

## **Merger Waves Following Industry Deregulation\***

Alexei V. Ovtchinnikov  
Owen Graduate School of Management  
Vanderbilt University  
[alexei.ovtchinnikov@owen.vanderbilt.edu](mailto:alexei.ovtchinnikov@owen.vanderbilt.edu)

### **Abstract**

Deregulation is endogenous. It is preceded by poor industry performance and is predictable with performance variables. These results imply that merger activity following deregulation should be systematically related to poor pre-deregulation industry performance. Consistent with this hypothesis, I find that post-deregulation mergers serve a contractionary role. Bidders and targets in post-deregulation mergers are poor performers prior to the merger and operate with significant excess capacity. Consistent with the hypothesis that post-deregulation mergers represent a form of exit, the frequency of cash and bankruptcy mergers is significantly higher following deregulation and the offer premium is significantly lower.

JEL classifications: G34, G38

Keywords: Mergers; Acquisitions; Restructuring; Deregulation

March 5, 2010

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\* Ovtchinnikov is with the Owen Graduate School of Management, Vanderbilt University. Please send correspondence to: 401 21<sup>st</sup> St. South, Nashville, TN 37203. I thank seminar participants at Vanderbilt University for helpful comments.

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### **Abstract**

Deregulation is endogenous. It is preceded by poor industry performance and is predictable with performance variables. These results imply that merger activity following deregulation should be systematically related to poor pre-deregulation industry performance. Consistent with this hypothesis, I find that post-deregulation mergers serve a contractionary role. Bidders and targets in post-deregulation mergers are poor performers prior to the merger and operate with significant excess capacity. Consistent with the hypothesis that post-deregulation mergers represent a form of exit, the frequency of cash and bankruptcy mergers is significantly higher following deregulation and the offer premium is significantly lower.

## Merger Waves Following Industry Deregulation

### 1. Introduction

Empirical research on mergers and acquisitions (M&A's) has documented two broad stylized facts. First, mergers come in distinct aggregate waves. Second, aggregate merger waves are caused by the clustering of industry-level merger waves.<sup>1</sup> Under the neoclassical view, merger waves result from technological and/or economic industry shocks that necessitate industry transformation (see Gort (1969), Maksimovic and Phillips (2001) and Jovanovic and Rousseau (2002), for example; Coase (1937) argued earlier that technological changes lead to mergers). The traditional view in the literature is that these industry shocks are unexpected or exogenous. For example, Andrade, Mitchell, and Stafford (2001) in their survey of the merger literature argue that unexpected industry shocks lead to time clustering of industry-level takeover activity. Similarly, Rhodes-Kropf, Robinson, and Viswanathan (2005) summarize the Q theory of mergers by stating that exogenous economic shocks may create attractive opportunities for reorganization if some firms are well positioned to take advantage of these shocks while others are not.

It is not difficult to imagine however, that certain industry shocks are not unexpected or exogenous. This view has two implications. First, a non-trivial portion of merger activity following an endogenous shock should be explained by factors that cause the shock in the first place. Second, characteristics of mergers that take place following an endogenous shock should be systematically related to factors that cause that industry shock. This logic is important for our understanding of merger dynamics. It also helps move the merger debate forward from analyzing *whether* industry shocks lead to merger activity to analyzing *how* industry shocks lead to merger activity.

There are a number of industry shocks that are endogenous to industry dynamics. In this paper, I focus on industry deregulation, which is one of the most often cited and arguably most significant of them. Andrade et al. (2001), for example, conclude that deregulation of such industries as airlines, telecommunications, railroads, utilities, and financials is the dominant factor in M&A activity since the 1980s. Shoenberg and Reeves (1999) similarly find that exposure to deregulation is the most significant driver of high merger activity in the United Kingdom. Bruner (2004) in a widely used M&A textbook lists deregulation as the top driver of M&A activity.

Economic deregulation, defined as deregulation of entry, exit, price, and quantity, has had a significant impact on the U.S. economy. Winston (1993), citing the results from the 1991 Survey of Current Business, reports that the share of regulated industries' output was as high as 17% of GNP in

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<sup>1</sup> See Betton, Eckbo, and Thorburn (2008), Andrade, Mitchell, and Stafford (2001), and Bruner (2004) for summary information on merger waves. See Mitchell and Mulherin (1996), Mulherin and Boone (2000), Maksimovic and Phillips (2001), Andrade and Stafford (2005), Harford (2005), among others, for evidence of industry clustering in merger waves.

1977. Over the next decade, that share has declined considerably, so that by 1988, the share of regulated industries output stood at only 6.6% of GNP. In my analysis below, I corroborate these findings and find that regulated industries that become deregulated lose considerable significance for the U.S. economy over the 1960-2008 period. It seems natural to ask whether factors that contributed to the decline of these industries also played a role in the deregulation decision and affected merger activity that followed.

My starting point is to recognize that regulators do not randomly decide to deregulate an industry. Rather, regulators respond to pressures from special interest groups (Stigler (1971), Peltzman (1976), and Becker (1983)) and to changes in economic conditions that are already taking place in the industry. Regulators are more likely to recognize the need for regulatory reform when industry conditions deteriorate. This could happen because of technological, production, or demand/supply changes in the industry that, in turn, make regulation less desirable. The airlines industry provides a good case study. The Civil Aeronautics Board (CAB) initially set out to regulate airline fares in order to support an air transportation system larger than the private market would support (Keeler (1984)). The intent was to provide service to small communities that would not be supported otherwise. The CAB achieved this objective by setting rates on long-haul high-density routes too high and using abnormal profits to cross-subsidize rates on low-density routes. From the CAB's viewpoint, however, the unintended consequence of such a policy was that airlines began to compete on service quality which dissipated abnormal profits on high-density routes. Coupled with significant increases in the small community population and the demand for air travel, the need for airfare regulation was significantly reduced. As soon as this became accepted, airline deregulation became an eventual certainty. Deregulation, therefore, takes place when regulation no longer works, which may manifest itself in poor industry performance prior to deregulation.

In the empirical analysis below, I document that deregulation is indeed preceded by poor industry performance. Prior to deregulation, industries under regulatory control are characterized by low profitability, high leverage, low solvency, negative liquidity, and high capital expenditures. Despite high capital expenditures, however, regulated industries grow no faster than other industries. This suggests that industries overinvest in capital during the period of regulation. Prior industry performance also predicts industry deregulation. Even after controlling for other determinants of regulatory changes, such as industry composition and lobbying pressure from special interest groups, I find that industry performance variables are strongly related to the deregulation probability. These results suggest that lawmakers respond to changes in industry conditions when initiating regulatory reform and decide to deregulate an industry when regulation fails to achieve its intended objective. Poor industry performance is a symptom of failure of regulation.

Given these results, I next argue that merger activity and merger characteristics are systematically related to poor pre-deregulation performance of deregulated industries. I hypothesize that mergers

following industry deregulation represent a form of exit from poorly performing industries. Under this explanation, I expect a disproportionately greater number of cash mergers (Jensen (1988), Jensen (1993)) and of bankruptcy mergers during the wave that follows industry deregulation. I label such a wave as the deregulatory merger wave. I also expect bidders and targets in the deregulatory merger wave to be poor performers relative to bidders and targets in other mergers. Finally, I expect target premiums to be lower because targets are more likely to be acquired at fire sale prices following industry wide shocks such as deregulation (Shleifer and Vishny (1992)).

I find empirical support for these predictions. The frequency of cash and bankruptcy mergers is significantly greater in deregulated industries. Moreover, in multivariate regressions after controlling for other determinants of cash and bankruptcy mergers, I find that the frequency of cash and bankruptcy mergers is especially high in the deregulatory merger wave. I also find that bidders and targets in the deregulatory wave are poor performers relative to bidders and targets in other mergers. Moreover, targets in the deregulatory wave are poor performers relative to non-merging firms in the same industry. Finally, I find that the target premium is lower in the deregulatory wave and the lower premium is generated by bankruptcy mergers inside the wave. These results are consistent with the evidence in Hotchkiss and Mooradian (1998) and consistent with the Shleifer and Vishny (1992) hypothesis that targets are acquired at fire sale prices.

Several other merger characteristics suggest that mergers in the deregulatory wave are exit mergers. I find that deregulatory wave mergers take much longer to complete and are less likely to be completed. This is consistent with Hotchkiss and Mooradian (1998) that coordination problems among creditors make acquisitions less likely. In addition, significantly more mergers in the deregulatory wave involve subsidiary targets and subsidiary bidders. Harford (2005) finds that the majority of partial firm acquisitions are for cash, which again indicates that a significant portion of deregulated industries' assets exit the industries in these acquisitions. As regards subsidiary bidders, the results are consistent with Shleifer and Vishny (1992) in that a subsidiary of a conglomerate may be in a better position to acquire a target because it is able to receive a cross-subsidy from the conglomerate's other divisions that are not subject to the same industry shock.

The results in this paper imply that mergers in the deregulatory wave serve an important contractionary role. For example, I find that deregulated industries have a significantly lower ratio of sales-to-assets compared to that of unregulated industries. I further find that a low sales-to-assets ratio is associated with a higher deregulation probability. In the merger sample, I also find that lower sales-to-assets is associated with higher frequency of cash and bankruptcy mergers. If the sales-to-assets ratio proxies for firm-level capacity utilization, i.e. the intensity of asset use, the results imply that deregulation is more likely in industries with low capacity utilization. Moreover, consistent with the contractionary

motive for mergers, the results indicate that cash and bankruptcy mergers are more frequent when capacity utilization is low. The results are consistent with Andrade and Stafford (2004) who find evidence of contractionary as well as expansionary roles of mergers. The Andrade and Stafford (2004) analysis reveals an important time series variation in merger dynamics, with mergers in the 1970s and 1980s serving a contractionary role and mergers in the 1990s serving an expansionary role. The results in this paper imply that there is an important cross-sectional heterogeneity in merger dynamics as well. Moreover, given that mergers cluster in particular industries during particular times, the results in this paper add to our understanding of why contractionary mergers were more likely to take place in the 1970s and 1980s.

The results in this paper also highlight the importance of the market for corporate control. It has long been documented in the M&A literature that firms involved in takeovers are poor performers prior to the acquisition. In one of the earlier studies, Morck, Shleifer, and Vishny (1989) show that targets of hostile and friendly acquisitions have lower Q ratios and earn lower abnormal returns prior to the acquisition compared to firms that are not acquired.<sup>2</sup> More recently, Comment and Schwert (1995) find that target firms have below average sales growth and market-to-book ratios. Rhodes-Kropf, Robinson, and Viswanathan (2005) find that target firms have significantly lower ROA and ROE ratios. Cremers, Nair, and John (2008) find that the takeover probability is negatively associated with the Q and the ROA ratios. These findings are consistent with the existence of the market for corporate control. What is less clear, however, is why it seems to take substantial time for the market for corporate control to work. For example, Palepu (1986) reports that abnormal returns cumulated over a *four*-year period prior to the acquisition predict the takeover probability. Similarly, Morck, Shleifer, and Vishny (1989) find that firms that become targets over the 1981-1985 period have lower Q ratios during the 1978-1980 period. Betton, Eckbo, and Thorburn (2008) in reviewing the M&A literature state that the 1980s merger wave took place in part to correct excessive conglomeration at least a *decade* earlier in the 1960s.

Jensen (1991) and Jensen (1993) contends that capital market regulatory constraints played a significant role in restricting the market for corporate control. Jensen argues that the passage of the Glass-Steagall Act and of the 1940 Investment Company Act put significant limitations on equity ownership by commercial banks and investment funds, respectively, which, in turn, limited investor activism and the ability to discipline management. I argue that economic regulation of entry and exit and of price and quantity has also played a key role in the failure of the market for corporate control in regulated industries. Regulatory barriers shield firms from competition and create perverse incentives for

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<sup>2</sup> Similarly, Hasbrouck (1985) finds that target firms have lower Q ratios compared to size-matched and industry-matched control firms. Palepu (1986) finds that firms are more likely to be acquired if their stock price performance is poor.

operational inefficiencies (see Winston (1993) and Winston (1998) for a review of the relevant literature). The market for corporate control cannot address these inefficiencies until regulatory barriers are removed. This argument helps explain why takeover firms may be poor performers long before being acquired.

The argument in this paper also addresses the debate on merger success. Researchers have long recognized that judging merger success requires understanding of reasons behind merger activity (see Mitchell and Mulherin (1996), for example). However, the view held by some is that large-sample studies are incapable of providing valuable insights into factors behind merger success given the heterogeneity of reasons for mergers (Healey, Palepu, and Ruback (1992), for example). I challenge this view in this paper and argue that there may be much more commonality in reasons for mergers than has been previously thought. Industry shocks tell a researcher *where* to look for merger activity. The reasons behind those industry shocks may go a long way in telling *what* to look for in merger activity.

The rest of the paper is organized as follows. Section 2 describes the sample of deregulated industries and the sample of merger firms in those industries. I also present evidence that deregulated industries lose significance for the U.S. economy during my sample period. Section 3 tests the hypothesis that deregulation is endogenous to industry performance. I show that deregulation is predictable and takes place following poor industry performance. Section 4 analyzes merger activity following industry deregulation. I find a higher frequency of cash and bankruptcy mergers. I also show that bidders and targets in deregulated industries are inferior performers prior to the merger compared to other bidders and targets. Finally, I show that target premiums are lower following industry deregulation. Section 5 concludes.

## **2. Sample**

I begin my analysis in section 3 with a sample of firms operating in deregulated industries over the period January 1960 – December 2008. Deregulated industries include airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. Industry definitions are described in Appendix A. I require that firms have book assets of at least \$10 million. I further require that all firm-years have non-missing data for book assets, sales, cash flows, capital expenditures, current assets, and current liabilities. These data requirements reduce the sample to include only publicly traded firms that are covered by CRSP/Compustat. The sample consists of 41,853 observations and 3,345 unique firms.

In section 4, I confine my analysis to a sample of firms in the above industries that have been involved in merger and acquisition (M&A) activity over the period January 1980 – December 2008. The sample starting point is dictated by data availability and lines up roughly with the beginning of deregulation in most industries in my sample. The M&A sample is from the Securities Data Company's (SDC) U.S. Mergers and Acquisitions Database. I use a relatively unrestricted sample of mergers, tender

offers, and acquisitions of remaining interest with a deal value of at least \$1 million. I allow the bidder and the target to be public, private, or a subsidiary firm. This sample consists of 7,858 transactions where either the bidder or the target (or both) operate in one of the deregulated industries.<sup>3</sup> Because of data limitations, the number of observations varies across tests. I report the number of observations used in each test in the tables below. The construction of all variables is described in Appendix A. To mitigate the effects of outliers and other data errors, I winsorize all variables at the upper and lower one-percentiles of the distribution.

Table 1 describes the major federal deregulatory initiatives affecting industries in my sample. Viscusi et al. (2005) provide an excellent description of these regulatory reforms; Ovtchinnikov (2010) provides a good summary.

I begin the analysis by describing the evolution of deregulated industries over my sample period. Winston (1993) reports that deregulated industries undergo a significant transformation during deregulation and lose considerable significance for the U.S. economy. Citing the results from the 1991 Survey of Current Business, he documents that fully regulated industries produced 17% of U.S. GNP in 1977. By 1988, that percentage is reduced to 6.6% of GNP. Table 2 provides detailed evidence on the evolution of deregulated industries from 1960 to 2008. All data except for value added is from Compustat. Value added is from the Bureau of Economic Analysis GDP-by-Industry Data Files. I take four separate snapshots of deregulated industries. I measure industry characteristics in 1960 and 2008, the beginning and end of my sample period, as well as in 1977 and 2000, the years preceding the beginning and following the end of deregulation, respectively.

Consistent with the results in Winston (1993), I find that deregulated industries lose considerable significance for the U.S. economy during my sample period. Deregulated industries account for 16.6% of all firms in 1960. By 1977, that percentage decreases to 10.2% and by 2000, the percentage decreases further to 7.6%. The trend reverses slightly over the later period, so that by 2008, deregulated industries account for 8.5% of all firms. Similarly, the market capitalization of firms in deregulated industries declines from 35.3% in 1960 to 28.3% in 1977 and declines further to 15.6% by 2000 before bouncing back in the later subperiod to 20.1% in 2008. In terms of the labor force employed and value added, again there is consistent evidence of a diminished importance of deregulated industries for the U.S. economy. Deregulated industries employ 6.8% of the total labor force and produce 12.0% of GDP in 1960. By 1977, deregulated industries employ 5.4% of the total labor force and produce 11.6% of GDP. The trend continues through deregulation, so that by 2000, deregulated industries employ only 4.1% of

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<sup>3</sup> My methodology is similar to Harford (2005), who also classifies bids to a specific industry if either the bidder or the target operates in that industry.

the total labor force and produce only 9.7% of GDP. There is little change in these statistics over the 2000 – 2008 period.

It is worth pointing out that the trend first described in Winston (1993) and reported here is not specific to the deregulation period. Deregulated industries are declining prior to deregulation. This is especially evident in figure 1, where I “fill in the gaps” in the time-series evolution of deregulated industries. All series with the exception of value added are declining rather dramatically long before the beginning of deregulation. There is no compelling evidence that deregulation speeds up the process. In fact, when I regress each time series on the time trend (measured in years) and on the interaction term between the time trend and an indicator for deregulation years, I find that the coefficient on the interaction is significantly negative only in the fraction of firms regression:

$$\frac{Firms_{it}}{All\ firms_t} = 3.22 - 0.0016 * Year - 0.000008 * (Year \times Deregulation)$$

(t = 10.31) (-9.96)                      (-3.53)                      (R<sup>2</sup> = 0.771)

$$\frac{Market\ value_{it}}{Total\ market\ cap_t} = 8.99 - 0.0044 * Year + 0.000056 * (Year \times Deregulation)$$

(13.77) (-13.37)                      (1.21)                      (R<sup>2</sup> = 0.809)

$$\frac{Employees_{it}}{Total\ labor\ force_t} = 1.27 - 0.0006 * Year + 0.000001 * (Year \times Deregulation)$$

(44.31) (-42.46)                      (0.71)                      (R<sup>2</sup> = 0.978)

$$\frac{Value\ added_{it}}{GDP_t} = 1.13 - 0.0005 * Year + 0.000004 * (Year \times Deregulation)$$

(7.87) (-7.11)                      (4.43)                      (R<sup>2</sup> = 0.552)

These results indicate that deregulated industries are declining prior to deregulation and continue to decline (although often at a slower rate) through the deregulatory period. This is broadly consistent with Jensen (1993) who argues that a ten-fold increase in oil prices in the 1970s resulted in contraction in the oil and other industries. The oil price increase also generated an increase in productive efficiency in other industries, which in turn, led to significant excess capacity. The resulting need for exit was facilitated in part by mergers because flawed internal governance systems prevented firms from shrinking themselves. This argument suggests, therefore, that mergers that take place in deregulated industries represent, at least in part, a form of exit from these declining industries.

In table 3, I analyze in detail characteristics of firms that comprise deregulated industries during three separate time periods. In column 1, I report firm characteristics for the five-year period immediately

preceding the year when the first major deregulatory initiative in each industry is adopted. In column 3, I report firm characteristics for the five-year period immediately following the year when the last major deregulatory initiative is adopted. Because industry consolidation may occur over several years following deregulation, I also report firm characteristics for the five-year period immediately following the last year of the deregulatory merger wave (defined below). For each snapshot, I first compute the median value of each characteristic and then average the medians across the deregulated industries. For comparison, I repeat the same procedure for all non-regulated industries (defined at the Fama-French 17 industry level) and report the results in columns 2, 4, and 6.

The results in table 3 indicate that deregulated firms are different from non-regulated firms on several dimensions. First, deregulated firms are much larger. For example, the median deregulated firm has total assets of \$1.2 billion prior to and \$1.7 billion following deregulation and following the deregulatory merger wave. In comparison, unregulated firms are one-fifth that size. The results for other measures of size (sales, market capitalization, and book equity) are similar.

Deregulated firms are poor performers prior to deregulation. The sales-to-assets, the liquidity, and the ROA ratios are significantly lower for deregulated compared to unregulated firms. In fact, the sales-to-assets ratio for deregulated firms is half the size that of unregulated firms (0.872 vs. 1.619), and deregulated firms' liquidity is negative -0.011. Deregulated firms also have significantly higher book and market leverage and significantly lower solvency ratios compared to unregulated firms. Deregulated firms invest significantly more in CAPEX (but not R&D) compared to unregulated firms and appear to grow faster as evidenced by the sales growth ratio and, to a lesser extent, by the employees growth ratio. It is premature to place too much weight on the growth result because deregulated firms are so much larger than other firms. Deregulated firms also have insignificantly lower market-to-book prior to deregulation, which suggests that investors are skeptical about these firms' growth opportunities. Overall, the initial results indicate that deregulated firms have considerable shortage of resources prior to deregulation. Despite that, deregulated firms invest significantly more in CAPEX. Palepu (1986) finds that firms with a significant mismatch between growth and resources are more likely to be acquired.

Post-deregulation, deregulated firms look somewhat differently. They are still much larger than unregulated firms, but there is less evidence of poor performance. Deregulated firms' sales-to-assets ratio is still significantly lower than that of unregulated firms, but the ROA difference is insignificant. Liquidity is still negative and marginally lower than that of unregulated firms. Leverage declines considerably (especially market leverage) but there is no evident improvement in solvency ratios. The leverage result is consistent with Ovtchinnikov (2010) who also finds that deregulated firms reduce leverage following deregulation. Finally, deregulated firms still overinvest in CAPEX compared to unregulated firms. It appears, therefore, that recently deregulated firms continue to be managed poorly.

Post merger wave, deregulated firms are still much larger than unregulated firms, but the mismatch between growth and resources appears much smaller. The sales and employees growth ratios of deregulated firms are now significantly less than those of unregulated firms. Also, deregulated firms' CAPEX ratio, despite being statistically different, is economically similar to that of unregulated firms. Interestingly, deregulated firms continue to experience negative liquidity and low operating performance as measured by the sales-to-assets and ROA ratios. Finally, deregulated firms' leverage is still significantly higher than that of unregulated firms and solvency ratios are lower.

Overall, the results above indicate that deregulated industries undergo a significant transformation over the years when they are deregulated. The industries become much smaller. There is little evidence that firm operating performance improves immediately following deregulation and following the deregulatory merger wave. The most significant change that deregulated firms experience following the deregulatory merger wave is a significant reduction in growth opportunities, as measured by the sales and employees growth ratios and by the CAPEX.

### **3. Timing of industry deregulation**

In this section, I analyze the predictability of industry deregulation based on industry performance. I hypothesize that deregulation is not a random or an exogenous event but rather is an outcome of industry performance and lobbying pressure by special interest groups. In section 3.1, I present univariate evidence of poor industry performance prior to deregulation. In section 3.2, I estimate logistic regressions where the probability of deregulation is modeled as a function of prior industry performance and of lobbying variables that may impact deregulation likelihood.

#### *3.1. Univariate analysis*

Table 4 reports several firm measures of pre-deregulation operating performance. I focus on the five-year period immediately preceding the year when the first significant deregulatory initiative is adopted in each industry and report mean and median industry performance characteristics for deregulated as well as for benchmark firms. The benchmark firms are screened on size as follows. I first compute the average market capitalization of all firms in each deregulated industry in the year prior to the year when the first significant deregulatory initiative is adopted. Second, I sort all non-regulated firms into NYSE size quintiles and compute quintile breakpoints. Firms with the smallest market capitalization are placed in quintile one and firms with the largest market capitalization are placed in quintile five. Third, I select all non-regulated firms in the same size quintile as the average deregulated firm in the year prior to the beginning of deregulation. I match benchmark firms on size because the results in table 3 indicate that deregulated firms are much larger than a typical unregulated firm. It is important, therefore,

to control for any differences in performance characteristics that stem from differences in firm size rather than from differences in the firms' regulation status.

The results in table 4 indicate that deregulated firms are different from their benchmark firms prior to deregulation. First, consistent with the results in table 3, deregulated firms tend to be inferior performers. The average sales-to-assets ratio in row 1 is significantly lower for deregulated firms compared to benchmark firms. It does trend up from 0.772 to 0.869 during the five years prior to deregulation, but is still significantly below the average sales-to-assets ratio of benchmark firms, which hovers around two. The results for medians are similar. The sales-to-assets ratio may be interpreted as a firm-level capacity utilization measure, i.e. a measure of intensity of asset use (Andrade and Stafford (2004)). Under this interpretation, the results indicate that deregulated firms operate with significant excess capacity prior to deregulation. This result indicates that the need for exit may be especially high in deregulated industries (Jensen (1993)).

The slower rate of asset turnover spills into lower profitability of deregulated firms. The ROA ratio of deregulated firms in row 3 is significantly lower than that of unregulated firms, despite trending up prior to deregulation. The mean (median) ROA increases from 0.055 (0.052) to 0.062 (0.054) during the pre-deregulation period, but still remains well below the mean (median) ROA of benchmark firms, which ranges from 0.063 (0.060) in year  $t - 5$  to 0.074 (0.070) in year  $t - 1$ . Despite significant differences in ROA ratios, there are few differences in the cash flow ratios between deregulated and benchmark firms (row 2). The difference between the two ratios is depreciation, so the results suggest that deregulated firms have a significantly higher depreciation expense compared to the benchmark firms. This is consistent with the results in table 3 that the CAPEX ratio of deregulated firms is significantly higher than that of other firms. Also consistent with table 3 results, deregulated firms have negative and significantly lower liquidity prior to deregulation. This evidence again indicates that deregulated firms have poor resources prior to deregulation.

Second, deregulated firms have higher leverage and are less solvent. Deregulated firms' mean and median book leverage is significantly higher than that of benchmark firms in all years prior to deregulation (row 9). Also, the mean and median quick, current, and liquidity ratios in rows 10, 11, and 12, respectively, are significantly lower for deregulated firms than for benchmark firms in all years prior to the beginning of deregulation. For example, the mean quick ratio of deregulated firms increases from 1.040 in year  $t - 5$  to 1.111 in year  $t - 1$ , but still remains significantly below that of benchmark firms, which never falls below 1.300. The results for the current ratio are even more dramatic where benchmark firms' current ratio exceeds that of deregulated firms by a factor of two.

Third, deregulated firms spend substantially more on capital expenditures relative to benchmark firms. The mean (median) CAPEX ratio is significantly higher for deregulated firms and ranges from

0.132 (0.106) in year  $t - 5$  to 0.156 (0.113) in year  $t - 1$ . It is noteworthy that despite the much higher level of capital expenditures, deregulated firms are not growing any faster than their counterparts. There is no consistent evidence that either the sales growth or the employee growth ratios are different between deregulated and benchmark firms. Moreover, among the statistically significant differences that do exist, there is no consistent pattern that deregulated firms' growth ratios are higher than those of benchmark firms. So, compared to the results in table 3 for the pre-deregulation time period, there is less evidence of a mismatch between growth and resources.<sup>4</sup> Deregulated firms do have low resources, but their growth is questionable at best. Thus, the CAPEX evidence in table 4 points in the direction of the agency cost of free cash flows hypothesis (Jensen (1986)).

Figure 2 expands the analysis in table 4 to include all sample years, 1960 – 2008, to analyze persistence in deregulated industries underperformance. I also break the analysis separately by industry to analyze whether the results in table 4 are industry specific. The shaded areas in each panel are years when deregulatory legislation initiatives in a given industry are adopted. Solid lines track median characteristics of deregulated firms; dashed lines track median characteristics of size-matched benchmark firms. Corroborating table 4 results, deregulated firms are less efficient prior to deregulation than benchmark firms. In all industries except trucking, the deregulated firms' sales-to-assets ratio in panel A is lower than that of benchmark firms during all pre-deregulation years, and the difference appears substantial. For example, in the year immediately preceding the first year of deregulation, the median sales-to-assets ratio is 1.317 in airlines, 0.903 in natural gas, 0.845 in oil, 0.678 in railroads, 0.439 in telecommunications, and 0.408 in utilities. Compared to their counterparts, these ratios are 26.2% [ $(1.784 - 1.317)/1.784 = 0.262$ ], 45.3%, 41.1%, 59.1%, 69.8%, and 71.7% below the respective median sales-to-assets ratios of the benchmark firms. These figures are at the low end of the range, given the visible improvement in performance of deregulated firms in the years leading up to deregulation. The ROA results in panel B are similar. All industries except for oil and trucking have ROA ratios that are substantially lower than ROA ratios of benchmark firms. The ROA "discount" is 42.5% in airlines, 47.0% in natural gas, 49.1% in railroads, 34.7% in telecommunications, and 38.6% in utilities.

Also consistent with table 4 results, the evidence in panels E and F indicates that deregulated firms are significantly less solvent than benchmark firms. Both the current ratio in panel E and the liquidity ratio in panel F are significantly lower for deregulated relative to benchmark firms.<sup>5</sup> Moreover, liquidity is negative in airlines, natural gas, telecommunications, and utilities, indicating that a typical

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<sup>4</sup> The differences in the employee and sales growth results in tables 3 and 4 do indeed come from differences in benchmark samples used. If the benchmark sample in table 4 includes all unregulated firms instead of the size matched subsample, deregulated firms' sales and employee growth ratios are significantly higher than benchmark firms sales and employee growth ratios. The results are available upon request.

<sup>5</sup> The unreported results for the quick ratio are similar.

firm operating in one of these industries is not able to cover its current liabilities with cash on hand prior to deregulation.

Finally, the results in panel D indicate that deregulated firms undertake capital expenditures at a rate substantially above that of benchmark firms. This result is especially evident in airlines, oil, telecommunications, and trucking, where, in the year prior to deregulation, the capital expenditures ratio is 0.065, 0.131, 0.047, and 0.126 higher than that of benchmark firms, respectively. The rise in capital expenditures prior to deregulation in oil is particularly striking and is consistent with the agency cost of free cash flow (Jensen (1986), Jensen (1988)). I also plotted the sales and employees growth ratios for each industry. Similar to table 4 results, there are no significant and consistent differences in these ratios for deregulated industries prior to deregulation. In the interest of space, the results are not reported but are available upon request.

Overall, the evidence in table 4 and figure 2 indicates that deregulated firms are less efficient prior to deregulation than unregulated benchmark firms. Deregulated firms operate with significant excess capacity, are less profitable, and less solvent but spend significantly more on capital expenditures. Despite the high capital expenditures, there is no evidence that deregulated firms grow faster.

The results in this section are consistent with prior literature. Numerous papers in the regulatory economics literature report that firms in deregulated industries operate inefficiently prior to deregulation. Keeler (1984) in reviewing the literature on theories of regulation argues that industries such as railroads, airlines, and telecommunications are characterized by inefficient cross-subsidization, where a multiproduct firm prices some products below average cost and compensates for the loss by pricing other products above average cost. Deregulation takes place when regulation fails to protect profitable businesses from competition. In railroads, for example, competition from water and especially from trucking transportation ate away lucrative business from high-value commodities where rail profits were the greatest. In airlines, competition among airlines themselves for the quality of service reduced profits from high-density routes intended for cross-subsidization (Keeler (1978)). In telecommunications, competition from independent long-distance companies ate into AT&T's long-distance profits (Viscusi et al. (2005), pp. 541-542). The outcome in each of these cases is the same – declining profitability of deregulated industries prior to deregulation. For example, Boyer (1987) finds evidence of declining revenues per ton-mile in the railroads industry prior to deregulation. He also finds that railroads lose considerable share of the intercity market prior to deregulation. Similarly, Peltzman (1989) finds that the ratio of cash flows to revenues declines considerably among airlines prior to deregulation.

The evidence of productive inefficiency is not confined to railroads, airlines, and telecommunications. Meyer and Leland (1980) find that regulated prices in the utilities industry were set significantly below unregulated profit-maximizing level. In the oil industry, oil price controls, set below

world prices, resulted in insufficient oil production by domestic suppliers. Similarly, prices in the natural gas industry were set below market-clearing levels, which resulted in significant excess demand. One piece of evidence of this comes from a congressional report 94-732 (cited in Hubbard and Weiner (1986) and Viscusi et al. (2005)) that finds that interstate prices for natural gas increased by 158% from 1969 to 1975, but intrastate prices (unregulated by regulators) increased by a much larger 650% over the same time period.

In addition to the effect on firm profitability, regulation also has a significant impact on firm investment. First, industries subject to the rate-of-return regulation, may suffer from the Averch-Johnson effect. Averch and Johnson (1962) argue that the rate of return regulation may encourage firms to overinvest in capital. If the “fair” rate of return is computed relative to the amount of capital employed (rate base), a regulated firm always has an incentive to overinvest in capital. Rungsuriyawiboon and Stefanou (2007) report evidence consistent with this hypothesis for a sample of U.S. utilities firms. Peles and Whittred (1996) provide evidence of the Averch-Johnson effect on a (small) sample of Hong Kong firms. Second, multitier price controls, such as those imposed on firms in oil and natural gas industries, where the prices for “new” oil and gas are set at higher levels than prices for “old” oil and gas, may produce perverse incentives for excessive drilling. A firm that drills a “new” well even over the existing reservoir is able to reclassify the product as “new” and obtain a higher price. Thus, firms may have an incentive to overinvest in capital (Viscusi et al. (2005)). Third, in imperfect capital markets the cost of internal capital diverges from the cost of external capital so that the availability of internal capital matters for investment (Fazzari, Hubbard, and Petersen (1988); Hubbard (1998) provides an excellent review). Regulation may increase the availability of internal capital if firm profits are shielded from competition. Thus, regulation may have a positive effect on investment through this cost of capital channel (Alesina, Ardagna, Nicoletti, and Schiantarelli (2005)). Note that under this view, regulated firms are not necessarily overinvesting but rather are investing closer to the first-best level relative to unregulated firms.<sup>6</sup>

### 3.2. *Logistic analysis*

Given the results in table 4 and figure 2 as well as the results in other studies, it is logical to ask whether deregulation is predictable. In table 5, I estimate the following logistic model:

$$D_{it}^* = \beta' Y_{it-1} + \gamma' X_{it-1} + \varepsilon_{it} , \quad (1)$$

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<sup>6</sup> The relation between regulation and investment is complex and depends on many factors, including the industries affected, the type of regulation pursued by regulators, etc. A large literature has emerged that analyzes the effects of regulation on investment (see Guthrie (2006) for a review). In many instances, regulation may depress investment. For example, Alesina, Ardagna, Nicoletti, and Schiantarelli (2005) report that deregulation of entry and privatization of public enterprises spurred investment in a panel of 21 OECD countries during the period 1975-1998. The R&D results discussed in this section are consistent with this hypothesis.

where  $D_{it}$  is equal to one if a deregulatory initiative affecting industry  $i$  is passed in year  $t$  and zero otherwise,  $Y_{it-1}$  is a vector of performance variables discussed in section 3.1,  $X_{it-1}$  is a set of control variables that may affect the passage of industry deregulatory initiatives, and  $\varepsilon_{it}$  is a random error term assumed to be possibly heteroskedastic and correlated within industries (Petersen (2009)). If deregulation is not an exogenous event, then holding everything else constant, I expect industry performance variables to be significantly related to the deregulation probability. I report the  $\beta$  and  $\gamma$  coefficients in the first row, their standard errors clustered at the industry level in parentheses in the second row and the marginal effects in square brackets in the third row. Marginal effects measure the instantaneous change in the deregulation probability at sample means.

Control variables come from prior literature. Under the economic theory of regulation (Stigler (1971), Peltzman (1976), and Becker (1983)), regulatory changes are more likely to take place for the benefit of interest groups that are better organized and that stand to gain more from favorable legislation. Thus, industries with fewer firms are more likely to observe regulatory changes. I proxy for industry size with total industry sales (Sales) and the number of firms operating in each industry (Firms). Moreover, those industries that stand to gain more from favorable legislation should have more politically active firms. I proxy for the degree of political activism in the industry with the number of industry firms with an established Political Action Committee (Active firms). The data on firms with Political Action Committees is from Cooper, Gulen, and Ovtchinnikov (2010). Zardkoohi (1985) argues that the transaction cost of organizing and delivering political lobbying is smaller in highly concentrated industries. Thus, if legislation responds to lobbying, regulatory changes are more likely in highly concentrated industries.<sup>7</sup> I proxy for industry concentration with the Herfindahl index of sales concentration (Herfindahl). Masters and Keim (1985) argue that the extent of industry unionization positively affects the probability of industry lobbying either because unionization may be correlated with the extent to which government is involved in the industry or because firms may be forced to establish their own lobbying presence to counteract labor unions' influence among legislators. Thus, legislative initiatives may be more likely in heavily unionized industries. I proxy for the degree of industry labor unionization with the ratio of industry employees who are union members to total industry labor force (Unionized). The labor union data is from Hirsch and Macpherson (2003). Industries with more government sales may maintain a closer relationship with the government. Thus, legislative action may be more likely to take place in those industries. I calculate the percentage of total industry output sold to the Federal and State government (Govt purchases). The data is from the Bureau of Economic Analysis Input-Output Accounts Data Files. Finally, I control for political factors. Kroszner and Strahan (1999)

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<sup>7</sup> Regulatory changes may be less likely in industries with fewer firms and highly concentrated industries if firms are expected to lose from these changes.

suggest that Republicans are more likely to favor deregulation, so I calculate the percentage of power concentrated among Republicans as in their study (Republican control). Finally, legislators may be less likely to undertake significant (especially unpopular) regulatory reforms during election years. I use an indicator variable for all election years in the sample (Election year).

The first four columns present parameter estimates from models that include performance variables only. The deregulation probability is negatively related to industry performance, as measured by the sales-to-assets ratio and by market-to-book. The market-to-book results in particular are statistically and economically significant. The standard deviation of market-to-book is 0.230 in my sample, so a one standard deviation increase in market-to-book from its mean decreases the deregulation probability by 4.16% in model 1 ( $0.230 \times -0.181 = -0.0416$ ). The economic significance of market-to-book in other models is similar and ranges from a 3.84% reduction in the deregulation probability in model 2 to a 4.16% reduction in the deregulation probability in model 1. Similarly, the negative coefficient on the sales-to-assets ratio implies that industries with a lower sales-to-assets ratio are more likely to be deregulated, albeit the result is not statistically significant. The result also appears economically rather modest. The standard deviation of sales-to-assets is 0.474 in my sample, so a one standard deviation increase in sales-to-assets from its mean decreases the deregulation probability merely by 0.24% in model 1 ( $0.474 \times -0.005 = -0.0024$ ). This result appears in contrast with the results in table 4 and figure 2, where I find that deregulated industries have a much lower sales-to-assets ratio prior to deregulation than their benchmark firms. However, when I replicate the analysis in table 5 by replacing the sales-to-assets ratio with an indicator variable set to one if an industry is in the bottom two deciles of the sales-to-assets distribution in a given year, I find a significantly positive relation between the indicator and the deregulation probability. So, industries that are performing poorly relative to other industries in a given year and industries with excess capacity are more likely to be deregulated.

Higher capital expenditures are associated with a higher deregulation probability. The coefficient on CAPEX is positive and economically (although not statistically) significant. The standard deviation of CAPEX is 0.057 in my sample, so a one standard deviation increase in CAPEX from its mean increases the deregulation probability by 2.53% in model 1 ( $0.057 \times 0.443 = 0.0253$ ), and by 2.91%, 2.92%, 2.52% in models 2, 3, and 4, respectively. This is consistent with findings in table 4 and figure 2 in section 3.1 that deregulated industries have a much higher capital expenditures ratio relative to benchmark firms prior to deregulation. There is also some evidence that the deregulation probability is decreasing in firm growth, as measured by the sales growth ratio. However, the results are insignificant.

Finally, the deregulation probability is negatively related to industries' solvency ratios. The results for quick and current ratios in models 2 and 3 are especially significant, where a one standard deviation increase in each variable (0.213 for the quick ratio and 0.268 for the current ratio) decreases the

deregulation probability by 3.00% and 3.46%, respectively. The results for the liquidity and the interest coverage ratios in models 1 and 4 are similar, but statistically insignificant for the liquidity ratio in model 1 and insignificant for the interest coverage ratio in model 4.

In models 5 – 8, I include the full set of control variables. The results for performance variables generally improve with this inclusion. The deregulation probability is negatively and significantly related to the sales-to-assets ratio. A one-standard deviation increase in sales-to-assets from its mean decreases the deregulation probability by 2.32% in model 5 and by 2.37%, 1.94%, and 1.71% in models 6, 7, and 8, respectively. In addition, the deregulation probability is negatively and significantly related to market-to-book (where the economic significance of the results ranges from a 4.19% reduction in the deregulation probability in model 6 to a 5.29% reduction in the deregulation probability in model 8). Finally, the deregulation probability is positively and significantly related to the capital expenditures-to-assets ratio. The economic significance of the results ranges from a 2.96% increase in the deregulation probability for a one-standard deviation increase in capital expenditures in model 6 to a 3.03% increase in the deregulation probability in model 8. Finally, the coefficients on industry solvency ratios are negative. However, unlike the results in models 1 – 4, the results in full models are insignificant.

Turning to control variables, there is some evidence that industries characterized by heavier presence of labor unions are less likely to be deregulated. This is consistent with evidence in Rose (1987) who reports that labor in the trucking industry was able to extract significant rents under regulation.<sup>8</sup> There is also evidence that more concentrated industries (as measured by the sales Herfindahl index) and industries selling more output to the government are less likely to be deregulated. If these industries are more successful in lobbying politicians for the status quo, the results are consistent with the economic theory of regulation.

I perform a number of robustness checks. First, as stated above, I proxy for poor industry performance with an indicator variable set to one if an industry is in the bottom two deciles of the performance distribution of all industries in a given year and zero otherwise.<sup>9</sup> It is possible that regulators push for regulatory changes when a regulated industry is performing especially poorly relative to other industries. This approach also controls for general business cycles because it identifies time periods when industry relative performance is poor. I find that poor relative performance as measured by the sales-to-assets and market-to-book indicators and relative overinvestment as measured by the CAPEX indicator are consistently associated with a higher deregulation probability.

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<sup>8</sup> See Peltzman (1989) for similar evidence.

<sup>9</sup> For CAPEX, the indicator variable is set to one if an industry is in the top two deciles of the CAPEX distribution. This variable captures relative industry overinvestment.

Second, I expand my analysis of performance variables to include a richer set of lags. It may be more realistic to assume that regulators decide to deregulate an industry following a (long) period of poor performance. To capture this possibility, I calculate the 3-year, 5-year, and 10-year moving averages of the performance variables and repeat my analysis with these moving averages. All control variables are still lagged by one period, i.e. calculated in year  $t - 1$  relative to the deregulation year. The results indicate that lagged market-to-book and sales-to-assets ratios are consistently negatively associated with the deregulation probability, while the capital expenditures ratio is consistently positively associated with the deregulation probability. This is consistent with the results in table 4 and the hypothesis that deregulated industries perform poorly prior to deregulation. Deregulated industries also appear to use resources inefficiently. I also experimented with a variable similar to the one computed in Baker and Wurgler (2002):

$$\text{Performance}_{it} = \sum_{s=0}^{s-1} \text{Performance}_{is} \times I_{is} \quad (2)$$

where  $\text{Performance}_{it}$  is one of the performance variables in table 5 and  $I_{is}$  is defined

$$I_{is} = \begin{cases} 1, & \text{if industry } i \text{ is a poor relative performer} \\ 0, & \text{otherwise} \end{cases} \quad (3)$$

An industry is defined as a poor relative performer if it is in the bottom two deciles of the performance distribution of all industries in year  $s$ . The advantage of using this variable instead of an (arbitrary) number of lags is that it identifies which lags are important for predicting the year of deregulation, which is likely to be industry specific. I find that market-to-book is consistently negatively associated with the deregulation probability. Industries that are performing poorly and, therefore, are consistently in the bottom of the industry performance distribution are more likely to be deregulated.

Finally, I add the ROA and the cash flow-to-assets ratios as measures of performance. I find a negative but statistically insignificant coefficient on ROA and a positive coefficient on cash flow. Firms with higher cash flows are more likely to suffer from the agency cost of free cash flow (Jensen (1986)), which lines up with their higher CAPEX ratio and indicates that firms that operate inefficiently are more likely to be deregulated.

#### 4. Mergers following industry deregulation

The results in the previous section show that deregulated industries perform poorly prior to deregulation and this poor performance helps predict industry deregulation. In this section, I hypothesize that merger waves following deregulation represent a form of exit from these industries. Under this exit hypothesis, I expect that, on average, bidders and targets in the merger wave following deregulation are

poor performers with significant excess capacity relative to bidders and targets in other mergers. I also expect a disproportionately greater number of cash mergers (Jensen (1988), Jensen (1993)) and mergers with bidders and targets near or in financial distress. Finally, I expect target premiums to be lower because these firms are more likely to be acquired at fire sale prices (Shleifer and Vishny (1992)).

#### 4.1. *Merger characteristics*

I begin by identifying merger waves following industry deregulation. Figure 3 presents the time-series of the number (solid line) and the aggregate value (dashed line) of mergers in each deregulated industry in my sample. The spikes in merger activity following industry deregulation are especially evident in airlines, railroads, telecommunications, and trucking, while in utilities, the peak of merger activity seems to occur during the last year of deregulation. In the rest of the industries, the spikes following industry deregulation are less evident. The methodology for identifying merger waves is as follows. I begin by classifying mergers that take place in the last year of deregulation and during the two-year period immediately following industry deregulation as deregulatory wave mergers. Based on prior studies (Mitchell and Mulherin (1996), Harford (2005)), I allow the merger wave to last at least two years following the completion of deregulation. However, in industries with a pronounced wave longer than two years, I allow the merger wave to continue past the two-year cutoff until there is a significant drop in the number of industry mergers. For example, in airlines, there is a pronounced merger wave that begins in 1986 and ends in 1991. Similarly, in telecommunications and trucking, there are pronounced merger waves that begin in 1996 and 1995 and end in 2000 and 1999, respectively. Therefore, in airlines, telecommunications, and trucking, the deregulatory merger waves are defined as those mergers that take place during the 1986-1991, the 1996-2000, and the 1995-1999 periods, respectively. In natural gas, oil, railroads, and utilities, the deregulatory merger waves are defined as those mergers that take place during the 1992-1994, the 1981-1983, the 1995-1997, and the 1999-2001 periods, respectively.<sup>10</sup> Based on this methodology, 37.9% of all mergers in airlines, 9.4% in natural gas, 0.11% in oil, 19.8% in railroads, 39.7% in telecommunications, 41.8% in trucking, and 22.4% in utilities industries occur during each industry's deregulatory merger wave.

Table 6 analyzes characteristics of mergers in the deregulatory merger wave. For comparison, I also present the results for mergers that take place in deregulated industries but outside the wave and for mergers in other unregulated industries (defined at the Fama-French 17 industry level) with available data

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<sup>10</sup> Andrade and Stafford (2004) report that an average industry has approximately half of its mergers take place within a 5-year subperiod. In my sample, 1,735 mergers take place during the deregulatory merger waves, which represents 22% of all mergers in deregulated industries. If mergers were randomly spread through time, I would expect 1,403 mergers during any 5-year period and 842 mergers during any 3-year period. Thus, mergers following industry deregulation are more frequent than what would be expected by chance.

in SDC. As in table 3, I first compute the median value of each variable and then average the medians across the subsamples of mergers. Consistent with the exit hypothesis, the frequency of cash mergers is greater in the deregulatory merger wave than in other industry mergers. There are 1,155 cash mergers during the deregulatory wave in my sample, which represents 67% ( $1,155 / 1,735 = 0.67$ ) of all mergers in the deregulatory wave. In comparison, there are 19,884 cash mergers in unregulated industries over the sample period, which represents 57% ( $19,884 / 34,712 = 0.57$ ) of all mergers in unregulated industries.<sup>11</sup> At first sight, the higher frequency of cash mergers during the deregulatory merger wave appears more of an industry phenomenon, as mergers that take place in deregulated industries but outside the wave are also more likely for cash (4,252 cash mergers out of 6,123 total mergers or 69% occurring outside the wave). I experimented with other definitions of the deregulatory wave (especially in the oil industry where the merger activity does not pick up until late 1980s), but the results are not sensitive to the definition of the wave. I find in table 7 below, however, that after controlling for other determinants of cash mergers, the relative frequency of cash mergers in deregulated industries outside the wave is lower than the frequency of cash mergers inside the wave and the frequency of cash mergers in unregulated industries.

I next attempt to isolate whether bankruptcy mergers are more likely to be for cash and whether this relation holds stronger for mergers in deregulated industries and during the deregulatory wave. In unreported results, I focus on those mergers in the deregulatory wave in which the bidder or the target has the Altman's Z-score below 2.7 (which I refer to as bankruptcy mergers) and where the bidder or the target are in the bottom market-to-book quintile of all merging and non-merging firms in the year prior to the year of the merger announcement (which I refer to as bottom quintile mergers). I find that the frequency of cash bankruptcy and bottom quintile mergers is significantly greater in deregulated industries than in other industries. For example, 373 bankruptcy mergers are for cash in the deregulatory wave, which represents 62% of all bankruptcy mergers in the wave. Similarly, 118 bottom quintile mergers are for cash in the deregulatory wave, which represents 63% of all bottom quintile mergers in the wave. This is similar to other mergers in deregulated industries outside the wave where 63% and 61% of bankruptcy and bottom quintile mergers are for cash and significantly higher than the frequency of bankruptcy and bottom quintile mergers in unregulated industries where 56% of bankruptcy and 57% of bottom quintile mergers are for cash, respectively. The percentages are similar if bankruptcy or bottom quintile mergers are defined based on the status of the bidder.

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<sup>11</sup> The frequency of cash mergers reported in table 6 is higher than cash frequencies reported in other papers. Moeller, Schlingemann, and Stulz (2004) report that 40% of mergers in their sample are cash mergers. Similarly, Andrade, Mitchell, and Stafford (2001) report that 35% of mergers in their sample are cash mergers. My numbers are closer to those reported in Schwert (2000), who reports that 58% all mergers in his sample are cash mergers (1,363 cash out of 2,346 total mergers). Brunner (2004) also reports high percentages of cash mergers.

Overall the results indicate that cash mergers are significantly more likely in deregulated industries and this result is evident inside and outside of the deregulatory wave as well as among bankrupt and poorly performing merging firms. The results for the deregulatory wave are especially compelling given the evidence in section 3 that deregulated industries are performing poorly and have negative liquidity prior to deregulation. Chang and Mais (2000) and Heron and Lie (2002) find that the method of payment in mergers is significantly related to the availability of funds. Firms with higher levels of cash relative to the transaction value finance a greater portion of the deal with cash. The evidence in table 6 indicates that despite poor performance and a shortage of capital, deregulatory wave mergers are more likely to be for cash. This is consistent with the exit hypothesis.

Panel B presents bidder and target announcement period cumulative abnormal returns (CARs) cumulated from one day before to one day after the merger announcement. CARs are calculated relative to CRSP value-weighted market model benchmark returns. The parameters for the market model are estimated over the (-205, -6) interval. I also present the target offer premium computed as a cumulative abnormal return over the (-63, 126) interval with market model parameters estimated over the (-316, -64) interval (Schwert (2000)). Bidder CARs are positive and insignificantly lower in mergers in the deregulatory wave than in mergers in unregulated industries. I find the well-documented pattern that bidder CARs are positive in cash acquisitions and negative (or positive but significantly lower) in stock acquisitions (Travlos (1987), Servaes (1991), Heron and Lie (2002), for example). There are no consistent differences in bidder CARs during the deregulatory wave and in other mergers in deregulated industries. Similarly, there are no meaningful differences in target CARs between mergers in the deregulatory wave, other mergers in deregulated industries, and mergers in unregulated industries. I find that cash acquisitions are associated with higher target CARs than stock acquisitions (Servaes (1991) and Heron and Lie (2002) among others report similar evidence). Finally, I find that the target premium is lower in mergers in the deregulatory wave compared to the premium in mergers in unregulated industries. The results for stock and mixed consideration deals are statistically significant.<sup>12</sup> Shleifer and Vishny (1992) argue that liquidation values of assets are lower if both the bidder and the target are hit with the same industry-wide shock. Consistent with this, Hotchkiss and Mooradian (1998) find that bankrupt targets are purchased at a significant discount relative to non-bankrupt targets in the same industry. If deregulation lowers liquidation values of industry assets because these assets cannot be easily redeployed to other uses, the lower target premium in the deregulatory merger wave is consistent with the exit hypothesis.

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<sup>12</sup> It is possible that mergers in the deregulatory wave are anticipated, which may explain the lower announcement period CARs and the lower target premium. I recompute the CARs and the premium for each event year following the last year of deregulation and do not find that those mergers closest to the end of deregulation have particularly low CARs and target premiums.

Panel C presents deal characteristics. Mergers in the deregulatory wave are slightly larger in absolute terms (row 1) but smaller as a fraction of bidder's assets and market capitalization (rows 2 and 3, respectively). Moeller et al. (2004) find that large bidders earn significantly lower announcement period CARs compared to small bidders and make acquisitions that are larger in absolute terms but smaller relative to bidders' assets and market capitalization. The results in panel B, therefore, may simply reflect the size effect. It may simply be the case that large firms are more likely to initiate takeover bids following industry deregulation (perhaps because they have relatively more resources at their disposal) and this may explain the lower announcement period CARs during the deregulatory merger wave. I control for this and other possibilities in my multivariate CAR analysis in section 4.3 below. Also in panel C, mergers in the deregulatory wave take nearly twice as long to complete as mergers in unregulated industries (row 4) and are less likely to be completed (row 7). This is consistent with Hotchkiss and Mooradian (1998) who argue that coordination problems among creditors deter acquisitions. Perhaps because targets are trading at depressed valuations, mergers in the deregulatory wave are more likely to result in competing bids (row 9). This is consistent with Shleifer and Vishny (1992).

The bottom six rows of panel C provide a useful analysis of the target and bidder composition. Close to half of all mergers in the deregulatory wave involve subsidiary targets compared to just over one-third mergers in unregulated industries (row 12). Harford (2005) finds that the majority of partial-firm acquisitions are for cash. This again is consistent with the exit hypothesis because a substantial portion of deregulated industries' assets exit the industries in these acquisitions. Subsidiary bidders are also more frequent in mergers in the deregulatory wave (row 15). This is consistent with Shleifer and Vishny (1992) in that a subsidiary of a large conglomerate may be in a better position to acquire another target because it can receive a cross-subsidy from conglomerate's other divisions that are not affected by the same industry-wide shock. Finally, bidders in the deregulatory wave are less likely to be public (row 13), which may help explain the lower probability of merger success during the deregulatory merger wave. Betton, Eckbo, and Thorburn (2009) find that the takeover success probability is higher for public bidders.

Panels D and E present bidder and target characteristics. Both bidders and targets in deregulated industries are significantly larger than those in unregulated industries (row 1). Consistent with the exit hypothesis, bidders and targets in the deregulatory wave have lower market-to-book, sales-to-assets, and ROA ratios than bidders and targets in unregulated industries (rows 2, 4, and 7, respectively). There is little difference between mergers in the deregulatory wave and outside the wave in the deregulated industries. These results suggest that mergers in deregulated industries serve a contractionary role (Andrade and Stafford (2004)). What is somewhat surprising under this view is that bidders in the

deregulatory wave have a much higher sales growth ratio than bidders in other mergers in deregulated industries and especially bidders in unregulated industries (row 3).<sup>13</sup> Finally, consistent with the exit hypothesis, both bidders and targets in the deregulatory wave have lower (in fact, negative) liquidity, higher leverage (especially targets) and are much less solvent than bidders and targets in unregulated industries (rows 6, 9, and 10, respectively). Bidders and targets also have a significantly higher CAPEX ratio (row 8). These results are similar to the results in section 3 and suggest that merger firms in deregulated industries are poorly managed prior to the merger. There is some (albeit statistically weak) evidence that this is particularly true for those mergers that take place inside the deregulatory wave.

The comparison of bidders and targets across panels D and E offers additional insights into the motivation behind mergers in the deregulatory wave. While it is the case that bidders are generally healthier than targets across the three groups of mergers, the conventional wisdom that high market-to-book bidders purchase low market-to-book targets does not hold for deregulatory wave mergers. Both bidders and targets in the deregulatory wave have similar market-to-book ratios (the unreported t-statistic for the difference is 0.28), which is in contrast to previously reported evidence that bidders' market-to-book is higher than targets' market-to-book (Andrade, Mitchell, and Stafford (2001), Rhodes-Kropf, Robinson, and Viswanathan (2005), for example). This result lines up poorly with behavioral explanations for mergers because these explanations rely on the dispersion in bidder and target valuation to generate the motivation for a merger (Shleifer and Vishny (2003), Rhodes-Kropf and Viswanathan (2004)).

The final test that I perform is the comparison of merging and non-merging firms in deregulated industries inside and outside the deregulatory merger wave. In unreported results available upon request, I find that bidders inside the deregulatory wave are little different from non-merging firms, except that bidders are much larger. Outside the wave, however, I find that bidders are larger, have higher market-to-book and sales growth ratios, and are less levered than non-merging firms. Targets inside the wave are poor performers compared to non-merging firms. Targets are larger, more levered, and have lower cash flow, ROA, liquidity, and, surprisingly, lower CAPEX ratios inside the wave. Outside the wave, targets have higher market-to-book, sales growth, and liquidity ratios, and are less levered. These results are also consistent with the exit hypothesis, whereby the poorly managed targets are acquired by relatively healthy bidders inside the wave. Outside the wave, targets tend to be better performers relative to non-merging firms and are purchased by relatively healthy bidders. I view these results as suggestive because, as pointed out by Mitchell and Mulherin (1996), comparing merging and non-merging firms inside the same

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<sup>13</sup> In table 4, I also find that the sales growth ratio in the deregulated industries is higher in the year immediately preceding the first year of deregulation. However, in other years preceding deregulation, the deregulated industries' sales growth ratio tends to be lower than that of benchmark firms. So, it is difficult to draw any meaningful conclusions from this result.

industry may not be appropriate if all firms are hit with the same industry shock. Nevertheless, combined with the rest of the analysis, these results provide further evidence for the exit hypothesis.

#### 4.2. *Frequency of cash and bankruptcy mergers*

The results in table 6 indicate that cash mergers are more likely in deregulated industries. In this section, I analyze the frequency of cash mergers in multivariate regressions controlling for prior performance. A number of studies show that prior firm performance affects the method of payment in mergers, so it is important to understand whether the results in table 6 are spurious.<sup>14</sup> In addition to analyzing the frequency of cash mergers, I also analyze the frequency of bankruptcy mergers in the deregulatory wave. Bankruptcy mergers are those mergers in which the bidder or the target has the Altman's Z-score below 2.7.<sup>15</sup> Under the exit hypothesis, I expect a greater number of bankruptcy mergers where either the bidder or the target is near or in financial distress. In table 7, I run Poisson regressions of the number of cash and bankruptcy mergers:

$$P(Y_{it} = y_{it} | X_{it-1}) = \frac{e^{-\lambda_{it}} \lambda_{it}^{y_{it}}}{y_{it}!} \quad (4)$$

where  $y_{it} = 0, 1, 2, \dots$  is the number of cash or bankruptcy mergers in industry  $i$  in year  $t$ , and  $\lambda_{it}$  is formulated with the loglinear model:

$$\ln(\lambda_{it}) = \beta' X_{it-1} \quad (5)$$

The vector  $X_{it-1}$  includes (i) an indicator variable set to one for all deregulated industries in my sample and zero otherwise, (ii) an indicator variable set to one in the deregulatory wave years and zero otherwise, and (iii) industry performance characteristics that may explain the frequency of cash and bankruptcy mergers. Table 7 reports the incidence rate ratios, which measure the change in the rate ratio for a one unit increase in each independent variable while holding all other independent variables constant. The coefficients on the deregulated industry and the deregulatory wave dummies measure the relative frequency of mergers in the deregulated industries and during the wave relative to the frequency of mergers in unregulated industries and outside of the wave. Under the exit hypothesis, I expect the coefficient on the wave indicator to be significantly greater than one.

The results are strongly consistent with the exit hypothesis. In models 1 – 4, the relative incidence rate of cash mergers is significantly greater than one and indicates that 27% to 43% more cash

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<sup>14</sup> For example, Martin (1996) shows that firms with higher growth opportunities and firms with a stock price runup prior to the acquisition are more likely to pay with stock. See also Rhodes-Kropf, Robinson, and Viswanathan (2005), and Dong, Hirshleifer, Richardson, and Teoh (2006), among others. Martin (1996) also finds that the availability of cash is an important predictor of cash mergers. Heron and Lie (2002) among others report similar evidence.

<sup>15</sup> My results are similar if bankruptcy mergers are defined as those mergers in which either the bidder or the target are in the bottom market-to-book quintile of all merging and non-merging firms (bottom quintile mergers).

mergers take place during the deregulatory wave. The number in square brackets is the marginal effect, which measures the number of additional cash mergers per year that take place in the deregulated wave. This number ranges from 2.8 additional cash mergers per year in model 4 to 4.6 additional cash mergers. The results appear economically significant. Interestingly, the relative frequency of cash mergers outside of the deregulatory wave is actually lower than that of other industries. The coefficient on the deregulated industry indicator is significantly less than one and the marginal effect in square brackets indicates that there are 0.6 to 3.4 fewer cash mergers in deregulated industries outside the wave compared to unregulated industry mergers. Thus, controlling for other determinants of cash mergers, the number of cash mergers is lower in deregulated industries compared to other industries.

The results for other control variables are also consistent with the exit hypothesis. The relative frequency of cash mergers is higher in years when the industry performance is poor as measured by low liquidity (row 3), and low profitability (rows 8 and 9). The relative frequency of cash mergers is also higher when industry leverage is low (row 5), which may reflect the fact that firms have higher debt capacity to undertake cash acquisitions and finance them with leverage. The results also indicate that the relative frequency of cash mergers is high when industry market-to-book and sales growth are high (rows 6 and 7), but this result most likely reflects the fact that the number of all mergers is higher when industry growth opportunities and industry valuations are high.

In models 5 – 8, I follow Rhodes-Kropf, Robinson, and Viswanathan (2005) and include as control variables the number of all mergers in each industry and the number of all mergers in each year. These variables capture the fact that some industries experience a high level of takeover activity in general and some years witness a large number of takeovers in general. The inclusion of these variables lowers the coefficient on the deregulated wave indicator, although the results are still statistically and economically significant.

One potential criticism of table 7 results is that cash is a dominant form of payment in smaller acquisitions. Hence, even if the number of cash acquisitions is greater in the deregulatory merger wave, the economic significance of the results may be questionable. So, in another robustness test, I analyze whether the dollar value of cash acquisitions is greater in the deregulatory merger wave. I calculate the annual total dollar value of all cash mergers in each industry and regress that dollar value on the control variables in table 7. Because the value of mergers is left-censored at zero, I estimate Tobit regressions (Greene (2003), p. 764). In unreported results, I find that, depending on the specification used, the dollar value of cash acquisitions is \$5 - \$6 billion greater in the deregulatory merger wave compared to other periods. To put these numbers in perspective, deregulated industries have a total market cap of \$871 billion prior to deregulation (table 2). Thus, 0.6% - 0.7% of industry assets are acquired in cash acquisitions during the deregulatory wave. Andrade et al. (2001) report that around 3% of the total CRSP

market cap was acquired at the height of merger activity in the mid-1980s. Compared to this number, the results for cash acquisitions in the deregulatory wave are economically significant.

Panel B presents the results for the relative frequency of bankruptcy mergers. Also consistent with the exit hypothesis, the relative frequency of bankruptcy mergers is significantly greater during the deregulatory wave. Across all models, the number of bankruptcy mergers is 24% to 43% higher during the deregulatory wave than during other time periods. This translates into 0.4 to 2 more bankruptcy mergers per year in the deregulatory wave than in other time periods. This is especially relevant because deregulated industries are already more likely to see bankruptcy mergers. The coefficient on the deregulated industry indicator is significantly above one and the marginal effect indicates that deregulated industries have 0.69 to 5.90 more bankruptcy mergers per year than unregulated industries.

The results for other control variables indicate that, not surprisingly, better performing industries as measured by higher liquidity (row 3), higher sales-to-assets ratio (row 8), and higher ROA (row 9) have fewer bankruptcy mergers. Finally, higher market-to-book (row 6) is associated with more bankruptcy mergers but this again may simply reflect the fact that more mergers take place when industry valuation is high. These results are also consistent with the exit hypothesis.

#### 4.3. *Announcement period CARs*

The results in table 6 indicate that announcement period CARs differ to some extent between deregulatory wave mergers and other mergers. The premium received by the target is lower especially in stock and mixed consideration deals. As noted above, however, these results could, at least in part, be affected by differences in deal and firm characteristics across the merger subsamples. In this section, I analyze in detail whether deregulatory wave mergers are valued differently by the market than other mergers in my sample. As before, announcement period CARs are computed from one day before to one day after the merger announcement. The target premium is computed as in Schwert (2000). I regress bidder and target CARs and the target premium on (i) a deregulated industry indicator set to one for all deregulated industries in my sample and zero otherwise, (ii) a deregulatory wave indicator set to one in the deregulatory wave years and zero otherwise, (iii) a bankruptcy indicator set to one for all bankruptcy mergers, and (iv) control variables used in prior literature (Officer (2003), Moeller, Schlingemann, and Stulz (2004), for example). Finally, I interact the bankruptcy and the deregulatory wave indicators to gain further insight into whether bankruptcy mergers in the deregulatory wave are valued differently by the market.

The results in table 8 are generally consistent with the exit hypothesis. In target premium regressions, the coefficient on the deregulatory wave indicator is negative and significant. The results indicate that, holding everything else constant, targets in the deregulatory wave command on average a

10% lower premium than other targets. Moreover, when I interact the deregulatory wave indicator with the bankruptcy indicator, I find that the interaction is negative and marginally significant, which indicates that it is bankruptcy mergers in the deregulatory wave that command the lower premium. The sum of the bankruptcy indicator and the bankruptcy-wave interaction indicates that bankruptcy mergers in the wave command a 13.72% lower premium than other non-bankrupt mergers. With a p-value of 0.022 (reported in the second to last row), the result is statistically significant. Similarly, the sum of the wave indicator and the bankruptcy-wave interaction indicates that bankruptcy mergers in the deregulatory wave command an 11.85% lower premium than other non-wave mergers. This result is also statistically significant (p-value = 0.031).

In the bidder and target CAR regressions, there appears some evidence that deregulatory wave mergers generate lower value for bidders. There is no evidence that, despite the lower premium, target shareholders are worse off in the deregulatory wave mergers relative to mergers outside the wave. When I further interact the wave indicator with the bankruptcy indicator, I find that the interaction is negative and marginally significant in the bidder CAR regressions. This again points out that it is bankruptcy mergers in the wave that generate lower bidder CARs. There is no evidence that targets CARs are lower in bankruptcy mergers in the wave.

As regards coefficients on control variables, my results are mostly consistent with prior studies. In target premium regressions, target premium is positively (negatively) correlated with the bidder (target) size as measured by  $\ln(\text{Assets})$ , negatively correlated with target market-to-book, and is more positive in hostile and completed deals, as in Officer (2003) and Moeller et al. (2004). I also find that target premium is higher for all cash deals, which is similar to Officer (2003) but inconsistent with findings in Moeller et al. (2004). In the CAR regressions, target CARs are lower in competed deals, and are decreasing in target size and market-to-book. Target CARs are higher in completed and hostile deals, in cash deals, and are increasing in bidder size and market-to-book. Finally, bidder CARs are lower in public and hostile deals, and are decreasing in bidder size. Bidder CARs are marginally higher in all cash deals and are increasing in the size of the deal. These results are generally consistent with prior studies.

## **5. Conclusion**

It has long been noted in the M&A literature that mergers occur in waves and that industry waves are preceded by significant industry shocks. The traditional view has been that industry shocks are unexpected or exogenous. The results in this paper challenge this view. I focus on economic deregulation and argue that regulators do not randomly decide to deregulate an industry but rather respond to pressures from special interest groups and to changes that are already taking place in the industry. Consistent with this view, I find that deregulation is preceded by poor industry performance and

is predictable with industry performance variables. Specifically, I find that regulated industries have low profitability, high leverage, low solvency, negative liquidity, and high capital expenditures prior to deregulation. In addition, low profitability, low market-to-book, low solvency, and high capital expenditures are associated with a higher deregulation probability. The results indicate that deregulation is endogenous.

These results are important for our understanding of merger dynamics. If deregulation is endogenous, then factors that bring about deregulation should also play a role in shaping merger activity that follows. Based on pre-deregulation industry performance results, I argue that mergers that follow deregulation represent a form of exit from poorly performing industries. Consistent with this argument, I find that the frequency of cash and bankruptcy mergers is significantly higher following industry deregulation. I also find that bidders and targets in these mergers are poor performers compared to bidders and targets in other mergers. Targets are also poor performers relative to non-merging firms in the same industry. Finally, consistent with the view that targets in financial distress are acquired at fire sale prices, I find that the target premium paid in mergers following deregulation is significantly lower than the target premium in other mergers. Overall, the results in this paper indicate that mergers in deregulated industries serve an important contractionary role.

The results in this paper are important to our understanding of merger success. Researchers have long recognized that it is difficult to judge merger success without firm understanding of the reasons behind mergers. I argue in this paper that the analysis of the drivers of endogenous shocks that, in turn, propagate merger activity is important for our understanding of merger success. Of course, understanding the reasons behind mergers is only part of the battle. The other challenge is the absence of a reliable counterfactual. My hope is that future research will study these issues further.

## Appendix A

### Industry definitions and variables construction

The following table summarizes definitions of deregulated industries used in the paper:

SIC	Industry
Airlines	
4512	Air transportation, scheduled
4513	Air courier services
4522	Air transportation, nonscheduled
4581	Airports & terminal services
Natural gas	
1321	Natural gas liquids
4922	Natural gas transmission
4923	Natural gas transmission & distribution
4924	Natural gas distribution
4932	Gas & other services combined
Oil	
1311	Crude petroleum & natural gas
1381	Drilling oil & gas wells
1382	Oil & gas field exploration services
1389	Oil & gas field services, nec
2911	Petroleum refining
2951	Asphalt paving, blocks
2952	Asphalt felts & coatings
2992	Lubricating oils & greases
2999	Products of petroleum & coal, nec
4612	Crude petroleum pipelines
4613	Refined petroleum pipelines
4619	Pipelines, nec
Railroads	
4011	Railroads, line-haul operating
4013	Railroad switching & terminal establishments
Telecommunications	
4812	Radiotelephone communications
4813	Telephone communications, except radiotelephone
4822	Telegraph & other message communications
4899	Communications services, nec
4832	Radio broadcasting stations
4833	Television broadcasting stations
4841	Cable & other pay television services
Trucking	
4212	Local trucking
4213	Trucking, except local
4214	Local trucking with storage
4215	Courier services, except by air
4231	Trucking terminal maintenance facilities
Utilities	
4911	Electric services
4931	Electric & other services combined
4939	Combination utilities, nec

All nominal values (i.e. non-ratios) are in December 2008 dollars. Ratios are computed using contemporaneous values of the numerator and the denominator unless a time subscript indicates otherwise. Industry level ratios used in tables 5 and 7 are computed by first summing the numerator and the denominator across all industry firms and then dividing the former by the latter.

Assets = Total assets [AT];

Sales = Total sales [SALE];

Market equity = Shares outstanding [CSHO] x Stock price [PRCC\_F];

Book equity = Total common/ordinary equity [CEQ];

Age = number of years on Compustat starting with the first year of non-missing book equity;

Market-to-book = MTB = (Market equity + Total debt [DLTT + DLC] + Preferred stock liquidating value [PSTKL] – Deferred taxes and investment tax credit [TXDITC]) / Assets;

Sales growth ratio =  $\Delta$ Sales = (Sales<sub>t</sub> – Sales<sub>t-1</sub>) / Sales<sub>t-1</sub>;

Employee growth ratio =  $\Delta$ Employees = (Employees<sub>t</sub> [EMP] – Employees<sub>t-1</sub>) / Employees<sub>t-1</sub>;

Sales-to-assets ratio = Sales<sub>t</sub> / Assets<sub>t-1</sub>;

Cash flow ratio = CF = (Income before extraordinary items<sub>t</sub> [IB] + Depreciation and amortization<sub>t</sub> [DP]) / Assets<sub>t-1</sub>;

Liquidity ratio = Liquidity = (Total current assets<sub>t</sub> [ACT] – Total inventories<sub>t</sub> [INVT] – Total current liabilities<sub>t</sub> [LCT]) / Assets<sub>t-1</sub>;

Return on assets = ROA = Income before extraordinary items<sub>t</sub> / Assets<sub>t-1</sub>;

Capital expenditures = CAPEX = Capital expenditures<sub>t</sub> [CAPEX] / Assets<sub>t-1</sub>;

R&D expenditures = R&D = Research and development expense<sub>t</sub> [XRD] / Assets<sub>t-1</sub>;

Book leverage = Total debt / Assets;

Market leverage = Total debt / (Market equity + Total debt);

Quick ratio = (Total current assets – Total inventories) / Total current liabilities;

Current ratio = Total current assets / Total current liabilities;

Interest coverage ratio = Operating income before depreciation [OIBDP] / Total interest and related expense [XINT];

Transaction value = Total value of consideration paid by the bidder excluding fees and expenses from SDC;

Announcement period cumulative abnormal return (CAR) is calculated relative to CRSP value-weighted market model benchmark returns over the (-1, 1) interval. The parameters for the market model are estimated over the (-205, -6) interval;

Target premium is the cumulative abnormal return relative to CRSP value-weighted market model benchmark returns over the (-63, 126) interval. The parameters for the market model are estimated over the (-316, -64) interval;

Transaction value-to-assets =  $TV / Assets = \text{Transaction value} / \text{Bidder assets}$ ;

Relative size =  $\text{Transaction value} / \text{Bidder market equity}$ ;

Days to completion = Number of calendar days between the announcement and the completion dates of the merger;

Cash in payment = Percent cash payment of the transaction value;

Equity in payment = Percent equity payment of the transaction value;

Completed = An indicator variable set to one if SDC's deal status states "Completed" and zero otherwise;

Hostile = An indicator variable set to one if SDC's attitude flag states "Hostile" and zero otherwise;

Competed = An indicator variable set to one if SDC's competing deal code is greater than zero and zero otherwise;

Public targets (bidders) = An indicator variable set to one if SDC's target (bidder) status is set to "Public" and zero otherwise;

Private targets (bidders) = An indicator variable set to one if SDC's target (bidder) status is set to "Priv." and zero otherwise;

Subsidiary targets (bidders) = An indicator variable set to one if SDC's target (bidder) status is set to "Sub." and zero otherwise.

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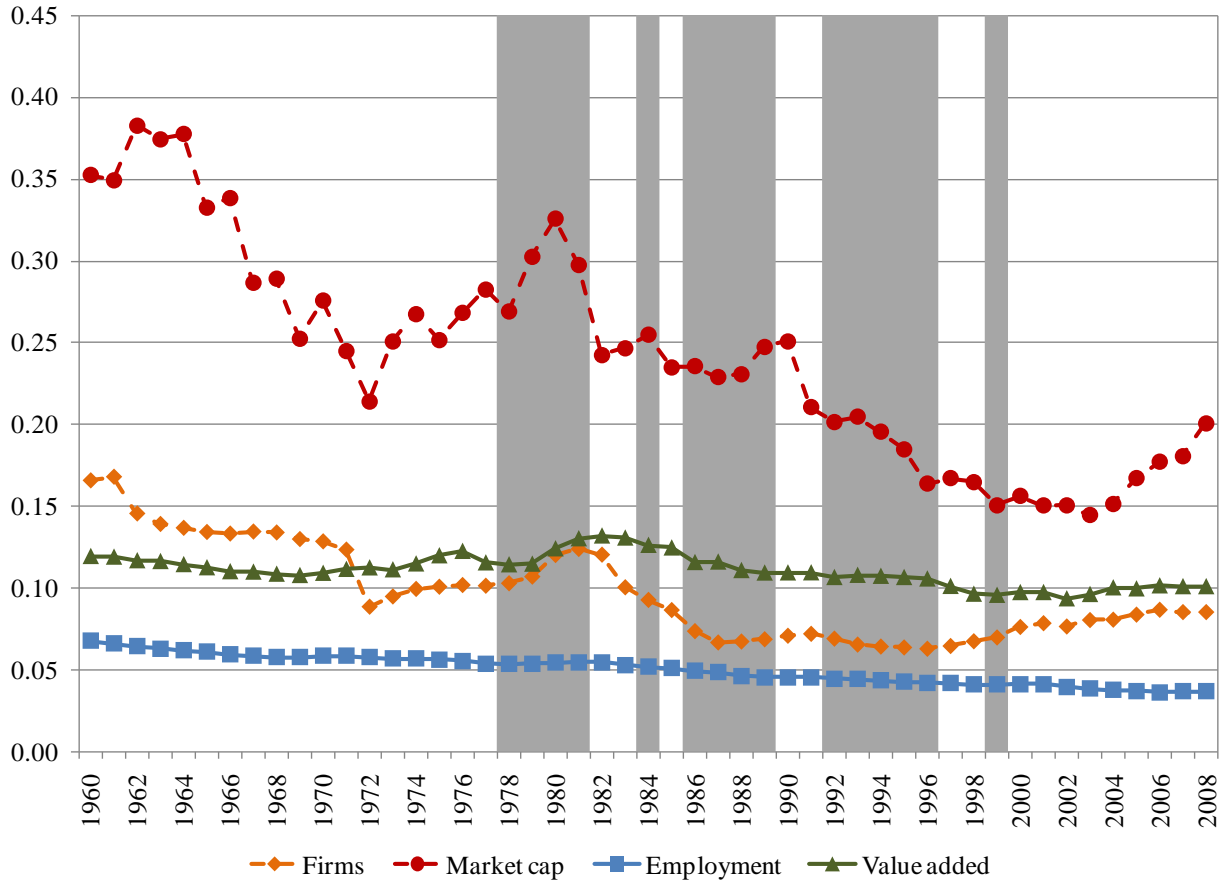
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**Figure 1**  
**Time-series evolution of deregulated industries, 1960 – 2008**

The sample contains all firms that operate in deregulated industries. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The figure plots the percentage of firms operating in deregulated industries (diamond marker), the percentage market capitalization of deregulated industries (round marker), the percentage of the labor force employed in deregulated industries (square marker), and the percentage of U.S. GDP produced by deregulated industries, i.e. value added (triangular marker). All data except for value added is from Compustat. Value added is from the Bureau of Economic Analysis GDP-by-Industry Data Files. Shaded areas are years when significant deregulatory initiatives in deregulated industries are adopted.



**Figure 2**  
**Performance characteristics of firms operating in deregulated industries, 1960 – 2008**

The sample contains all firms that operate in deregulated industries. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The figure plots various firm performance characteristics for deregulated firms (solid lines) and size- matched benchmark firms (dashed lines) over the sample period. Size-matched firms are firms in the same NYSE quintile as the average deregulated firm in the year immediately preceding the year when the first significant deregulatory initiative is adopted. Shaded areas are years when significant deregulatory initiatives are adopted. Panel A presents the results for the sales-to-assets ratio. Panel B presents the results for the ROA ratio. Panel C presents the results for the market-to-book ratio. Panel D presents the results for the CAPEX ratio. Panel E presents the results for the current ratio. Panel F presents the results for the liquidity ratio. All variables are defined in Appendix A.

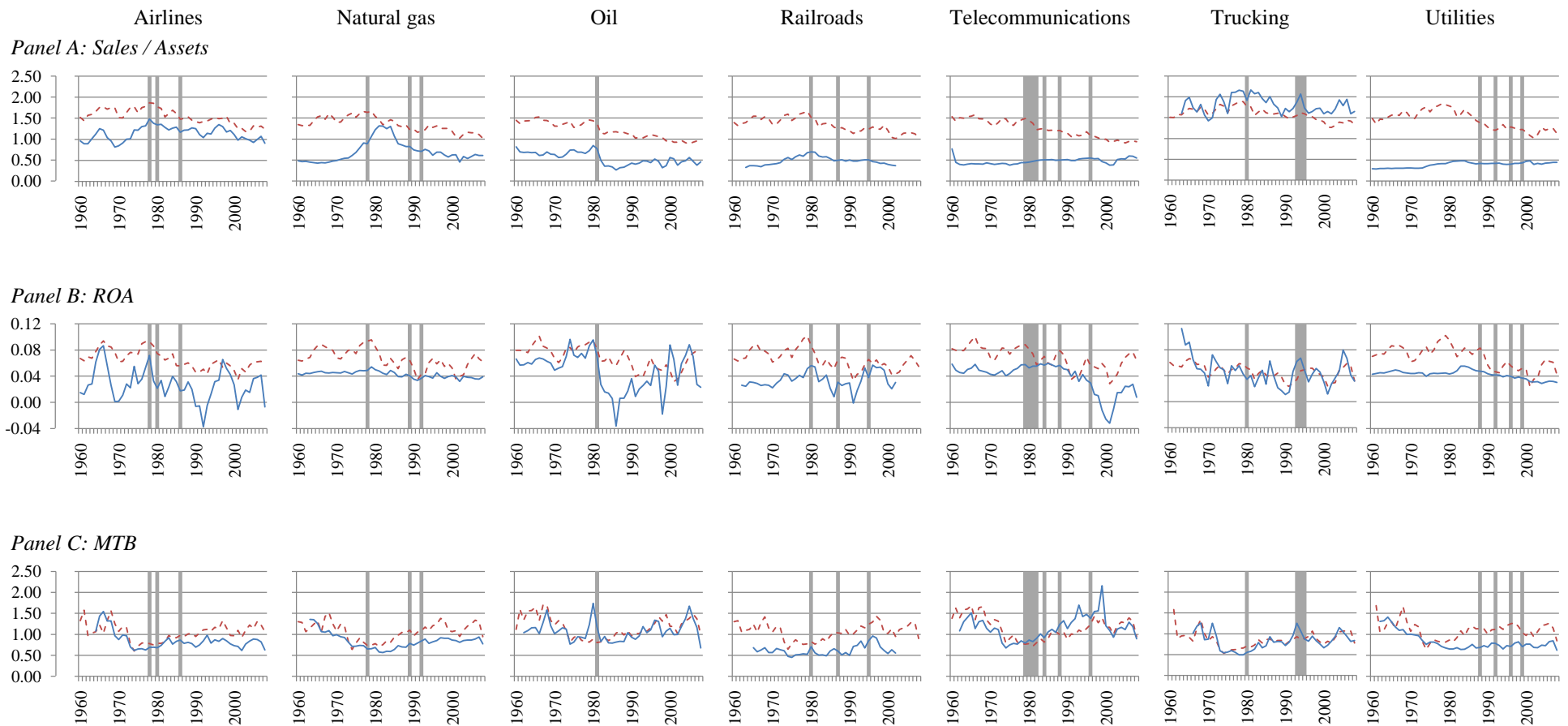
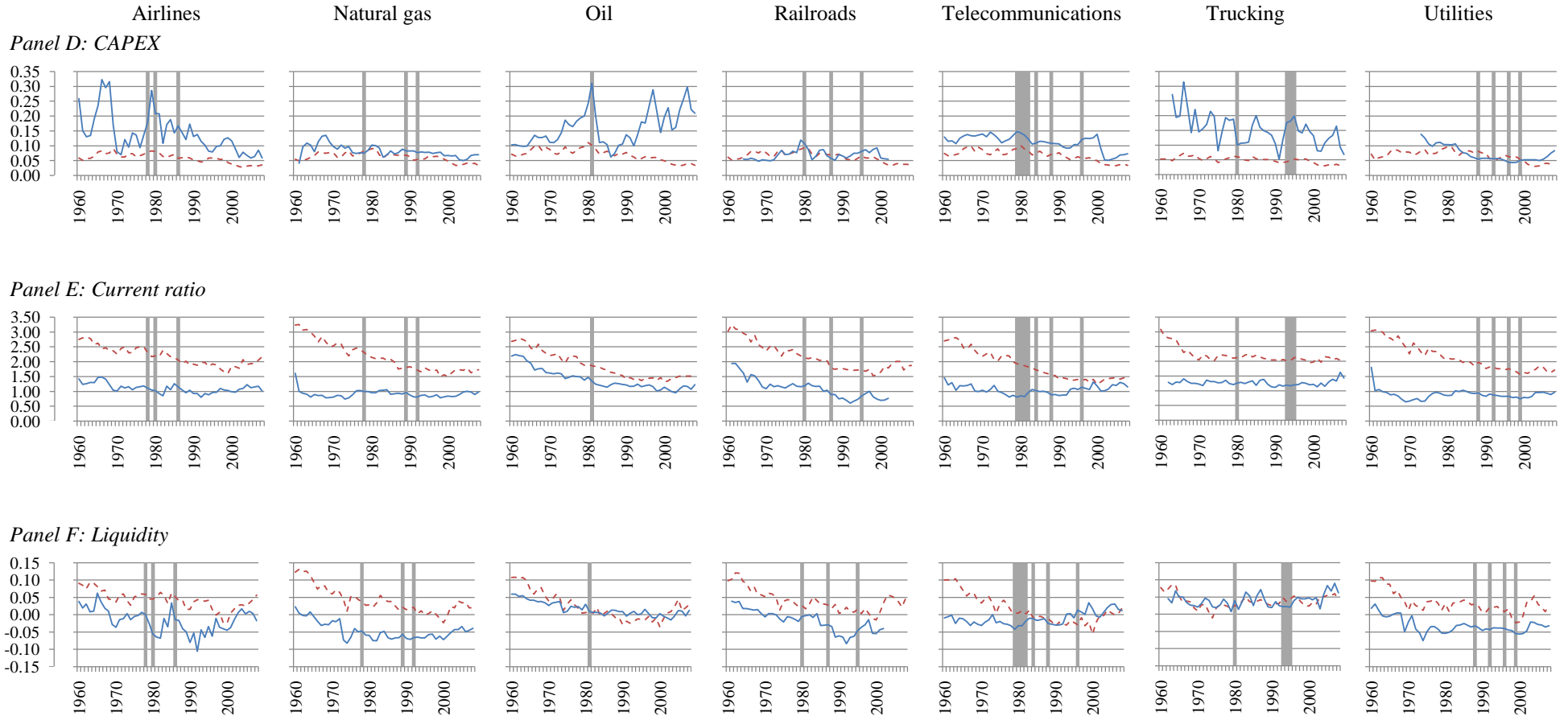
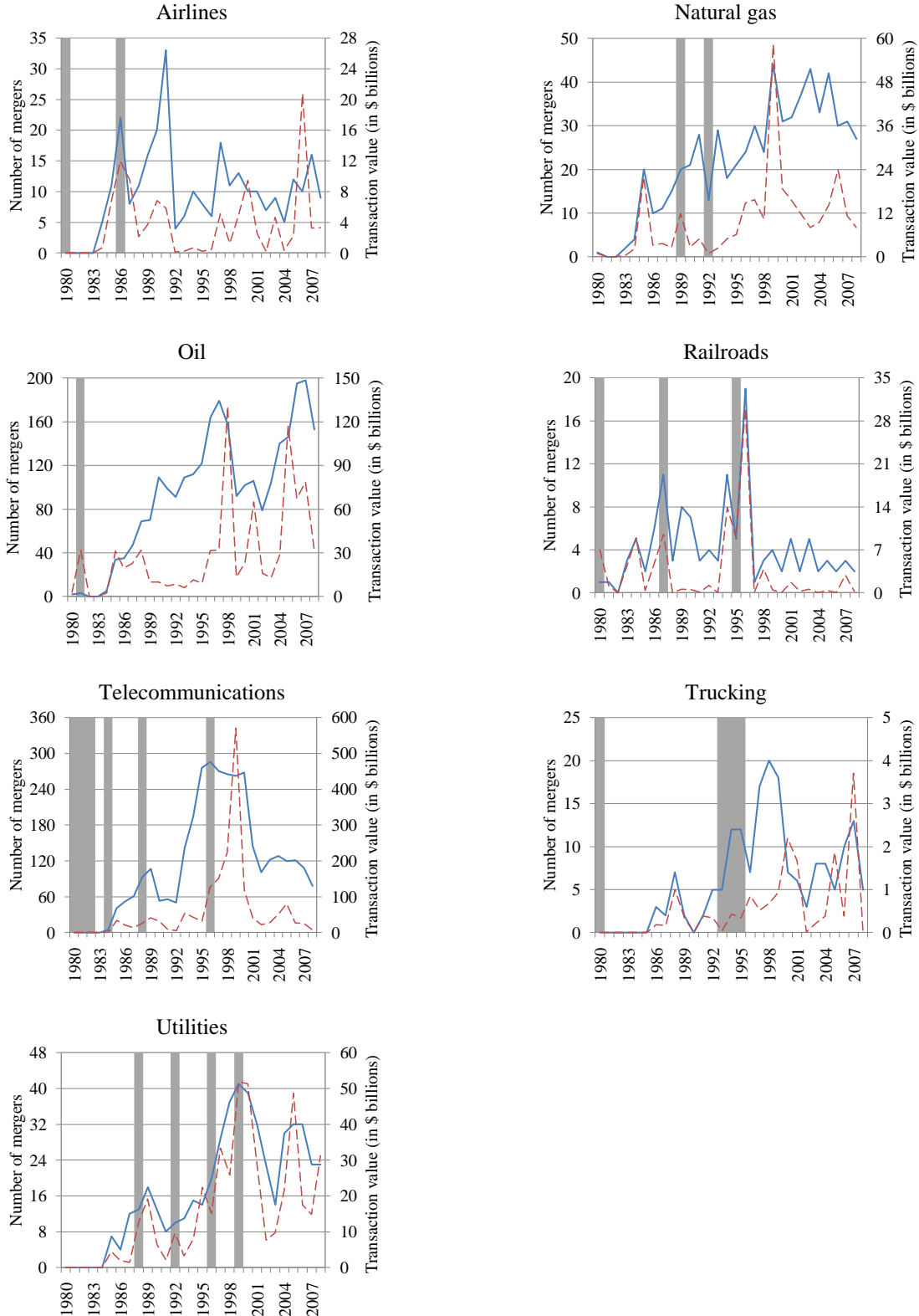


Figure 2 - continued



**Figure 3**  
**Annual number and value of mergers in deregulated industries, 1980 – 2008**

The sample contains all firms that operate in deregulated industries and that have been involved in M&A activity over the sample period. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The M&A sample is from SDC. The figure plots the annual number of mergers (solid) and the total transaction value (dashed) for each deregulated industry. Shaded areas are years when significant deregulatory initiatives are adopted.



**Table 1**  
**Major deregulatory initiatives affecting deregulated industries, 1960 – 2008**

Year	Initiative
<b>Airlines</b>	
1978	Airline Deregulation Act
1980	International Air Transportation Competition Act
1986	Trading of airport landing rights
<b>Natural gas</b>	
1978	Natural Gas Policy Act
1989	Natural Gas Wellhead Decontrol Act
1992	FERC Order 636
<b>Oil</b>	
1981	Decontrol of crude oil and refined petroleum products (executive order)
<b>Railroads</b>	
1980	Staggers Rail Act
1987	Sale of Conrail
1995	ICC Termination Act
<b>Telecommunications</b>	
1979	Deregulation of satellite earth stations (FCC)
1980	Deregulation of cable and of customer premises equipment and enhanced services (FCC)
1981	Deregulation of radio (FCC)
1982	AT&T settlement
1984	Cable Television Deregulation Act
1988	Proposed rules on price caps (FCC)
1996	Telecommunications Act
<b>Trucking</b>	
1980	Motor Carrier Reform Act
1993	Negotiated Rates Act
1994	Trucking Industry and Regulatory Reform Act
1995	ICC Termination Act
<b>Utilities</b>	
1988	Proposed rules on natural gas and electricity (FERC)
1992	Energy Policy Act
1996	FERC order 888
1999	FERC order 2000

source: Viscusi et al. (2005).

**Table 2**  
**Evolution of deregulated industries, 1960 – 2008**

The sample contains all firms that operate in deregulated industries. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The table reports industry characteristics during four separate snapshots years. Industry characteristics are reported for 1960 and 2008, which represent the beginning and end of my sample period. Industry characteristics are also reported for 1977 and 2000, which represent years preceding and the beginning and following the end of deregulation, respectively. The table reports the number and percentage of firms operating in deregulated industries, the market capitalization and the percentage of total market capitalization of deregulated industries, the number of employees and the percentage of the total labor force employed in deregulated industries, and value added and the percentage of U.S. GDP produced by deregulated industries. All data except for value added is from Compustat. Value added is from the Bureau of Economic Analysis GDP-by-Industry Data Files.

Variable	Time period			2008
	1960	1977 (pre-deregulation)	2000 (post-deregulation)	
Number of firms	185	500	621	598
Number of firms / All firms	0.166	0.102	0.076	0.085
Market value (\$ millions)	763,361	870,912	3,040,011	4,246,697
Market value / Total market cap	0.353	0.283	0.156	0.201
Employees (millions)	4.2	4.8	5.8	5.4
Employees / Total labor force	0.068	0.054	0.041	0.037
Value added (\$ millions)	446,484	797,241	1,158,857	1,395,077
Value added/GDP	0.120	0.116	0.097	0.101

**Table 3**  
**Characteristics of firms operating in deregulated industries, 1960 – 2008**

The sample contains all firms that operate in deregulated industries. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The table reports firm characteristics for deregulated industries during pre-, post-deregulation, and post-merger wave periods. The pre-deregulation period is the five-year period immediately preceding the year when the first major deregulatory initiative in each industry is adopted. The post-deregulation period is the five-year period immediately following the year when the last major deregulatory initiative is adopted. The post-merger wave period is the five-year period immediately following the last year of the deregulatory merger wave. For each subperiod, I first compute the median value of each variable and then average the medians across the deregulated industries. Columns 1, 3, and 5 report the results for firms in deregulated industries. Columns 2, 4, and 6 report the results for firms in non-regulated industries defined at the Fama-French 17 industry level. All variables are defined in Appendix A. \*\*\*, \*\*, \* indicate statistical significant differences between deregulated and other firms at the 1%, 5%, and 10% level, respectively.

Variable	Time period					
	Pre-deregulation		Post-deregulation		Post-merger wave	
	Dereg	Others	Dereg	Others	Dereg	Others
<i>Firm size</i>						
Assets (\$ millions)	1,164	264 <sup>***</sup>	1,667	295 <sup>***</sup>	1,658	301 <sup>***</sup>
Sales (\$ millions)	799	383 <sup>***</sup>	805	368 <sup>***</sup>	719	370 <sup>**</sup>
Market equity (\$ millions)	769	63 <sup>***</sup>	730	137 <sup>***</sup>	724	150 <sup>***</sup>
Book equity (\$ millions)	413	116 <sup>***</sup>	459	106 <sup>***</sup>	542	107 <sup>***</sup>
Age (years)	11	12	15	11 <sup>**</sup>	17	10 <sup>***</sup>
<i>Performance</i>						
MTB	0.713	0.764	0.891	1.019	0.830	1.050
ΔSales	0.144	0.115 <sup>**</sup>	0.079	0.070 <sup>**</sup>	0.047	0.079 <sup>**</sup>
ΔEmployees	0.022	0.017	0.016	0.014	-0.002	0.020 <sup>**</sup>
Sales / Assets	0.872	1.619 <sup>***</sup>	0.753	1.328 <sup>**</sup>	0.723	1.315 <sup>**</sup>
CF	0.108	0.100 <sup>*</sup>	0.086	0.079	0.083	0.079
Liquidity	-0.011	0.038 <sup>**</sup>	-0.019	0.033 <sup>*</sup>	-0.021	0.034 <sup>**</sup>
ROA	0.050	0.058 <sup>**</sup>	0.025	0.036	0.023	0.036 <sup>*</sup>
<i>Investment</i>						
CAPEX	0.118	0.061 <sup>***</sup>	0.104	0.051 <sup>***</sup>	0.075	0.051 <sup>***</sup>
R&D	0.001	0.015 <sup>**</sup>	0.003	0.021 <sup>*</sup>	0.006	0.022
<i>Leverage</i>						
Book leverage	0.375	0.247 <sup>***</sup>	0.343	0.249 <sup>***</sup>	0.322	0.255 <sup>***</sup>
Market leverage	0.534	0.336 <sup>***</sup>	0.405	0.259 <sup>***</sup>	0.391	0.274 <sup>***</sup>
Quick ratio	0.894	1.147 <sup>***</sup>	0.899	1.146 <sup>**</sup>	0.881	1.157 <sup>**</sup>
Current ratio	1.121	2.164 <sup>***</sup>	1.014	1.988 <sup>***</sup>	0.991	1.986 <sup>***</sup>
Interest coverage	4.685	5.740 <sup>*</sup>	4.075	4.352	4.446	4.570

**Table 4**  
**Pre-deregulation performance of firms operating in deregulated industries, 1960 – 2008**

The sample contains all firms that operate in deregulated industries. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The table reports several pre-deregulation performance characteristics for deregulated and size- matched benchmark firms. Size-matched firms are firms in the same NYSE quintile as the average deregulated firm in the year immediately preceding the year when the first significant deregulatory initiative is adopted. The first five columns present mean characteristics for the five-year period preceding the year when the first major deregulatory initiative in each industry is adopted. The last five columns present median characteristics for the same five-year period. All variables are defined in Appendix A. \*\*\*, \*\*, \* indicate statistical significant differences between deregulated and benchmark firms at the 1%, 5%, and 10% level, respectively.

Variable	Industry	Means					Medians				
		-5	-4	-3	-2	-1	-5	-4	-3	-2	-1
Sales / Assets	Deregulated	0.772	0.769	0.773	0.819	0.869	0.546	0.553	0.538	0.555	0.598
	Benchmark	1.919***	2.014***	2.033***	2.064***	2.043***	1.595***	1.696***	1.707***	1.758***	1.769***
CF	Deregulated	0.106***	0.108	0.108	0.114	0.119	0.092	0.094	0.098	0.102	0.105
	Benchmark	0.101	0.106	0.107	0.115	0.116	0.098	0.104	0.104*	0.114**	0.112*
ROA	Deregulated	0.055	0.056	0.054	0.059	0.062	0.052	0.053	0.051	0.052	0.054
	Benchmark	0.063***	0.066***	0.067***	0.074***	0.074***	0.060***	0.063***	0.064***	0.071***	0.070***
MTB	Deregulated	0.825	0.793	0.806	0.997	1.207	0.731	0.706	0.722	0.773	0.756
	Benchmark	0.955***	0.852**	0.879***	0.892***	0.889***	0.686	0.667*	0.701	0.717***	0.718***
CAPEX	Deregulated	0.132	0.135	0.135	0.136	0.156	0.106	0.103	0.102	0.097	0.113
	Benchmark	0.073***	0.075***	0.079***	0.085***	0.091***	0.056***	0.060***	0.061***	0.066***	0.070***
R&D	Deregulated	0.007	0.007	0.007	0.007	0.008	0.000	0.000	0.000	0.001	0.003
	Benchmark	0.025***	0.026***	0.027***	0.028***	0.028***	0.014***	0.015***	0.016***	0.016***	0.016***
ΔEmployees	Deregulated	0.045	0.066	0.057	0.050	0.080	0.010	0.013	0.015	0.014	0.024
	Benchmark	0.029**	0.062	0.065	0.099*	0.061*	0.004**	0.024***	0.024	0.039***	0.026
ΔSales	Deregulated	0.135	0.172	0.156	0.196	0.218	0.094	0.120	0.115	0.138	0.153
	Benchmark	0.096***	0.180	0.321	0.183	0.151	0.097	0.125	0.115	0.138	0.142**
Book leverage	Deregulated	0.381	0.379	0.379	0.365	0.357	0.395	0.391	0.391	0.376	0.372
	Benchmark	0.254***	0.250***	0.252***	0.256***	0.263***	0.242***	0.240***	0.238***	0.243***	0.247***
Quick ratio	Deregulated	1.040	1.078	1.074	1.061	1.111	0.844	0.845	0.850	0.868	0.859
	Benchmark	1.336***	1.311***	1.364***	1.355***	1.301**	1.110***	1.104***	1.134***	1.118***	1.079***
Current ratio	Deregulated	1.335	1.363	1.343	1.314	1.363	1.132	1.151	1.123	1.131	1.139
	Benchmark	2.540***	2.513***	2.532***	2.464***	2.389***	2.203***	2.212***	2.225***	2.168***	2.107***
Liquidity	Deregulated	-0.013	-0.014	-0.014	-0.011	-0.006	-0.019	-0.019	-0.018	-0.017	-0.021
	Benchmark	0.021***	0.018***	0.029***	0.023***	0.015***	0.028***	0.028***	0.034***	0.029***	0.021***

**Table 5**  
**Logistic regressions for deregulated industries, 1960 – 2008**

The sample contains all firms that operate in deregulated industries. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The table reports parameter estimates from logistic regressions where the dependent variable is equal to one if a deregulatory initiative affecting a given industry is passed in a given year and zero otherwise. The standard errors in parentheses are robust to clustering at the industry level and heteroskedasticity. The marginal effects in square brackets measure the instantaneous changes in the dependent variable at sample means. All performance variables are defined in Appendix A. All control variables are defined in section 3.2. \*\*\*, \*\*, \* indicate statistical significance at the 1%, 5%, and 10% level, respectively.

Variable	Performance variables only				Full model			
	1	2	3	4	5	6	7	8
Sales / Assets	-0.102 (0.622) [-0.005]	-0.307 (0.656) [-0.016]	-0.231 (0.550) [-0.012]	-0.049 (0.625) [-0.003]	-1.579*** (0.587) [-0.049]	-1.587*** (0.559) [-0.050]	-1.294** (0.508) [-0.041]	-1.182** (0.532) [-0.036]
MTB	-3.111** (1.365) [-0.181]	-3.132** (1.512) [-0.167]	-3.360** (1.414) [-0.174]	-2.984** (1.479) [-0.169]	-6.312** (3.084) [-0.197]	-5.834* (3.169) [-0.182]	-5.890* (3.196) [-0.187]	-7.560** (3.789) [-0.230]
CAPEX	7.622 (6.097) [0.443]	9.584 (6.895) [0.510]	9.879 (6.194) [0.512]	7.796 (6.195) [0.442]	16.920*** (4.845) [0.529]	16.632*** (4.213) [0.520]	16.524*** (3.706) [0.524]	17.475*** (5.436) [0.531]
ΔSales	-1.873 (1.832) [-0.109]	-1.031 (1.619) [-0.055]	-0.982 (1.695) [-0.051]	-1.814 (2.191) [-0.103]	-2.116 (2.180) [-0.066]	-0.740 (2.043) [-0.023]	-0.925 (1.825) [-0.029]	-2.759 (2.617) [-0.084]
Book leverage	-0.107 (3.479) [-0.006]	-2.288 (3.579) [-0.122]	-2.959 (4.124) [-0.153]	-1.406 (4.268) [-0.080]	-4.232 (5.644) [-0.132]	-6.793 (5.843) [-0.212]	-6.284 (5.520) [-0.199]	-1.285 (6.974) [-0.039]
Liquidity	-2.949 (5.120) [-0.171]				5.909 (9.971) [0.185]			
Quick ratio		-2.654*** (0.840) [-0.141]				-1.575 (1.887) [-0.049]		
Current ratio			-2.487** (1.187) [-0.129]				-1.484 (1.827) [-0.047]	
Interest coverage				-0.059 (0.043) [-0.003]				0.228 (0.196) [0.007]

**Table 5– continued**

Variable	Performance variables only				Full model			
	1	3	4	5	6	8	9	10
Sales					-14.690 (18.883) [-0.459]	-14.132 (20.618) [-0.442]	-12.500 (22.674) [-0.397]	-29.056 (29.476) [-0.882]
Unionized					-2.048 (1.286) [-0.064]	-2.528** (1.207) [-0.079]	-2.164** (1.107) [-0.069]	-1.146 (1.270) [-0.035]
Firms					0.005 (0.009) [0.000]	0.004 (0.010) [0.000]	0.004 (0.011) [0.000]	0.010 (0.012) [0.000]
Active firms					-0.005 (0.014) [-0.000]	-0.003 (0.014) [-0.000]	0.000 (0.013) [0.000]	-0.004 (0.012) [-0.000]
Herfindahl					-20.650** (10.120) [-0.645]	-17.640* (9.902) [-0.552]	-15.713 (11.053) [-0.499]	-22.176*** (8.229) [-0.673]
Govt purchases					-52.073* (29.107) [-1.628]	-62.222** (24.596) [-1.945]	-51.659** (-24.911) [-1.639]	-44.483* (26.863) [-1.351]
Election year					0.577 (0.417) [0.018]	0.605 (0.418) [0.019]	0.608 (0.419) [0.020]	0.694 (0.470) [0.021]
Republican control					-1.371 (0.659) [-0.043]	-1.240* (0.665) [-0.039]	-1.268* (0.646) [-0.040]	-1.058* (0.637) [-0.032]
N	336	336	336	336	336	336	336	336
Log likelihood	-82.364	-80.475	-79.724	-82.027	-74.172	-74.012	-73.943	-73.285
Correlation of prediction with deregulation	0.195	0.226	0.239	0.199	0.341	0.334	0.335	0.371

**Table 6**  
**Characteristics of mergers in deregulated industries, 1980 – 2008**

The sample contains all firms that operate in deregulated industries and that have been involved in M&A activity over the sample period. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The M&A sample is from SDC. The table presents a number of merger characteristics for mergers in deregulated and other industries. I first compute the median value of each variable and then average the medians across the subsamples of mergers. Panel A presents the number of cash, stock, and mixed consideration transactions. Panel B presents the bidder and target announcement period CARs and the target premium. Panel C presents deal characteristics. Panel D presents characteristics of bidders. Panel E presents characteristics of targets. All variables are defined in Appendix A. \*\*\*, \*\*, \* indicate statistical significant differences between mergers in the deregulatory merger wave and other mergers in deregulated industries and between mergers in the deregulatory merger wave and mergers in other unregulated industries at the 1%, 5%, and 10% level, respectively.

Variable	Deregulated wave	Other deregulated	Other industries
<i>Panel A: Number of mergers</i>			
Cash	1,155	4,252	19,884
Stock	194	610	5,548
Mixed	386	1,261	9,280
<i>Panel B: Announcement period CARs</i>			
<i>Bidder</i>			
Cash	0.47	0.63	0.65
Stock	-0.13	0.36	0.34
Mixed	0.78	0.51	1.01
<i>Target</i>			
Cash	19.01	15.96	20.56
Stock	10.98	8.44	13.11
Mixed	12.34	11.66	17.99 <sup>***</sup>
<i>Target premium</i>			
Cash	29.90	23.91 <sup>**</sup>	34.87
Stock	11.82	11.91	23.54 <sup>**</sup>
Mixed	15.14	18.78	29.61 <sup>***</sup>
<i>Panel C: Deal characteristics</i>			
Transaction value (\$ millions)	414	407	344
TV / Assets	0.102	0.285	0.163 <sup>*</sup>
Relative size	0.256	0.507 <sup>*</sup>	0.501 <sup>*</sup>
Days to completion	105	106	69 <sup>***</sup>
Cash in payment (%)	65.91	66.39	74.74 <sup>*</sup>
Equity in payment (%)	30.33	30.14	22.05
Completed (%)	76.07	76.80	82.61 <sup>**</sup>
Hostile (%)	1.80	4.26	3.68
Competed (%)	6.49	4.66 <sup>**</sup>	3.14 <sup>***</sup>
Public targets (%)	35.04	35.39	35.62
Private targets (%)	21.31	22.46	30.53 <sup>**</sup>
Subsidiary targets (%)	43.64	42.15	33.84 <sup>**</sup>
Public bidders (%)	85.37	91.02	92.84 <sup>***</sup>
Private bidders (%)	7.57	3.32 <sup>*</sup>	4.41
Subsidiary bidders (%)	7.06	5.56	2.73 <sup>***</sup>

**Table 6 – continued**

Variable	Deregulated wave	Other deregulated	Other industries
<i>Panel D: Bidder characteristics</i>			
Assets (\$ millions)	7,751	4,359**	1,824***
MTB	0.964	1.040	1.222***
ΔSales	0.202	0.153	0.127**
Sales / Assets	0.968	0.757**	1.409***
CF	0.098	0.095	0.109
Liquidity	-0.003	0.005	0.052**
ROA	0.032	0.035	0.063***
CAPEX	0.118	0.115	0.062***
Book leverage	0.352	0.331	0.234***
Current ratio	1.203	1.205	2.153***
<i>Panel E: Target characteristics</i>			
Assets (\$ millions)	2,718	2,621	663***
MTB	0.986	1.083	1.088
ΔSales	0.103	0.155	0.077
Sales / Assets	1.010	0.832	1.520**
CF	0.056	0.079	0.070
Liquidity	-0.045	-0.018	0.033**
ROA	-0.013	0.006	0.023**
CAPEX	0.091	0.111	0.068*
Book leverage	0.389	0.348	0.246***
Current ratio	1.043	1.325*	2.268***

**Table 7**  
**Poisson regressions for mergers in deregulated industries, 1980 – 2008**

The sample contains all firms that operate in deregulated industries and that have been involved in M&A activity over the sample period. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The M&A sample is from SDC. The table presents the results from Poisson regressions of the frequency of cash (Panel A) and of bankruptcy mergers (Panel B). Cash mergers are mergers with cash as a method of payment. Bankruptcy mergers are mergers where either the bidder or the target has the Altman's Z-score below 2.7. The table presents the incidence rate ratios. The standard errors are in parentheses. The marginal effects are in square brackets. All variables are defined in Appendix A. \*\*\*, \*\*, \* indicate statistical significance at the 1%, 5%, and 10% level, respectively.

**Table 7**

Variable	1	2	3	4	5	6	7	8
<i>Panel A: Cash mergers</i>								
Deregulated industry	0.792 <sup>***</sup> (0.014) [-2.44]	0.945 <sup>***</sup> (0.021) [-0.61]	0.718 <sup>***</sup> (0.018) [-3.39]	0.728 <sup>***</sup> (0.018) [-3.28]	1.042 <sup>**</sup> (0.019) [0.89]	1.267 <sup>***</sup> (0.029) [5.31]	1.218 <sup>***</sup> (0.034) [4.39]	1.219 <sup>***</sup> (0.035) [4.38]
Deregulatory wave	1.432 <sup>***</sup> (0.048) [4.61]	1.382 <sup>***</sup> (0.048) [4.07]	1.345 <sup>***</sup> (0.047) [3.63]	1.268 <sup>***</sup> (0.044) [2.84]	1.135 <sup>***</sup> (0.038) [2.92]	1.222 <sup>***</sup> (0.043) [4.77]	1.217 <sup>***</sup> (0.043) [4.65]	1.276 <sup>***</sup> (0.045) [5.22]
Liquidity		0.979 <sup>***</sup> (0.002) [-1.18]	0.970 <sup>***</sup> (0.002) [-1.62]	0.967 <sup>***</sup> (0.002) [-1.82]		0.983 <sup>***</sup> (0.002) [-1.89]	0.982 <sup>***</sup> (0.002) [-2.01]	0.985 <sup>***</sup> (0.002) [-1.65]
CAPEX		0.993 <sup>**</sup> (0.003) [-0.28]	1.032 <sup>***</sup> (0.004) [1.23]	1.034 <sup>***</sup> (0.004) [1.30]		0.967 <sup>***</sup> (0.003) [-2.69]	0.971 <sup>***</sup> (0.004) [-2.36]	0.965 <sup>***</sup> (0.004) [-2.78]
Book leverage		0.963 <sup>***</sup> (0.001) [-2.79]	0.962 <sup>***</sup> (0.001) [-2.89]	0.954 <sup>***</sup> (0.002) [-3.49]		0.991 <sup>***</sup> (0.001) [-1.41]	0.989 <sup>***</sup> (0.002) [-1.56]	0.998 (0.002) [-0.36]
MTB		1.323 <sup>***</sup> (0.023) [1.29]	1.399 <sup>***</sup> (0.024) [1.52]	1.643 <sup>***</sup> (0.035) [2.27]		1.242 <sup>***</sup> (0.024) [1.99]	1.246 <sup>***</sup> (0.024) [2.03]	1.109 <sup>***</sup> (0.025) [0.95]
ΔSales		1.010 <sup>***</sup> (0.001) [0.95]	1.009 <sup>***</sup> (0.001) [0.88]	1.015 <sup>***</sup> (0.001) [1.31]		1.011 <sup>***</sup> (0.001) [1.98]	1.011 <sup>***</sup> (0.001) [2.01]	1.007 <sup>***</sup> (0.001) [1.27]
Sales / Assets			0.593 <sup>***</sup> (0.013) [-2.63]	0.583 <sup>***</sup> (0.013) [-2.74]			0.940 <sup>**</sup> (0.024) [-0.63]	0.954 <sup>*</sup> (0.025) [-0.48]
ROA				0.950 <sup>***</sup> (0.004) [-1.59]				1.043 <sup>***</sup> (0.005) [2.63]
N(industry)					1.001 <sup>***</sup> (0.000) [12.49]	1.001 <sup>***</sup> (0.000) [11.21]	1.001 <sup>***</sup> (0.000) [11.59]	1.001 <sup>***</sup> (0.000) [11.51]
N(year)					1.000 <sup>***</sup> (0.000) [11.79]	1.000 <sup>***</sup> (0.000) [11.90]	1.000 <sup>***</sup> (0.000) [12.36]	1.000 <sup>***</sup> (0.000) [12.23]
Year dummies	Yes	Yes	Yes	Yes	No	No	No	No
N	551	551	551	551	551	551	551	551
Pseudo R <sup>2</sup>	0.329	0.395	0.419	0.426	0.640	0.655	0.655	0.662

**Table 7 – continued**

Variable	1	2	3	4	5	6	7	8
<i>Panel B: Bankruptcies</i>								
Deregulated industry	1.989 <sup>***</sup> (0.065) [2.01]	2.434 <sup>***</sup> (0.105) [2.71]	1.303 <sup>***</sup> (0.063) [0.69]	1.356 <sup>***</sup> (0.066) [0.78]	2.742 <sup>***</sup> (0.093) [5.43]	2.832 <sup>***</sup> (0.128) [5.88]	2.297 <sup>***</sup> (0.132) [4.48]	2.302 <sup>***</sup> (0.132) [4.49]
Wave	1.415 <sup>***</sup> (0.071) [1.06]	1.379 <sup>***</sup> (0.073) [0.97]	1.247 <sup>***</sup> (0.065) [0.61]	1.241 <sup>***</sup> (0.066) [0.41]	1.390 <sup>***</sup> (0.068) [1.70]	1.429 <sup>***</sup> (0.078) [1.97]	1.398 <sup>***</sup> (0.077) [1.83]	1.388 <sup>***</sup> (0.076) [1.78]
Liquidity		0.982 <sup>***</sup> (0.004) [-0.24]	0.977 <sup>***</sup> (0.004) [-0.30]	0.976 <sup>***</sup> (0.004) [-0.30]		0.983 <sup>***</sup> (0.004) [-0.41]	0.978 <sup>***</sup> (0.004) [-0.51]	0.977 <sup>***</sup> (0.004) [-0.54]
CAPEX		0.994 (0.006) [-0.05]	1.086 <sup>***</sup> (0.007) [0.76]	1.082 <sup>***</sup> (0.007) [0.70]		0.991 (0.006) [-0.15]	1.012 <sup>***</sup> (0.007) [0.21]	1.014 <sup>*</sup> (0.007) [0.23]
Book leverage		0.979 <sup>***</sup> (0.003) [-0.39]	0.971 <sup>***</sup> (0.003) [-0.50]	0.963 <sup>***</sup> (0.003) [-0.64]		1.006 <sup>**</sup> (0.003) [0.21]	1.000 (0.003) [0.01]	0.997 (0.004) [-0.09]
MTB		1.586 <sup>***</sup> (0.057) [0.51]	1.687 <sup>***</sup> (0.059) [0.56]	2.017 <sup>***</sup> (0.083) [0.73]		1.175 <sup>***</sup> (0.058) [0.32]	1.195 <sup>***</sup> (0.057) [0.35]	1.245 <sup>***</sup> (0.066) [0.44]
ΔSales		1.008 <sup>***</sup> (0.002) [0.18]	1.009 <sup>***</sup> (0.002) [0.21]	1.015 <sup>***</sup> (0.002) [0.31]		0.995 <sup>**</sup> (0.002) [-0.19]	0.996 <sup>*</sup> (0.002) [-0.14]	0.998 (0.002) [-0.09]
Sales / Assets			0.332 <sup>***</sup> (0.016) [-1.32]	0.325 <sup>***</sup> (0.016) [-1.30]			0.729 <sup>***</sup> (0.041) [-0.70]	0.723 <sup>***</sup> (0.040) [-0.71]
ROA				0.939 <sup>***</sup> (0.008) [-0.45]				0.985 <sup>*</sup> (0.008) [-0.21]
N(industry)					1.001 <sup>***</sup> (0.000) [2.91]	1.001 <sup>***</sup> (0.000) [2.56]	1.001 <sup>***</sup> (0.000) [2.52]	1.001 <sup>***</sup> (0.000) [2.48]
N(year)					1.000 <sup>***</sup> (0.000) [2.99]	1.000 <sup>***</sup> (0.000) [3.08]	1.000 <sup>***</sup> (0.000) [2.92]	1.000 <sup>***</sup> (0.000) [2.88]
Year dummies	Yes	Yes	Yes	Yes	No	No	No	No
N	551	551	551	551	551	551	551	551
Pseudo R <sup>2</sup>	0.307	0.339	0.400	0.407	0.543	0.548	0.551	0.552

**Table 8**

**Bidder CARs, Target CARs, and Target Premium, for Regulated and Unregulated Firms, 1980-2008**

The sample contains all firms that operate in deregulated industries and that have been involved in M&A activity over the sample period. Deregulated industries are airlines, natural gas, oil, railroads, telecommunications, trucking, and utilities. The M&A sample is from SDC. The table presents the results from OLS regressions of bidder and targets CARs and the target premium on a deregulated industry indicator, a deregulatory merger wave indicator, a bankruptcy indicator, and other controls. All regressions include year dummies. The standard errors in parentheses are robust to heteroskedasticity. All variables are defined in Appendix A. \*\*\*, \*\*, \* indicate statistical significance at the 1%, 5%, and 10% level, respectively.

Variable	Bidder CAR		Target CAR		Target Premium	
	1	2	3	4	5	6
Intercept	0.0395*** (0.0135)	0.0392*** (0.0135)	0.0464 (0.0839)	0.0487 (0.0840)	0.1823 (0.1378)	0.1884 (0.1370)
Deregulated industry	-0.0121** (0.0060)		-0.0526 (0.1119)		-0.1120 (0.1361)	
Bankrupt		0.0016 (0.0021)		-0.0148 (0.0133)		-0.0311 (0.0224)
Wave	-0.0092** (0.0041)	0.0001 (0.0070)	-0.0360 (0.0291)	0.0090 (0.0460)	-0.0985** (0.0485)	-0.0124 (0.0607)
Bankrupt × Wave		-0.0129* (0.0074)		-0.0554 (0.0439)		-0.1061* (0.0632)
Competed	-0.0032 (0.0047)	-0.0031 (0.0047)	-0.0336** (0.0148)	-0.0329** (0.0147)	0.0322 (0.0268)	0.0338 (0.0268)
Private	-0.0010 (0.0018)	-0.0009 (0.0018)	0.1508* (0.0906)	0.1482* (0.0910)	0.1716 (0.1758)	0.1653 (0.1756)
Public	-0.0187*** (0.0022)	-0.0189*** (0.0022)	0.0332 (0.0388)	0.0325 (0.0390)	0.1061 (0.0837)	0.1041 (0.0834)
Completed	0.0033 (0.0026)	0.0033 (0.0026)	0.0434*** (0.0134)	0.0437*** (0.0134)	0.0892*** (0.0217)	0.0897*** (0.0217)
Hostile	-0.0108** (0.0050)	-0.0110** (0.0050)	0.1026*** (0.0172)	0.1024*** (0.0172)	0.0825*** (0.0267)	0.0824*** (0.0268)
All stock	-0.0029 (0.0027)	-0.0029 (0.0027)				
All cash	0.0027* (0.0016)	0.0027* (0.0016)	0.0445*** (0.0127)	0.0448*** (0.0127)	0.0818*** (0.0201)	0.0825*** (0.0201)
Ln(Assets)	-0.0049*** (0.0005)	-0.0049*** (0.0005)	0.0220*** (0.0044)	0.0217*** (0.0044)	0.0257*** (0.0073)	0.0250*** (0.0073)
Ln(Target Assets)			-0.0233*** (0.0044)	-0.0229*** (0.0044)	-0.0368*** (0.0076)	-0.0361*** (0.0076)
Relative size	0.0044*** (0.0009)	0.0044*** (0.0009)				
MTB	-0.0001 (0.0005)	-0.0001 (0.0005)	0.0088** (0.0036)	0.0082** (0.0036)	-0.0003 (0.0084)	-0.0018 (0.0083)
Target MTB			-0.0194*** (0.0045)	-0.0199*** (0.0045)	-0.0392*** (0.0091)	-0.0404*** (0.0091)
Book leverage	-0.0011 (0.0054)	-0.0015 (0.0059)				
ROA	-0.0172* (0.0087)	-0.0168* (0.0088)				
Liquidity	-0.0058* (0.0030)	-0.0055* (0.0030)				
N	9,501	9,501	1,465	1,465	1,465	1,465
R <sup>2</sup>	0.058	0.058	0.149	0.151	0.144	0.147
p-value (Bankrupt + Bankrupt × Wave = 0)		0.116		0.096		0.022
p-value (Wave + Bankrupt × Wave = 0)		0.004		0.124		0.031