, you will find the latest PPP news including presentation of the platforms newcomers. We will tell you about our latest and upcoming activities and visits and give you a sneak piece of our upcoming events.

Enjoy,

The CBS Public-Private Platform

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CBS Public-Private Platform news

Anker Brink Lund raises six million DKK for a proposed Center for the Study of Civil Societies

Professor Anker Brink Lund from Department of Business and Politics has now raised the first six million DKK for the establishment of a proposed Center of the Studies of the Civil Society. One million DKK is donated by the Realdania and five million DKK is granted by the Tuborg Foundation – thus far.



The platform has allocated 60,000DKK in seed money for the funding and establishment process. Like the platform, the center will aim to create new forms of collaboration between researchers, citizens, foundations, private and public actors in the hope to develop innovative solutions in the cross field of state and market.

Upcoming publications from Academic Director Paul du Gay

Academic Director, Paul du Gay, has an article in the forthcoming issue of the *Journal of Sociology*. The article entitled 'Leviathan Calling: some notes on sociological anti-statism and its consequences' flows directly from Paul's work on the project 'The Stateless State?' which is being conducted under the auspices of the platform's 'Shifting Forms of Public Governance' cluster.



Academic Director Carsten Greve held seminar at ESADE University and Bocconi University



Academic Director at the CBS Public-Private Platform Carsten Greve held in collaboration with other members of the CEMS faculty group "Public Management and Governance" a 5 day long seminar in September 2012 both at the prominent university ESADE and the Bocconi University in Milan. The general objective of the seminar, which had the name "Public-Private Partnerships in Action" was to provide students with relevant insights into various aspects of setting up and managing different forms of public private partnerships as well as to give them an integrative perspective in an international context. The seminar followed a life-cycle approach of PPPs distinguishing crucial phases of PPPs. The seminar was a part of a process towards establishing more comprehensive PPP practices.

Website and social media

CBS is modernizing its web interface. This means that the platform will get a completely new webpage design at the end of this fall.

We will of course continue to update our present webpage during the next couple of months, as well as all present content will be incorporated in the new design.

Moreover, the platform is gearing up its effort on the social media during the fall. You can already follow us on Twitter (CBS PP Platform), and it will not be long until you can join our group on LinkedIn as well.

As always, you can keep yourselves updated on our webpage:

[www.cbs.dk/
publicprivateplatform](http://www.cbs.dk/publicprivateplatform)

Read the elaborated news notes on our webpage

New faces at the CBS Public-Private Platform

Björn Lundqvist, Associate Professor, CBS Law Department



joins the PP clusters Public-Private partnerships, procurement and outsourcing & Internet, Business and Society

Björn Lundqvist, newly employed Associate Professor in Law received his LLD from the European University Institute, Florence in the subject of US and EU Antitrust Law with special focus on joint R&D, patent pools and technology standards (Intellectual Property Law). He prepared his thesis partly at University of Michigan law school, Ann Arbor, Michigan, as a visiting scholar. Since 2009, Björn has been a lecturer at the Stockholm University Master Program in European Law teaching EU Competition law, Intellectual Property law and EU law for master students and undergraduate students. During last year, he conducted a major research project regarding public/private partnership or collaboration in connection with the public sector information directive (2003/98/EC) on the behalf of the Swedish Competition Authority together with policy makers and economists.

Sarah Maria Denta, PhD fellow, CBS Law Department

joins the PP cluster Public-Private partnerships, procurement and outsourcing

Sarah Maria Denta started her PhD at the Law Department at CBS the 1st of August 2012. Her thesis focuses on OPP (Public-Private Partnerships) with specific interest in the legal and economic challenges connected to this line of collaboration. Sarah is Cand. merc. jur. from Copenhagen Business School. Since her 3rd semester she has carried special interest for collaboration between the public and private sector. Her bachelor's degree dealt with partner contracts and her master's thesis was an in-depth analysis of an OPP standard contract.



"I find partnerships between private and public institutions very interesting and I am looking forward to engage in research within this area the next three years" tells Sarah.

Before she started at CBS Sarah worked as a contract and supply councilor at the Copenhagen Municipality and has furthermore had residence in Australia for some years.

Marie-Louise Holle, Assistant Professor and PhD fellow, CBS Law Department

joins the PP cluster Public-Private partnerships, procurement and outsourcing

Marie-Louise Holle is currently an assistant professor at the CBS Law Department, and she specializes in tort law and contracts, public private relations also being a topic. The subject of her PhD thesis (2012) is the public liability for private contractors who perform delegated public duties. The purpose is to examine to what extent public authorities are vicariously liable. Marie-Louise has spent time working and studying in France, Italy and the States, and also takes an interest in comparative, legal studies.

CBS Public-Private Platform activities

Workshop on Big Data



Associate Professor Mikkel Flyverbom from CBS Department of Intercultural Communication and Management and facilitator of the Internet, Business and Society cluster held on the basis of discussions in the cluster a seminar on Big Data. The seminar took place the 1st of October 2012 with the aim of providing the ongoing discussions on the topic more substance and direction. Furthermore the workshop worked as a step in the ambition to develop an externally founded research project. Around 15 people attended the meeting. The Danish Business Authority, The Danish Agency of Digitalization, Google and the data and technology company KL7 presented short reports on current work with Big

Data and PhD Fellow from IOA CBS Anders Koed Madsen reported from a conference at Oxford Internet Institute on Big Data held in September 2012. The workshop turned out lively and substantial when the participants discussed questions as: What are barriers to the availability of high-quality, open data? What are potential public-private collaborations in this area? How can Big Data improve business, public services and global governance? And what are gaps and problems in existing research on Big Data?

Big Data: Big Business or Big Brother? Focus on Big Data at the Danish Internet Governance Forum (IGF) 2012

The question of Big Data attracts great attention not only in the Internet Business and Society cluster but generally in the Danish society. This year one of the momentous questions addressed at the Danish IGF was the question of Internet Politics and economic growth. The Internet Business and Society cluster with Mikkel Flyverbom in front was responsible for the third section at the conference focusing on exactly Big Data.



The section, which got the name: Big Data: Big Business or Big Brother took form as a panel debate with Morten Helveg Pedersen from Danish Media as moderator. The panel presented interesting profiles as Stephan Noller, CEO, Nugg.ad, Policy Manager Martin Ruby, Google Denmark, Vagn Jelsøe, Head of Department, Forbrugerrådet and Adam Lebech, Head of Digitization, Økonomi- og Indenrigsministeriet. Read more about [Dansk IGF 2012](#)

Idea-creating seminar series



Professor Niels Åkerstrøm Andersen from CBS Department of Management, Politics and Philosophy and facilitator of the cluster Shifting forms of public governance has initiated a seminar series within the cluster. The idea is that at each seminar at least three speakers will present their idea about a subject. Discussions will be about exploring problems and alternative formulations of problems in a positive manner. Focus will be on idea-creating—and not on operationalization and implementation. The seminar series kicked off the 6th of June 2012, where Niels Åkerstrøm Andersen, Associate Professor Kaspar Villadsen and Associate Professor Camilla Sløk opened the seminar with a discussion of “the Paradox of the State”.

This fall the seminar series continued with a seminar the 6th of September 2012 on “Management of Ignorance” facilitated by Associate Professor Morten Knudsen and Post.doc Helene Ratner. The next seminar, led by Professor Lotte Jensen and PhD Karen Boll will focus on “Management of Boundaries” and will take place the 5th of November 2012. At the end of the year, the 12th of December, Professor and Platform Director Paul du Gay, Assistant Professor Justine Pors and Niels Åkerstrøm Andersen will set focus on “Change in Bureaucracy”.



CBS Public-Private Platform activities

CBS-Sauder-Monash Conference on PPPs

PPP projects is carried out all over the world and in quite various contexts and why not share knowledge and expertise? This was the motivation behind a very successful conference on PPP's the 26th and 27th of September 2012 where experts from Australia, Singapore, Italy, United Kingdom, Ireland, Scotland, United States and Canada met at CBS. The conference was organized in cooperation between Copenhagen Business School, Sauder School of Business at University of British Columbia in Canada and Monash University in Australia. It was sponsored partly by the Sauder-CBS foundation. The conference was the first of three conferences. The next two conferences will be held in Vancouver (2013) and Melbourne (2014).



The papers presented focused on everything from “Do State PPP Enabling Laws Attract Private Infrastructure Investment” to “Private Finance, Public Insolvency: Learning the Lessons of the South London NHS Trust” and “Reflection of the Economics PPPs”. A paper on “Hydropower in Frontier Economics: The Case of Nam Theun in Lao People’s Democratic Republic” gave an insight to a great PPP project that had led to increased poverty and economic growth in one of the poorest countries in the world Lao. After a five year construction period the NT2 project—the largest hydropower plant in Lao PDR went into operation. The project was the first collaboration between the Lao Government and private players as the World Bank.

According to Eoin Reeves, Senior Lecturer in Economics at the University of Limerick, Ireland, and Director of Privatization and Public-Private Partnerships Research Group :



“The CBS-Sauder-Monash Conference on PPPs was a hugely valuable exercise. It brought together scholars from different countries and different disciplines but with a common interest in PPP. The quality of the papers and discussions were first-class and the event provided an excellent opportunity to share ideas with internationally recognised experts in the field of PPP research. I look forward to future events as part of this new and exciting alliance.”

We will elaborate on the conference on our website in the nearest future. Follow us on [CBS Public-Private Platform](#)

CBS Public-Private Platform activities

Workshop on polyphonic/polycontextural healthcare

12 researchers from Denmark, Sweden, Germany, United Kingdom and the United States gathered at the 27th and the 28th of September 2012 in Denmark for a workshop on polyphonic/polycontextural healthcare. The workshop took place at CBS and were sponsored by the CBS Public-Private Platform and organized by associate professor Morten Knudsen, CBS IOA and professor Werner Vogd from the Private University of Vitten-Herdecke, Germany.

The workshop discussed how the concepts of polycontextuality and polyphony can enlighten aspects of today's health services. 'Polycontextuality' is a system theoretical attempt to conceptualize the co-existence and the mutual observations of different communicative logics. It is a common idea that the modern society and its organizations are characterized by the co-existence of different logics (politics, economy, law, health etc.). This is often captured by terms like multiple or institutional logics. This workshop radicalized the idea of multiple logics and asked what happens when these – communicative – logics begin to observe and reflect each other. Health care professionals observe for instance, that resources are limited and must be prioritized. That means they begin to observe health care in economical terms. How is that done and what are the arrangements framing such – in principle – incommensurable logics? This kind of mutual observations also problematizes the naivety of different communicative logics. They observe that their own way of observing is one among many. Instead of multi-culturalism, we get multi-contextualism.

The workshop also discussed the diagnosis of 'polyphony' meaning an unplanned polycontextuality. That is a situation in which it is not on beforehand planned or organized which communicative logics that are to frame decisions and self-descriptions. The workshop explored these and related problems from different angles related to health care (medical law, mediating institutions like ethical committees, studies of patient cases, organizational reforms, health campaigns and the like).

The papers of the workshop will be edited into a book by the two organizers.



Not present at the moment the picture was taken is: Hanne Knudsen, Daniel Lüdecke and Holger Højlund)

*From left to right:
Sarah Poranzke, Till
Jansen, Morten Knud-
sen, Niels Åkerstrøm,
Werner Vogd, Anna
Henkel, Barry Gibson,
Jennifer Burr, John
Harrington, Dimitris
Michailakis and Wer-
ner Schirmer,
(Participants not pre-*

Funding

CBS researchers can apply the CBS Public-Private Platform for funding to projects, seminars, research assistance etc. The platform has supported many different activities in the year 2012. Focus has especially been on supporting workshops and conferences where researchers can meet and develop ideas.

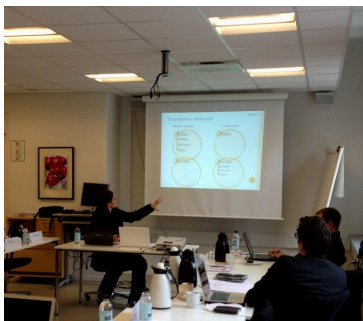
Now, the seeds have been planted and it is time to nurture these. Therefore, in the future applications rounds, the platform has decided to focus our attention on supporting proposals that lead to external grant applications. Support could for example be given to research or student assistance in the application process.

New applications date in 2013. CBS researchers can keep themselves updated at CBS Share.

CBS Public-Private Platform activities

Theory Building at the Intersections of Organizing, Communication and The Public Private Debate on the 6th of September 2012

On the 6th of September a group of researchers gathered at CBS for a workshop on Theory Building in the Intersections of Organizing, Communication and The Public Private Debate. Full working papers were presented from different international researchers and the goal of the workshop was to explore ways in which organizational communication scholarship theorizes organizational and social challenges differently. The working papers highlighted ways in which organizational communication theory speaks to or alter the way we understand public-private relations. Drawing on various streams of empirical data, these scholars demonstrated how the public-private dichotomy is experienced by organizational members (on both micro and macro levels) and offer ways in which we can theorize this experience differently.



The workshop was organized so as to encourage discussion from panelists as well as audience members with the aim of creating a special issue of the workshop papers edited by Robyn Remke (Copenhagen Business School and member of the Shifting Forms of Public Governance cluster), Tim Kuhn (University of Colorado, Boulder) and Dennis Mumby (University of North Carolina, Chapel Hill). The workshop was sponsored by the Public-Private Platform.

Research seminar on the dissemination of evidence based practice in the public sector

Over the last few years we have witnessed a growing interest in the concept of "evidence based policy and practice" in the public sector and especially in the public health sector. Evidence based ideals and different forms of practices related to evidence have spread from the public health industry to the education field, social welfare, management, politics etc. Public organizations with a special focus on producing evidence based knowledge are getting more well-established within different areas. However, at the same time the question arises concerning the use and effects of evidence based practices? As the concept isn't defined rigidly we experience continuous attempts trying to frame it. Most likely the concept is understood as a praxis leading to more optimization within the public sector as the use of evident methods often are conceptualized as a tool for proving what is "successful" within a given issue field. Meanwhile, it is worth considering and discussing how methods of evidence and research questions related to the topic actually take form in praxis. This was the aim when around 30 people gathered on the 3rd of October 2013 for a workshop on the dissemination of evidence based practice in the public sector. The workshop was arranged by Associate Professor Morten Knudsen, Associate Professor Lise Justesen and Associate Professor Anne Reff Pedersen, all from CBS IOA and sponsored by the CBS Public-Private Platform. Read more [here](#)





CBS Public-Private Platform activities

Are you confused? Meeting in the forum FORVIR

It's easy to become confused if you don't have control over the concepts and terms used in your daily work. The Danish forum "Forum for Videnmodellering i Offentlig Regi", also known as FORVIR (confused), has taken this confusion serious and strive to define the overall context of a various range of terms used in the public sector. Both qualitative and quantitative methods are taken in to consideration and the overall aim is to establish a stronger platform for digitization and communication tasks in the public sector.

On the 26th of September 2012, the forum gathered for a meeting focusing on the following subjects:

- The creation of business cases with the aim of proving the value of terminology work
- A common public taxonomy for concept relations
- Definition of the concept "address"

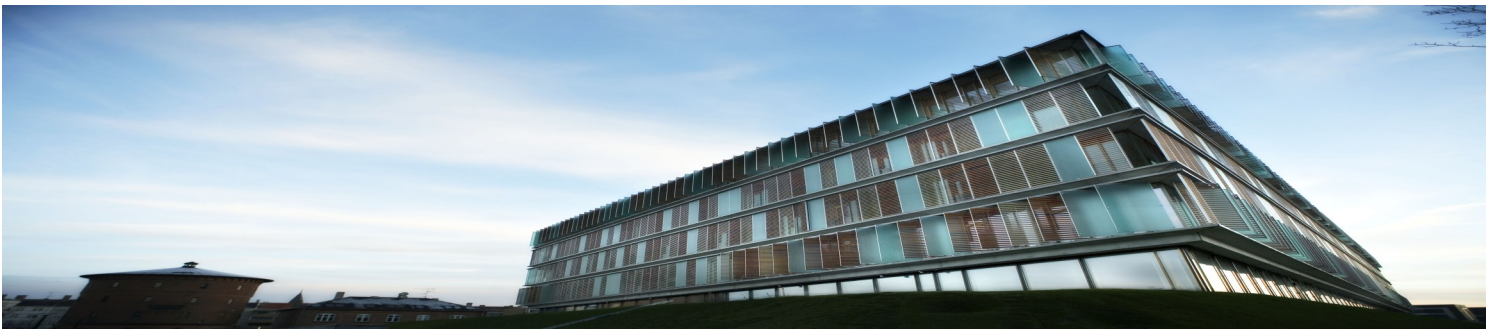
Address might seem an easy concept to capture, however quite the opposite appears to be the case as the concept can be viewed from different angles with different criteria in mind.

FORVIR consists of large national organisations, such as the Danish Prison and Probation Service, the National Health Service, the Danish National Police and the Danish Road Directorate.

DanTermBank

FORVIR is a part of the more comprehensive project DanTermBank: *"Establishing a Danish Terminology and Knowledge Base – the DTB project"*. The CBS Public-Private Platform has supported the facilitation of this project. The aim of the project is to develop methods for automatic knowledge extraction, automatic construction and updating of ontologies. The project methods will be developed for automatic merging of terminological data from various existing sources, as well as methods for target group oriented knowledge dissemination. The research carried out in the current project is a prerequisite for establishing a national Danish term bank which can ensure development and quality of Danish LSP. When the term bank has been established, it will form the basis for various other research projects. The DanTermBank consists of three subprojects: knowledge acquisition, knowledge validation and knowledge dissemination. Read more about [DanTermBank](#)

Read more about FORVIR at www.forvir.dk



CBS Public-Private Platform calls

Call for abstracts - Body, Public Health & Social Theory on the 2nd-4th of April 2013

We are today witnessing a growing interest on body issues in Western Society. The focus includes how individuals' bodies are shaped in alignments with dominating neoliberal ideas in society. This focus also includes how governments shape population health, and also outside of government offices public health, health promotion and disease prevention have become organizing tropes for ongoing reconfigurations of human life and the body. This conference wishes to analyze how individuals, public health interventions, media and politicians attempt to regulate, govern and transform human bodies, behaviors and practices in a wide range of fields. The conference wishes to help stimulate a fruitful engagement between sociological/anthropological analysis of the body, public health research and research conducted within social and human sciences that focuses on public health and social theory.

Papers that address the following issues are epically welcomed: 1) the human body in a sociological/anthropological and public health studies, 2) the (bio)politics, ethics and morality in public health, 3) welfare and the marketization of public health/the body, 4) media, politics and the body, 5) the 'neuro-turn' in public health science and 6) the new contemporary trends in medical interventions (e.g. nudging).

New and young scholars with 'work in progress' papers are welcomed. In the case of co-authored papers, one person should be identified as the corresponding author. Note that due to restrictions of space, multiple submissions by the same author will not be timetabled. Abstracts should include Full contact details, including your name, institutional affiliation, mailing address, and e-mail address. Papers should be approximately 8000 words. Work in progress is accepted as well as full papers. Price of conference: 200 Euro (including lunch, coffee, conference materials).

The conference is sponsored by CBS Department of Organization with support from the Centre for Intervention Research in Health Promotion and Disease Prevention, National Institute of Public Health, University of Southern Denmark and the Public-Private Platform.

Keynotes: Professor Loïc Wacquant, Professor Annemarie Mol, Professor Richard Jenkins, Professor Peter Taylor-Gooby, Senior Lecturer Simon Cohn, Associate Professor Katherine Frohlich.

Conference organizers: Associate Professor Nanna Mik-Meyer, Assistant Professors Morten Hulvej Rod and Susanne Boch Waldorff.

Please submit your 500 words abstract* by the 1st of November (bodysocial.ioa@cbs.dk).

*(*One page, Word document, single spaced, excluding references).*

CBS Public-Private Platform visits

Charles Perrow, Yale University



Charles Perrow visited CBS Department of Organization and the Public-Private Platform on the 17th of September 2012 to talk about; Risk and denials: exploring energy risk possibilities and probabilities from 1945 to 2012. In his presentation “Nuclear Deniers: Guilty Knowledge of Radiation from Hiroshima to Fukushima” he spoke about how there in powerful states as United States, United Kingdom, Japan, Germany, France and Soviet in a historical view as well as today exists a denial of damage caused and might be caused by nuclear and atomic bombs. It’s his conviction that there exists a political intention to ignore the possibility of damage and hereby a social construction of risk rises

Charles Perrow is an Emeritus Professor of Sociology at Yale University, and Visiting Professor at Stanford University. He is one of the leading sociologists in the 20th century and is the author behind no less than 6 books and more than 50 academic articles. His interests include the development of bureaucracy in the 19th Century; the radical movements of the 1960s and Marxian theories of industrialization and of contemporary crises.

The lecture was attended by around 80 people. Read more about the visit and download his presentation [here](#)

Ian Hunter, University of Queensland



On Friday the 28th of September 2012, Emeritus Professor Ian Hunter from Queensland Australia presented a Public Lecture, sponsored by the Platform on “Cosmopolitan Metaphysics & Territorial Diplomacy - Kant & Vattel on International Justice”.

Platform Co-Director , Paul du Gay (CBS, IOA) described Ian Hunter as ‘ *a leading historian of early modern political, juridical, and religious thought. His relentless dissection of anti-statist thinking both past and present, has special resonance with the work of the Platform, not least the project on ‘the stateless state’ which we support, and which seeks to trace the presence and effects of anti-statist thinking in contemporary programmes of public management reform*’. The platform also had the pleasure of welcoming his two interlocutors, CBS Professors Grahame Thompson, and Mitchell Dean, who gave responses to Ian’s talk.

Read more about the lecture and download his presentation [here](#)

Ian Hunter is an Australian Emeritus Professor at University of Queensland Australia. Since the mid 1990s he has been working on the history of early modern political, religious and philosophical thought.

Upcoming visits:

- **Barbara Czarniawska**, Professor, University of Gothenburg (February 2013)
- **Rod Rhodes**, Professor, University of South Hampton (Spring 2013)

The Collaboratory 2013

The platform wishes to open up a serious society-wide discussion about changing public/private relations, their possibilities and their pitfalls. A key feature of this engagement takes place through the platform's annual workshop, the Collaboratory. Here, a host of key stakeholders – business leaders, politicians, managers, intellectuals and citizens – will come together to exchange views and discuss approaches to specific problems

with the aim of initiating collaborative research programs and discreet projects to explore novel solutions to these issues.



The *Collaboratory 2012* focused on the mobilization of society and had Ida Auken (Danish Minister for the Environment), Tom Bentley, (Deputy Chief of Staff to the Australian Premier Minister Julia Gillard), David Halpern, (Director of the No10/Cabinet Office Behavioural Insight Team), Christian Bason (Director of Innovation at MindLab) and Katie Schmuecker (Associate Director at Institute for Public Policy Research North) as keynote speakers.

The platform is in the midst of planning *Collaboratory 2013*. We are discussing themes and talking with possible keynotes. We cannot say much now, but we promise you that it will be good! One thing we can say is that you probably want to keep **the 23rd and 24th of May 2013** free from other commitments.



We will reveal more in the coming months on our webpage and in the next newsletter. For now, some pictures from last year's event.

And don't forget to see the **video interviews** of the speakers where they sum up their presentation in three minutes [here](#)

Public-Private Platform Directors and Employees



Paul Du Gay, Academic Director

Paul du Gay is Academic Director of the platform. Paul is Professor at the Department of Organization (IOA) at Copenhagen Business School, where he directs the Velux Foundation Research Programme 'What Makes Organization?: resuscitating organizational theory/re-vitalising organizational life'. Paul has written extensively on questions of identity and ethics in public service, on office holding and bureaucracy, and on various aspects of public governance. Paul's publications include *In Praise of Bureaucracy* (2000), *The Values of Bureaucracy* (2005), and *Organizing Identity: persons and organizations'after theory'* (2007). He is currently completing *New Spirits of Capitalism? Justifications, Crises and Dynamics* (OUP, edited with Glenn Morgan), and a monograph, *For State Service: Office as a Vocation* (Routledge). You can contact Paul via [e-mail](#)

Carsten Greve, Academic Director

Carsten Greve is Academic Director of the platform. Carsten is a professor of Public Management and Governance at Department of Business and Politics, Copenhagen Business School. Carsten's research areas are public-private cooperation and partnerships and public management in a comparative perspective. His research concentrates on institutionalization of markets for public service delivery, privatization, public-private partnerships and regulatory reform, and public management reform and new approaches to public management-, leadership- and governance, including New Public Management. Theoretical inspiration comes from policy analysis, recent theories on public management and governance, regulation theory and historical institutionalism in comparative politics. Read more about Carsten at his [blog](#) or contact him via [e-mail](#).



Mette Lisby, Project Manager



Mette Lisby is Project Manager of the platform. Mette has a BSc. in International Business and Politics (CBS). She also has a graduate degree in cand.soc. Political Communication and Management CBS, where her thesis concerned public-private partnerships in a theoretical trust perspective. Mette is also the co-author of the chapters *Danish Cancer Society* and *Aarstiderne* in the casebook *Strategier i praksis* (Eds. Lise Justesen and Susanne Boch Waldorff). Moreover, Mette was awarded the FUUU Education Prize 2012 along with the team behind *Strateginet* for the development of the educational website, which contains interviews about strategy with Danish leaders. Mette is the one to [contact](#) if you have any inquiries or questions about the work of the platform.

Julie Munk, Communication Officer,

Julie Munk just joined the PP Platform as Communication Officer. Julie holds a BSc. in Social Science - communication and business studies from Roskilde University and currently she is finishing her graduate-degree in Political Communication and Management at CBS. Julie has previous been engaged in cross-sectorial work in relation with her engagement in the organization Suitable for Business and from her former job at Copenhagen Finance IT Region. Julie is responsible for the platforms communicative activities such as the quarterly newsletter. So if you have any information, news and events that need to be forwarded by the platform feel free to [contact](#) Julie.





Upcoming events

Public Lecture with professor Alon Harel



The 25th of October 2012 Alon Harel, law professor at the Hebrew University of Jerusalem will give a public lecture on the issue “Dignity and Privatization—The Dignity-based Case against Outsourcing Violence”. The lecture will discuss a non-instrumental argument against privatization of certain forms of political violence. Focus is in particular on the privatization of prisons and on the use of mercenaries in wars. Read more

at [our webpage](#).

Seminar regarding the launch of a new OPP-evaluation by the Danish Competition and Consumer Authority



KONKURRENCE- OG FORBRUGERSTYRELSEN

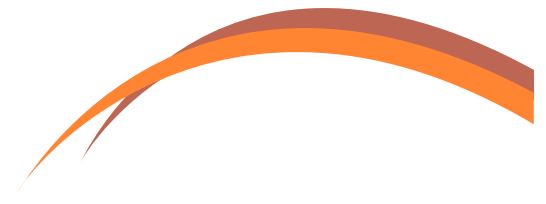
OPP [In Danish: Offentlig-Privat Partnerskaber] also known as Public-Private Partnerships, is facing a rapidly growth and attention in Denmark. The form of collaboration is however still in an early stage. In order to provide public institutions and private businesses that considers OPP a more in depth basis for decision the Danish Competition and Consumer Authority have evaluated already existing OPP projects and in collaboration with the CBS Public-Private Platform the results are presented at CBS the 11th of October 2012, when the report is released. [See more about the seminar](#)

Urban Commons—Organizing the City workshop

By letting the discussion of cities revolve around the notion of the commons, this workshop hopes to inspire a series of reflections on urban life which addresses issues of political and organizational importance by casting new light on how urban collectivity is composed, transformed and governed. The workshop is organized by the CBS Public-Private Platform cluster Urban Governance and sponsored by the platform and takes place the 15th and 16th of November 2012 at CBS. Read more about the [workshop](#)

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