

The Danish Corporate Governance Association has the pleasure of inviting you to a seminar on

**Nordic Board Performance in the Post-Enron Age  
Past Experience and Future Outlook**

**16. January 14.30-17.00 Room D403 (konsistoriums mødelokale),  
Copenhagen Business School, Solbjerg Plads 3, 2000 København F.**

Anecdotal evidence suggests that High-Performance Firms (e.g. Venture Capital firms) and larger more mature corporations have vastly different board of directors, meaning skill set, backgrounds and involvement. The differences seem to be magnified when comparing Nordic countries to the rest of Europe and the US. But few attempts have been made to compare models and their performance in theory and reality. We propose the following themes for discussion:

- Are Nordic boards up to their job?
- What are key features of successful board of directors historically and looking forward?
- How much do the qualitative skills, experience, network, international experience etc. contribute to the company and what regulatory issues emanate?
- In addition, in these turbulent times with corporate scandals and a hostile legal environment, how has this changed the role of the Board?

An interaction by practitioners and academics is required, thus this seminar. This seminar aims to bring in particular international experience in this field to a local audience.

**Program:**

- 12:30 – 3:00 pm **What does empirical research have to say about great board performance?**  
by/ Prof. Dr. Steen Thomsen, Copenhagen Business School, Chairman of Danish Corporate Governance Association.
- 3:00 – 3:45 pm **“Board of Directors in Nordic Countries, Impressions and Impact from Established Firms”**  
by /Partner Mads-Ryum Larsen, Industri Kapital, a leading buyout company
- 3:45 – 4:30 pm **“Board of Directors: Region dependent practices and company type, and what is the 3i way”**  
A 3i Group Director will present, 3i the oldest and largest private equity group in Europe and US, thus having long term and vast experience base to address the issues
- 5:30 – 5:15 pm **“Board responsibility: What are the legal pitfalls for board members in a hostile environment – recent evidence and a perspective”**  
by/ Karsten Boye Nielsen, Senior Lawyer, Codan Insurance A/S, a leading Nordic insurance company.

**Registration:** Mail to Annette Tullberg – [at@nordicbiotech.com](mailto:at@nordicbiotech.com)  
**Participation is free of charge**, but number of participants is limited

**Oplægsholdere:**



Steen Thomsen  
Copenhagen Business School



Mads-Ryum Larsen  
Industri Kapital